

CONNECTICUT STATE COLLEGES & UNIVERSITIES

ATTACHMENT A

Expenditure Plan General & Operating Funds

FY17 Projection, FY17 Budget and FY16 Actual

<u>Account Name</u>	<u>FY16 Actual</u>	<u>FY17 Budget</u>	<u>FY17 Projection</u>	<u>FY17 Proj vs. Bud Inc (Dec)</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (FT and PT Gross)	290,262,710	299,864,002	296,071,780	(3,792,222)
Student Fees	212,760,616	226,480,465	222,120,036	(4,360,429)
State Appropriations	327,636,414	317,958,041	310,058,410	(7,899,631)
Fringe Benefits Paid By State	251,236,893	248,077,495	241,260,344	(6,817,151)
Accident Insurance	7,919,545	2,682,985	2,694,131	11,146
Telecom Revenue	1,447,499	1,454,750	1,447,464	(7,286)
Housing	63,808,622	66,011,155	65,022,966	(988,189)
Food	32,071,603	33,204,575	32,768,165	(436,410)
All Other Revenue	24,718,668	23,501,271	23,904,574	403,303
Less: Contra Revenue	(8,155,209)	(8,764,849)	(7,985,962)	778,887
Total Revenue	1,203,707,361	1,210,469,890	1,187,361,908	(23,107,982)
Expenditures:				
Personnel Services:				
Full-Time	425,317,087	429,806,003	421,194,652	(8,611,351)
Part-Time				
Lecturers	88,725,102	86,159,231	84,461,385	(1,697,846)
Permanent Part-time	4,062,327	3,796,186	3,765,341	(30,845)
CCC Temporary Part-time	22,305,861	20,708,850	22,160,835	1,451,985
CCC Contractual (NCL, 6103E)	3,659,749	3,805,502	3,781,068	(24,434)
CSU University Assistants	3,898,185	4,494,366	4,310,274	(184,092)
CSU Graduate Assistants	1,669,773	1,811,102	1,865,822	54,720
Student Labor	13,072,263	12,449,800	13,328,120	878,320
Overtime	4,817,434	4,627,865	5,114,569	486,704
All Other Personnel Services	17,297,800	19,121,195	17,999,134	(1,122,061)
Subtotal Personnel Services	584,825,581	586,780,100	577,981,200	(8,798,900)
Fringe Benefits	331,574,512	343,397,735	334,061,960	(9,335,775)
Total P.S. & Fringe Benefits	916,400,093	930,177,835	912,043,160	(18,134,675)
Other Expenses:				
Inst. Financial Aid/Match	52,796,234	54,509,657	55,081,538	571,881
Waivers	12,902,972	13,196,644	13,483,398	286,754
Bad Debt Expense	1,033,469	1,597,176	1,215,980	
All Other Expenses	171,411,257	174,561,029	172,970,813	(1,590,216)
Total Other Expenses	238,143,932	243,864,506	242,751,729	(1,112,777)
Library Expenses	5,949,864	6,401,888	6,399,458	(2,430)
Total Equipment (excludes Library)	5,523,107	4,777,042	5,249,680	472,638
Total Expenditures	1,166,016,996	1,185,221,271	1,166,444,027	(18,777,244)
Addition to (Use of) Funds Before Designated Items	37,690,365	25,248,619	20,917,881	(4,330,738)
CSU Designated Transfers Per BOR Policies:				
Debt Service (University Fee)	(20,521,634)	(21,184,472)	(21,290,402)	(105,930)
Debt Service (Residence Halls)	(8,379,468)	(9,002,404)	(7,744,326)	1,258,078
Debt Service (Parking Garage)	(3,111,159)	(3,392,969)	(3,262,396)	130,573
Total Debt Service	(32,012,261)	(33,579,845)	(32,297,124)	1,282,721
CSU Fund Transfers	(3,039,825)	(126,756)	1,221,630	1,348,386
CCC Fund Transfers	784,535	131,786	736,834	605,048
Charter Oak Fund Transfers	166,138	-	30,000	30,000
BOR Fund Transfers	67,923	13,985	243,345	229,360
Additional Funds				
Supplemental Tuition & Operations Support	10,000,000	-	-	-
Shared Services (reserved funds)	-	(1,000,000)	(480,051)	519,949
Developmental Education	9,338,509	9,469,836	9,220,507	(249,329)
Early College	391,089	-	-	-
Outcomes Based Funding	-	-	1,613,037	1,613,037
Total Additional Funds	19,729,598	8,469,836	10,353,493	1,883,657
Net Change	23,386,473	157,625	1,206,059	1,048,434
Transfer to State from CSU Operating Fund per Senate Bill 474	(2,300,000)			
Transfer to State from CSU Operating Fund per Senate Bill 1601	(1,800,000)			
Transfer to State from CCC Operating Fund per Senate Bill 1601	(1,800,000)			
Net Change after Transfer to State	17,486,473			

Connecticut State Universities
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT A

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud Inc (Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (FT and PT Gross)	157,461,693	164,522,371	162,642,940	(1,879,431)
Student Fees (GUF, UGF, UF, Ext Fee, All Other)	161,801,661	176,455,608	171,875,403	(4,580,205)
State Appropriations	162,485,588	153,640,756	149,031,533	(4,609,223)
Fringe Benefits Paid By State	130,122,299	125,831,779	123,195,196	(2,636,583)
Accident Insurance	7,919,545	2,682,985	2,694,131	11,146
Telecom Revenue	1,447,499	1,454,750	1,447,464	(7,286)
Housing	63,808,622	66,011,155	65,022,966	(988,189)
Food	32,071,603	33,204,575	32,768,165	(436,410)
All Other Revenue	19,142,727	17,340,686	17,209,520	(131,166)
Less: Contra Revenue	(8,155,209)	(8,764,849)	(7,985,962)	778,887
Total Revenue	728,106,028	732,379,816	717,901,356	(14,478,460)
Expenditures:				
Personnel Services:				
Full-Time	257,352,886	262,662,240	256,711,656	(5,950,584)
Part-Time				
Lecturers	35,562,927	34,307,879	34,123,840	(184,039)
Perm/Intermit PT	1,754,184	1,818,045	1,708,327	(109,718)
University Assistants	3,898,185	4,494,366	4,310,274	(184,092)
Graduate Assistants	1,669,773	1,811,102	1,865,822	54,720
Student Labor and Other PT	10,259,997	9,753,150	9,934,435	181,285
Overtime	3,681,534	3,472,566	3,717,927	245,361
All Other Personnel Services (Vac, Sick, Accr Abs)	12,223,582	12,327,808	12,388,244	60,436
Subtotal Personnel Services	326,403,068	330,647,156	324,760,525	(5,886,631)
Fringe Benefits	181,833,011	193,066,861	186,283,065	(6,783,796)
Total P.S. & Fringe Benefits	508,236,079	523,714,017	511,043,590	(12,670,427)
Other Expenses:				
Inst. Financial Aid/Match	34,967,142	36,332,238	37,530,714	1,198,476
Waivers	7,305,881	7,254,474	7,321,909	67,435
Bad Debt Expense	1,033,469	1,597,176	1,215,980	(381,196)
All Other Expenses	122,114,777	121,022,793	119,527,470	(1,495,323)
Total Other Expenses	165,421,269	166,206,681	165,596,073	(610,608)
Library Expenses	5,557,972	5,595,118	5,594,518	(600)
Total Equipment (excludes Library)	5,523,107	4,777,042	5,227,042	450,000
Total Expenditures	684,738,427	700,292,858	687,461,223	(12,831,635)
Addition to (Use of) Funds Before Designated Items	43,367,601	32,086,958	30,440,133	(1,646,825)
Designated Transfers Per BOR Policies				
CSU Debt Service (University Fee)	(20,521,634)	(21,184,472)	(21,290,402)	(105,930)
CSU Debt Service (Residence Halls)	(8,379,468)	(9,002,404)	(7,744,326)	1,258,078
CSU Debt Service (Parking Garage)	(3,111,159)	(3,392,969)	(3,262,396)	130,573
CSU Designated Auxiliary Renewal and Replacement	(3,011,549)	(2,310,229)	(1,193,714)	1,116,515
CSU Other Transfers - CCSU trasnf to Energy Center Prog	(471,433)	-	-	-
CSU Other Transfers from Reserves - SCSU and WCSU	443,157	2,183,473	2,415,344	231,871
Developmental Education	1,500,848	1,646,928	1,598,810	(48,118)
Outcomes Based Funding	-	-	360,000	360,000
Total CSU Designated Transfers	(33,551,238)	(32,059,673)	(29,116,684)	2,942,989
Net Change	9,816,363	27,285	1,323,449	1,296,164
Transfer to State from CSU Operating Fund per Senate Bill 474	(2,300,000)			
Transfer to State from CSU Operating Fund per Senate Bill 1601	(1,800,000)			
Net Change after Transfer to State	5,716,363			

Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT A

Account Name	FY16 Actual Dollars (\$)	FY17 Budget Dollars (\$)	FY17 Projection Dollars (\$)	FY17 Proj vs. Bud Inc (Dec) Dollars (\$)
Revenue:				
Tuition (FT and PT Gross)	124,642,115	126,084,591	125,086,760	(997,831)
Student Fees	49,724,218	48,312,138	48,801,410	489,272
State Appropriations	161,936,816	161,446,565	158,217,635	(3,228,930)
Fringe Benefits Paid By State	119,140,123	120,306,781	116,194,372	(4,112,409)
All Other Revenue	3,688,426	4,267,383	4,828,295	560,912
Less: Contra Revenue		-		-
Total Revenue	459,131,698	460,417,458	453,128,472	(7,288,986)
Expenditures:				
Personnel Services:				
Full-Time	161,215,895	160,799,257	158,167,658	(2,631,599)
Part-Time				
Lecturers (PTL and ECL, 6103D and 6103F)	50,732,235	49,222,214	47,910,348	(1,311,866)
Contractual (NCL, 6103E)	3,659,749	3,805,502	3,781,068	(24,434)
Permanent Part-time (6111)	1,894,976	1,565,591	1,629,795	64,204
Temporary Part-time (6102, B, D, G)	22,305,861	20,708,850	22,160,835	1,451,985
Student Labor (6104, H)	2,483,876	2,418,503	3,057,456	638,953
Overtime	1,135,900	1,155,299	1,396,642	241,343
All Other Personnel Services	4,958,968	6,712,523	5,524,580	(1,187,943)
Subtotal Personnel Services	248,387,460	246,387,739	243,628,382	(2,759,357)
Fringe Benefits	144,433,806	145,087,884	142,578,419	(2,509,465)
Total P.S. & Fringe Benefits	392,821,266	391,475,623	386,206,801	(5,268,822)
Other Expenses:				
Inst. Financial Aid/Match	17,829,092	18,035,615	17,550,824	(484,791)
Waivers	5,597,091	5,877,170	6,161,489	284,319
All Other Expenses	46,807,814	51,046,634	51,142,073	95,439
Total Other Expenses	70,233,997	74,959,419	74,854,386	(105,033)
Library Expenses	391,892	806,770	804,940	(1,830)
Total Equipment (excludes Library)	-	-	22,638	22,638
Total Expenditures	463,447,155	467,241,812	461,888,765	(5,353,047)
Addition to (Use of) Funds Before Designated Items	(4,315,457)	(6,824,354)	(8,760,293)	(1,935,939)
CCC Transfer in	11,280,324	10,137,406	11,799,025	1,661,619
CCC Transfer out	(10,818,108)	(10,005,620)	(11,062,191)	(1,056,571)
Supplemental Tuition and Operations Support	10,000,000	-	-	-
Developmental Education	7,837,661	7,822,908	7,621,697	(201,211)
Early College	391,089	-	-	-
Shared Services (reserved funds)		(1,000,000)	(480,051)	519,949
Outcomes Based Funding			1,163,037	1,163,037
All Other Transfers (CFT, Fac Awards, etc)	322,319			-
Total CCC Designated Transfers	19,013,285	6,954,694	9,041,517	2,086,823
Net Change	14,697,828	130,340	281,224	150,884
Transfer to State from CCC Operating Fund per Senate Bill 1601	(1,800,000)			
Net Change after Transfer to State	12,897,828			

Charter Oak State College and CT Distance Learning Consortium
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT A

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud Inc (Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (Gross)	8,158,902	9,257,040	8,342,080	(914,960)
Student Fees	1,234,737	1,712,719	1,443,223	(269,496)
State Appropriations	2,689,233	2,424,330	2,376,243	(48,087)
Fringe Benefits Paid By State	1,667,563	1,664,772	1,593,657	(71,115)
All Other Revenue	1,887,515	1,893,202	1,866,759	(26,443)
Less: Contra Revenue	-	-	-	-
Total Revenue	15,637,950	16,952,063	15,621,962	(1,330,101)
Expenditures:				
<u>Personnel Services:</u>				
Full-Time	6,166,818	5,884,131	5,769,714	(114,417)
Part-Time				
Lecturers	2,429,940	2,629,138	2,427,197	(201,941)
Permanent Part-time	413,167	412,550	427,219	14,669
Student Labor	328,390	278,147	336,229	58,082
Overtime		-	-	-
All Other Personnel Services	115,250	80,864	86,310	5,446
Subtotal Personnel Services	9,453,565	9,284,830	9,046,669	(238,161)
Fringe Benefits	4,994,967	4,968,827	4,792,637	(176,190)
Total P.S. & Fringe Benefits	14,448,532	14,253,657	13,839,306	(414,351)
<u>Other Expenses:</u>				
Inst. Financial Aid/Match	-	141,804	-	(141,804)
Waivers	-	65,000	-	(65,000)
All Other Expenses	2,483,274	2,491,602	2,301,270	(190,332)
Total Other Expenses	2,483,274	2,698,406	2,301,270	(397,136)
Library Expenses	-	-	-	-
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	16,931,806	16,952,063	16,140,576	(811,487)
Addition to (Use of) Funds Before Designated Items	(1,293,856)	-	(518,614)	(518,614)
Designated Transfers				
Charter Oak Other Designated Transfers	166,138	-	30,000	30,000
GBTGA - OE Reimbursement				-
Outcomes Based Funding			90,000	90,000
Total Transfers	166,138	-	120,000	120,000
Net Change	(1,127,718)	-	(398,614)	(398,614)

Board of Regents
Expenditure Plan General & Operating Funds
 FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT A

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud Inc (Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (Gross)	-	-	-	-
Fees	-	-	-	-
State Appropriations	524,777	446,390	432,999	(13,391)
Fringe Benefits Paid By State	306,908	274,163	277,119	2,956
Sales of Educational Activities	-	-	-	-
All Other Revenue	-	-	-	-
Total Revenue	831,685	720,553	710,118	(10,435)
Expenditures:				
Personnel Services:				
Full-Time	581,488	460,375	545,624	85,249
Permanent Part-time	-	-	-	-
Student Labor	-	-	-	-
Other Part Time	-	-	-	-
Overtime	-	-	-	-
All Other Personnel Services	-	-	-	-
Subtotal Personnel Services	581,488	460,375	545,624	85,249
Fringe Benefits	312,728	274,163	407,839	133,676
Total P.S. & Fringe Benefits	894,216	734,538	953,463	218,925
Other Expenses:				
Inst. Financial Aid/Match	-	-	-	-
Waivers	-	-	-	-
All Other Expenses	5,392	-	-	-
Total Other Expenses	5,392	-	-	-
Library Expenses:	-	-	-	-
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	899,608	734,538	953,463	218,925
Addition to (Use of) Funds Before Designated Items	(67,923)	(13,985)	(243,345)	(229,360)
Transfers				
Transfer in	67,923	13,985	243,345	229,360
Transfer out	-	-	-	-
Total Transfers	67,923	13,985	243,345	229,360
Net Change	-	-	-	-

CONNECTICUT STATE UNIVERSITIES

ATTACHMENT B

Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

FY17 Projection, FY17 Budget and FY16 Actual

	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud Inc (Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (Gross)	130,832,459	137,250,805	136,791,760	(459,045)
PT Part Time Tuition (Gross)	26,629,234	27,271,566	25,851,180	(1,420,386)
PT General University Fee	25,860,415	26,774,539	25,209,502	(1,565,037)
University General Fee (excluding Accident Ins.)	76,722,811	86,211,527	85,704,548	(506,979)
University Fee	20,938,080	21,616,226	21,649,483	33,257
PT Extension Fee (Gross)	26,564,526	28,294,931	26,803,190	(1,491,741)
All Other Student Fees	11,715,829	13,558,385	12,508,680	(1,049,705)
Accident Insurance	7,919,545	2,682,985	2,694,131	11,146
Telecom Revenue	1,447,499	1,454,750	1,447,464	(7,286)
State Appropriations	162,485,588	153,640,756	149,031,533	(4,609,223)
Fringe Benefits Paid By State	130,122,299	125,831,779	123,195,196	(2,636,583)
Housing	63,808,622	66,011,155	65,022,966	(988,189)
Food Service	32,071,603	33,204,576	32,768,165	(436,411)
All Other Revenue	19,142,727	17,340,686	17,209,520	(131,166)
Less: Contra Revenue	(8,155,209)	(8,764,849)	(7,985,962)	778,887
Total Revenue	728,106,028	732,379,817	717,901,356	(14,478,461)
Expenditures:				
Personal Services:				
Total Full Time	257,352,886	262,662,240	256,711,656	(5,950,584)
Part Time:				
Lecturers	35,562,927	34,307,879	34,123,840	(184,039)
Perm/Intermit PT	1,754,184	1,818,045	1,708,327	(109,718)
University Assistants	3,898,185	4,494,366	4,310,274	(184,092)
Graduate Assistants	1,669,773	1,811,102	1,865,822	54,720
Other Part Time	10,259,997	9,753,150	9,934,435	181,285
Total Part Time	53,145,066	52,184,542	51,942,698	(241,844)
Overtime	3,681,534	3,472,566	3,717,927	245,361
All Other Personal Services	12,223,582	12,327,808	12,388,244	60,436
Subtotal Personal Services	326,403,068	330,647,156	324,760,525	(5,886,631)
Fringe Benefits	180,800,996	191,641,275	185,146,787	(6,494,488)
Worker's Comp. Recovery	1,032,015	1,425,586	1,136,278	(289,308)
Total P.S. & Fringe Benefits	508,236,079	523,714,017	511,043,590	(12,670,427)
Other Expenses:				
Inst. Financial Aid/Match	34,967,142	36,332,238	37,530,714	1,198,476
Waivers	7,305,881	7,254,474	7,321,909	67,435
Bad Debt Expense	1,033,469	1,597,176	1,215,980	(381,196)
All Other Expenses	120,540,234	118,569,295	117,531,100	(1,038,195)
Telecom Expense	1,574,543	2,453,499	1,996,370	(457,129)
Total Other Expenses	165,421,269	166,206,682	165,596,073	(610,609)
Library Expenses:				
Books	526,391	524,004	523,983	(21)
Periodicals	1,699,486	1,882,394	1,882,165	(229)
Electronic Periodicals / Subscriptions	2,854,195	2,786,697	2,786,347	(350)
All Other Library Equipment	477,900	402,023	402,023	-
Total Non-P.S. Library Expense	5,557,972	5,595,118	5,594,518	(600)
Total Equipment (excludes Library)	5,523,107	4,777,042	5,227,042	450,000
Total Expenditures	684,738,427	700,292,859	687,461,223	(12,831,636)
Addition to (Use of) Funds Before Designated Items	43,367,602	32,086,958	30,440,133	(1,646,825)
Designated Transfers Per BOR Policies				
Debt Service (University Fee)	(20,521,634)	(21,184,472)	(21,290,402)	(105,930)
Debt Service Residence Halls	(8,379,468)	(9,002,404)	(7,744,326)	1,258,078
Debt Service Parking Garage	(3,111,159)	(3,392,969)	(3,262,396)	130,573
Auxiliary Renewal and Replacement	(3,011,549)	(2,310,229)	(1,193,714)	1,116,515
Total Designated Transfers per BOR Policies	(35,023,810)	(35,890,074)	(33,490,838)	2,399,236
Other Designated Fund Requests				
Other Transfer - internal transf to Energy Center Program	(471,433)	-	-	-
Other Transfer-SCSU General Reserves	-	-	1,348,968	1,348,968
Other Transfer -WCSU 1 Time Use of Reserves	443,157	2,183,473	1,066,376	(1,117,097)
Additional Funding - Outcomes Based Funding	-	-	360,000	360,000
Developmental Education	1,500,848	1,646,928	1,598,810	(48,118)
Total Other Designated Fund Requests	1,472,572	3,830,401	4,374,154	543,753
Addition to (Use of) Funds	9,816,364	27,285	1,323,449	1,296,164
Transfer to State from CSU Operating Fund per Senate Bill 474	(2,300,000)			
Transfer to State from CSU Operating Fund per Senate Bill 1601	(1,800,000)			
Addition to (Use of) Funds after Transfer to State	5,716,364			

CENTRAL CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT B

	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud Inc (Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (Gross)	43,614,832	46,125,136	45,375,478	(749,658)
PT Part Time Tuition (Gross)	11,480,040	11,925,964	11,585,311	(340,653)
PT General University Fee	10,911,749	11,483,474	11,048,103	(435,371)
University General Fee (excluding Accident Ins.)	23,433,329	26,766,000	26,279,000	(487,000)
University Fee	7,003,550	7,268,000	7,268,000	-
PT Extension Fee (Gross)	9,303,216	10,148,103	9,839,895	(308,208)
All Other Student Fees	3,349,298	3,387,000	3,655,600	268,600
Accident Insurance	2,817,332	906,800	906,800	-
Telecom Revenue	363,748	368,240	368,240	-
State Appropriations	46,482,651	44,119,783	42,616,904	(1,502,879)
Fringe Benefits Paid By State	40,938,165	39,977,815	38,746,958	(1,230,857)
Housing	15,856,034	16,597,626	15,926,810	(670,816)
Food Service	11,049,207	11,589,689	11,049,003	(540,686)
All Other Revenue	8,613,803	7,896,000	8,039,176	143,176
Less: Contra Revenue	(3,424,366)	(3,817,738)	(3,574,342)	243,396
Total Revenue	231,792,589	234,741,892	229,130,936	(5,610,956)
Expenditures:				
Personal Services:				
Total Full Time	81,100,112	85,040,063	82,377,706	(2,662,357)
Part Time:				
Lecturers	10,914,028	9,736,552	10,107,797	371,245
Perm/Intermit PT	473,483	469,750	403,009	(66,741)
University Assistants	1,033,817	1,200,000	1,113,396	(86,604)
Graduate Assistants	295,006	320,000	327,120	7,120
Other Part Time	4,898,038	4,454,004	4,607,616	153,612
Total Part Time	17,614,372	16,180,306	16,558,938	378,632
Overtime	735,953	560,000	705,361	145,361
All Other Personal Services	2,930,733	3,125,869	3,245,869	120,000
Subtotal Personal Services	102,381,170	104,906,238	102,887,874	(2,018,364)
Fringe Benefits	56,628,723	59,449,782	58,015,528	(1,434,254)
Worker's Comp. Recovery	300,572	400,958	366,426	(34,532)
Total P.S. & Fringe Benefits	159,310,465	164,756,978	161,269,828	(3,487,150)
Other Expenses:				
Inst. Financial Aid/Match	11,491,458	12,411,124	12,288,346	(122,778)
Waivers	2,638,712	2,747,672	2,724,883	(22,789)
Bad Debt Expense	283,121	400,000	400,000	-
All Other Expenses	38,736,858	36,398,583	36,779,984	381,401
Telecom Expense	693,113	1,167,360	947,360	(220,000)
Total Other Expenses	53,843,262	53,124,739	53,140,573	15,834
Library Expenses:				
Books	19,425	40,000	40,000	-
Periodicals	1,182,225	1,360,000	1,360,000	-
Electronic Periodicals / Subscriptions	472,569	470,000	470,000	-
All Other Library Equipment	55,379	30,000	30,000	-
Total Non-P.S. Library Expense	1,729,598	1,900,000	1,900,000	-
Total Equipment (excludes Library)	2,758,197	2,750,000	2,750,000	-
Total Expenditures	217,641,522	222,531,717	219,060,401	(3,471,316)
Addition to (Use of) Funds Before Designated Items	14,151,067	12,210,175	10,070,535	(2,139,640)
Designated Transfers Per BOR Policies				
Debt Service (University Fee)	(6,820,248)	(7,125,000)	(7,125,000)	-
Debt Service Residence Halls	(4,000,000)	(4,000,000)	(2,741,922)	1,258,078
Debt Service Parking Garage	(716,521)	(824,856)	(694,283)	130,573
Auxiliary Renewal and Replacement	(1,333,894)	(672,051)	-	672,051
Total Designated Transfers	(12,870,663)	(12,621,907)	(10,561,205)	2,060,702
Other Designated Fund Requests				
Other Transfer - internal transf to Energy Center Program	(471,433)	-	-	-
Additional Funding - Outcomes Based Funding	-	-	90,000	90,000
Developmental Education	375,212	411,732	400,670	(11,062)
Total Other Designated Fund Requests	(96,221)	411,732	490,670	78,938
Addition to (Use of) Funds	1,184,183	-	-	-

EASTERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT B

	<u>FY16 Actual</u>	<u>FY17 Budget</u>	<u>FY17 Projection</u>	<u>FY17 Proj vs. Bud</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)
				Dollars (\$)
Revenue:				
Tuition (Gross)	22,504,417	23,383,632	23,443,532	59,900
PT Part Time Tuition (Gross)	1,903,753	2,022,298	2,072,365	50,067
PT General University Fee	2,162,711	2,305,195	2,347,550	42,355
University General Fee (excluding Accident Ins.)	15,356,470	17,183,448	17,296,444	112,996
University Fee	3,631,903	3,747,828	3,782,000	34,172
PT Extension Fee (Gross)	2,868,936	3,035,356	3,111,211	75,855
All Other Student Fees	1,860,728	2,371,241	1,937,249	(433,992)
Accident Insurance	1,528,873	466,658	473,984	7,326
Telecom Revenue	395,423	394,800	391,840	(2,960)
State Appropriations	30,903,924	29,753,680	28,917,907	(835,773)
Fringe Benefits Paid By State	23,227,052	22,589,608	22,478,479	(111,129)
Housing	20,310,476	20,990,305	20,833,226	(157,079)
Food Service	6,953,273	7,218,735	6,966,546	(252,189)
All Other Revenue	2,633,666	2,270,723	1,676,209	(594,514)
Less: Contra Revenue	(1,543,888)	(1,596,175)	(1,336,092)	260,083
Total Revenue	134,697,717	136,137,332	134,392,450	(1,744,882)
Expenditures:				
Personal Services:				
Total Full Time	44,722,652	45,565,695	44,693,365	(872,330)
Part Time:				
Lecturers	5,387,263	5,549,539	5,663,420	113,881
Perm/Intermit PT	146,230	172,456	172,456	-
University Assistants	973,432	1,219,010	1,219,010	-
Graduate Assistants	82,963	151,431	199,031	47,600
Other Part Time	5,089	119,327	147,000	27,673
Total Part Time	6,594,977	7,211,763	7,400,917	189,154
Overtime	931,655	1,003,163	1,103,163	100,000
All Other Personal Services	4,235,518	4,447,920	4,487,920	40,000
Subtotal Personal Services	56,484,802	58,228,541	57,685,365	(543,176)
Fringe Benefits	33,351,436	36,282,307	34,535,402	(1,746,905)
Worker's Comp. Recovery	156,515	407,600	179,735	(227,865)
Total P.S. & Fringe Benefits	89,992,753	94,918,448	92,400,502	(2,517,946)
Other Expenses:				
Inst. Financial Aid/Match	7,848,901	8,656,231	8,656,231	-
Waivers	1,287,070	1,222,626	1,250,044	27,418
Bad Debt Expense	326,202	831,195	407,534	(423,661)
All Other Expenses	20,600,136	20,904,642	21,094,191	189,549
Telecom Expense	528,904	422,635	376,174	(46,461)
Total Other Expenses	30,591,213	32,037,329	31,784,174	(253,155)
Library Expenses:				
Books	188,178	174,993	174,972	(21)
Periodicals	411,257	438,314	438,085	(229)
Electronic Periodicals / Subscriptions	230,209	239,548	239,198	(350)
All Other Library Equipment	18,832	21,616	21,616	-
Total Non-P.S. Library Expense	848,476	874,471	873,871	(600)
Total Equipment (excludes Library)	986,729	450,000	900,000	450,000
Total Expenditures	122,419,171	128,280,248	125,958,547	(2,321,701)
Addition to (Use of) Funds Before Designated Items	12,278,546	7,857,084	8,433,903	576,819
Designated Transfers Per BOR Policies				
Debt Service (University Fee)	(3,592,454)	(3,747,828)	(3,740,921)	6,907
Debt Service Residence Halls	(2,286,875)	(2,759,811)	(2,759,811)	-
Debt Service Parking Garage	(412,103)	(435,578)	(435,578)	-
Auxiliary Renewal and Replacement	(1,066,265)	(1,325,599)	(875,000)	450,599
Total Designated Transfers	(7,357,697)	(8,268,816)	(7,811,310)	457,506
Other Designated Fund Requests				
Additional Funding - Outcomes Based Funding	-	-	90,000	90,000
Developmental Education	375,212	411,732	399,380	
Total Other Designated Fund Requests	375,212	411,732	489,380	77,648
Addition to (Use of) Funds	5,296,061	-	1,111,973	1,111,973

SOUTHERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)

ATTACHMENT B

FY17 Projection, FY17 Budget and FY16 Actual

	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud Inc (Dec)
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Dollars (\$)
Revenue:				
Tuition (Gross)	42,408,216	43,851,209	43,886,625	35,416
PT Part Time Tuition (Gross)	8,196,758	8,488,751	7,628,423	(860,328)
PT General University Fee	8,107,038	8,452,513	7,613,302	(839,211)
University General Fee (excluding Accident Ins.)	24,981,312	27,389,003	27,394,527	5,524
University Fee	6,683,750	6,808,610	6,808,885	275
PT Extension Fee (Gross)	10,970,236	11,254,947	10,136,498	(1,118,449)
All Other Student Fees	4,121,059	5,055,800	4,200,178	(855,622)
Accident Insurance	2,141,685	849,991	860,855	10,864
Telecom Revenue	469,740	469,740	469,740	-
State Appropriations	45,112,415	42,472,560	41,021,815	(1,450,745)
Fringe Benefits Paid By State	40,288,541	38,489,124	37,300,964	(1,188,160)
Housing	17,465,756	17,905,154	17,847,900	(57,254)
Food Service	8,857,400	9,227,228	9,181,944	(45,284)
All Other Revenue	4,660,762	4,343,369	4,548,000	204,631
Less: Contra Revenue	(1,798,134)	(1,707,999)	(1,587,591)	120,408
Total Revenue	222,666,534	223,350,000	217,312,065	(6,037,935)
Expenditures:				
Personal Services:				
Total Full Time	79,579,511	80,210,516	78,796,606	(1,413,910)
Part Time:				
Lecturers	11,968,091	11,934,891	11,534,891	(400,000)
Perm/Intermit PT	889,765	926,132	916,960	(9,172)
University Assistants	1,200,176	1,256,769	1,198,919	(57,850)
Graduate Assistants	1,108,074	1,142,142	1,142,142	-
Other Part Time	3,274,980	3,307,452	3,307,452	-
Total Part Time	18,441,086	18,567,386	18,100,364	(467,022)
Overtime	1,048,328	1,066,448	1,066,448	-
All Other Personal Services	3,142,925	3,021,369	3,021,369	-
Subtotal Personal Services	102,211,850	102,865,719	100,984,787	(1,880,932)
Fringe Benefits	56,855,573	60,690,774	58,575,549	(2,115,225)
Worker's Comp. Recovery	304,704	400,000	400,000	-
Total P.S. & Fringe Benefits	159,372,127	163,956,493	159,960,336	(3,996,157)
Other Expenses:				
Inst. Financial Aid/Match	10,423,307	9,769,739	11,272,132	1,502,393
Waivers	2,324,422	2,170,000	2,175,000	5,000
Bad Debt Expense	71,000	27,100	27,100	-
All Other Expenses	36,415,549	34,886,943	33,277,798	(1,609,145)
Telecom Expense	596,440	786,400	300,000	(486,400)
Total Other Expenses	49,830,718	47,640,182	47,052,030	(588,152)
Library Expenses:				
Books	293,387	253,168	253,168	-
Periodicals	26,090	28,830	28,830	-
Electronic Periodicals / Subscriptions	1,404,767	1,311,198	1,311,198	-
All Other Library Equipment	13,569	13,950	13,950	-
Total Non-P.S. Library Expense	1,737,813	1,607,146	1,607,146	-
Total Equipment (excludes Library)	1,584,708	1,302,042	1,302,042	-
Total Expenditures	212,525,366	214,505,863	209,921,554	(4,584,309)
Addition to (Use of) Funds Before Designated Items	10,141,168	8,844,137	7,390,511	(1,453,626)
Designated Transfers Per BOR Policies				
Debt Service (University Fee)	(6,528,925)	(6,633,610)	(6,633,885)	(275)
Debt Service Residence Halls	(912,180)	(1,062,180)	(1,062,180)	-
Debt Service Parking Garage	(1,382,794)	(1,532,794)	(1,532,794)	-
Transfer to Buley Renovation	-	-	-	-
Total Designated Transfers	(8,823,899)	(9,228,584)	(9,228,859)	(275)
Other Designated Fund Requests				
Other Transfer-SCSU General Reserves	-	-	1,348,968	1,348,968
Additional Funding - Outcomes Based Funding	-	-	90,000	90,000
Developmental Education	375,212	411,732	399,380	-
Additional Funding DM - Transfer In	-	-	-	-
Total Other Designated Fund Requests	375,212	411,732	1,838,348	1,426,616
Addition to (Use of) Funds	1,692,481	27,285	-	(27,285)

WESTERN CONNECTICUT STATE UNIVERSITY
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
 FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT B

	<u>FY16 Actual</u>	<u>FY17 Budget</u>	<u>FY17 Projection</u>	<u>FY17 Proj vs. Bud</u>
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)
				Dollars (\$)
Revenue:				
Tuition (Gross)	22,304,994	23,890,828	24,086,125	195,297
PT Part Time Tuition (Gross)	5,048,683	4,834,553	4,565,081	(269,472)
PT General University Fee	4,678,917	4,533,357	4,200,547	(332,810)
University General Fee (excluding Accident Ins.)	12,951,700	14,873,076	14,734,577	(138,499)
University Fee	3,618,877	3,791,788	3,790,598	(1,190)
PT Extension Fee (Gross)	3,422,138	3,856,525	3,715,586	(140,939)
All Other Student Fees	2,384,743	2,744,344	2,715,653	(28,691)
Accident Insurance	1,431,655	459,536	452,492	(7,044)
Telecom Revenue	218,588	221,970	217,644	(4,326)
State Appropriations	29,748,390	28,312,214	27,492,388	(819,826)
Fringe Benefits Paid By State	23,222,347	22,258,878	22,152,441	(106,437)
Housing	10,176,356	10,518,070	10,415,030	(103,040)
Food Service	5,211,723	5,168,924	5,570,672	401,748
All Other Revenue	3,168,872	2,764,997	2,880,635	115,638
Less: Contra Revenue	(1,388,821)	(1,642,937)	(1,487,937)	155,000
Total Revenue	<u>126,199,163</u>	<u>126,586,123</u>	<u>125,501,532</u>	<u>(1,084,591)</u>
Expenditures:				
Personal Services:				
Total Full Time	46,760,407	47,288,609	46,593,441	(695,168)
Part Time:				
Lecturers	7,293,545	7,086,897	6,817,732	(269,165)
Perm/Intermit PT	202,871	204,084	162,513	(41,571)
University Assistants	690,760	818,587	778,949	(39,638)
Graduate Assistants	183,730	197,529	197,529	-
Other Part Time	2,081,890	1,872,367	1,872,367	-
Total Part Time	<u>10,452,796</u>	<u>10,179,464</u>	<u>9,829,090</u>	<u>(350,374)</u>
Overtime	965,598	842,955	842,955	-
All Other Personal Services	1,914,406	1,603,086	1,633,086	30,000
Subtotal Personal Services	60,093,207	59,914,114	58,898,572	(1,015,542)
Fringe Benefits	31,335,987	32,710,058	31,749,982	(960,076)
Worker's Comp. Recovery	266,464	208,002	184,817	(23,185)
Total P.S. & Fringe Benefits	<u>91,695,658</u>	<u>92,832,174</u>	<u>90,833,371</u>	<u>(1,998,803)</u>
Other Expenses:				
Inst. Financial Aid/Match	5,203,476	5,495,144	5,314,005	(181,139)
Waivers	1,055,677	1,114,176	1,171,982	57,806
Bad Debt Expense	353,146	338,881	381,346	42,465
All Other Expenses	21,596,207	22,012,708	22,012,708	-
Telecom Expense	475,005	654,477	491,411	(163,066)
Total Other Expenses	<u>28,683,511</u>	<u>29,615,386</u>	<u>29,371,452</u>	<u>(243,934)</u>
Library Expenses:				
Books	25,401	55,843	55,843	-
Periodicals	79,914	55,250	55,250	-
Electronic Periodicals / Subscriptions	277,904	280,451	280,451	-
All Other Library Equipment	390,120	336,457	336,457	-
Total Non-P.S. Library Expense	<u>773,339</u>	<u>728,001</u>	<u>728,001</u>	<u>-</u>
Total Equipment (excludes Library)	193,473	235,000	235,000	-
Total Expenditures	<u>121,345,981</u>	<u>123,410,561</u>	<u>121,167,824</u>	<u>(2,242,737)</u>
Addition to (Use of) Funds Before Designated Items	<u>4,853,182</u>	<u>3,175,562</u>	<u>4,333,708</u>	<u>1,158,146</u>
Designated Transfers Per BOR Policies				
Debt Service (University Fee)	(3,580,007)	(3,678,034)	(3,790,596)	(112,562)
Debt Service Residence Halls	(1,180,413)	(1,180,413)	(1,180,413)	-
Debt Service Parking Garage	(536,992)	(536,992)	(536,992)	-
Auxiliary Renewal and Replacement	(311,390)	(312,579)	(318,714)	(6,135)
Debt Service WS Parking Garage	(62,749)	(62,749)	(62,749)	-
Total Designated Transfers	<u>(5,671,551)</u>	<u>(5,770,767)</u>	<u>(5,889,464)</u>	<u>(118,697)</u>
Other Designated Fund Requests				
Other Transfer - Plant Reserves	-	-	-	-
Other Transfer - 1 Time Use of Reserves	443,157	2,183,473	1,066,376	(1,117,097)
Additional Funding - Outcomes Based Funding	-	-	90,000	90,000
Developmental Education	375,212	411,732	399,380	-
Total Other Designated Fund Requests	<u>818,369</u>	<u>2,595,205</u>	<u>1,555,756</u>	<u>(1,039,449)</u>
Addition to (Use of) Funds	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

SYSTEM OFFICE/SYSTEMWIDE/MANDATES
Expenditure Plan (Operating E&G /Auxiliary Services/Self-Supporting)
FY17 Projection, FY17 Budget and FY16 Actual

ATTACHMENT B

	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc (Dec)
				Dollars (\$)
Revenue:				
State Appropriations	10,238,208	8,982,519	8,982,519	-
Fringe Benefits Paid By State	2,446,194	2,516,354	2,516,354	-
All Other Revenue	65,624	65,597	65,500	(97)
Less: Contra Revenue	-	-	-	-
Total Revenue	12,750,026	11,564,470	11,564,373	(97)
Expenditures:				
Personal Services:				
Total Full Time	5,190,204	4,557,357	4,250,538	(306,819)
Part Time:				
Perm/Intermit PT	41,835	45,623	53,389	7,766
Total Part Time	41,835	45,623	53,389	7,766
Overtime	-	-	-	-
All Other Personal Services	-	129,564	-	(129,564)
Subtotal Personal Services	5,232,039	4,732,544	4,303,927	(428,617)
Fringe Benefits	2,629,277	2,508,354	2,270,326	(238,028)
Worker's Comp. Recovery	3,760	9,026	5,300	(3,726)
Total P.S. & Fringe Benefits	7,865,076	7,249,924	6,579,553	(670,371)
Other Expenses:				
All Other Expenses	3,191,484	4,366,419	4,366,419	-
Telecom Expense	(718,919)	(577,373)	(118,575)	458,798
Total Other Expenses	2,472,565	3,789,046	4,247,844	458,798
Library Expenses:				
Electronic Periodicals / Subscriptions	468,746	485,500	485,500	-
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	468,746	485,500	485,500	-
Total Equipment (excludes Library)	-	40,000	40,000	-
Total Expenditures	10,806,387	11,564,470	11,352,897	(211,573)
Addition to (Use of) Funds Before Designated Items	1,943,639	-	211,476	211,476
Designated Transfers Per BOR Policies				
Transfer to Required per BOR Fund Guidelines	-	-	-	-
Auxiliary Renewal and Replacement	(300,000)	-	-	-
Other Transfers	-	-	-	-
Total Designated Transfers	(300,000)	-	-	-
Addition to (Use of) Funds	1,643,639	-	211,476	211,476

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
CCC Consolidated**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Budget
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	124,642,115	126,084,591	125,086,760	(997,831)
Fees	49,724,218	48,312,138	48,801,410	489,272
State Appropriations	161,936,816	161,446,565	158,217,635	(3,228,930)
Fringe Benefits Paid By State	119,140,123	120,306,781	116,194,372	(4,112,409)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	234,856	211,500	97,385	(114,115)
Sales of Educational Activities	697,202	812,530	1,078,747	266,217
All Other Revenue	2,756,368	3,243,353	3,652,163	408,810
Total Revenue	459,131,698	460,417,458	453,128,472	(7,288,986)
Expenditures:				
Personnel Services:				
Full Time (6101)	161,215,895	160,799,257	158,167,658	(2,631,599)
Continuing Part Time (6111)	1,894,976	1,565,591	1,629,795	64,204
Temporary Part Time (6102, B, D, G)	22,305,861	20,708,850	22,160,835	1,451,985
Contractual PTL (6103D)	43,915,384	42,680,716	41,509,254	(1,171,462)
Contractual NCL (6103E)	3,659,749	3,805,502	3,781,068	(24,434)
Contractual ECL (6103F)	6,816,851	6,541,498	6,401,094	(140,404)
Student Labor (6104, H)	2,483,876	2,418,503	3,057,456	638,953
Overtime (6107)	1,135,900	1,155,299	1,396,642	241,343
All Other Personnel Services	4,958,968	6,712,523	5,524,580	(1,187,943)
Subtotal Personnel Services	248,387,460	246,387,739	243,628,382	(2,759,357)
Fringe Benefits	144,433,806	145,087,884	142,578,419	(2,509,465)
Total P.S. & Fringe Benefits	392,821,266	391,475,623	386,206,801	(5,268,822)
Other Expenses:				
Inst. Financial Aid/Match	17,829,092	18,035,615	17,550,824	(484,791)
Waivers	5,597,091	5,877,170	6,161,489	284,319
All Other Expenses	46,807,814	51,046,634	51,142,073	95,439
Total Other Expenses	70,233,997	74,959,419	74,854,386	(105,033)
Library Expenses:				
Books	286,270	341,044	337,248	(3,796)
Periodicals	85,433	91,714	97,175	5,461
Electronic Periodicals / Subscriptions	20,189	343,152	340,536	(2,616)
All Other Library Equipment	-	30,860	29,981	(879)
Total Non-P.S. Library Expense	391,892	806,770	804,940	(1,830)
Total Equipment (excludes Library)	-	-	22,638	22,638
Total Expenditures	463,447,155	467,241,812	461,888,765	(5,353,047)
Addition to (Use of) Funds Before Designated Items	(4,315,457)	(6,824,354)	(8,760,293)	(1,935,939)
Designated Transfers Per BOT Policies				
Transfer in	11,280,324	10,137,406	11,799,025	1,661,619
Additional Funds Shared Services	-	(1,000,000)	(480,051)	519,949
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	1,163,037	1,163,037
Tuition Supplemental Funds	10,000,000	-	-	-
Developmental Education	5,229,677	6,093,633	5,936,901	(156,732)
Early College	391,089	-	-	-
Transitional Adult Education	2,607,984	1,729,275	1,684,796	(44,479)
All Other Transfers In/Out (CFT, Fac Awards, etc)	322,319	-	-	-
Transfer out	(10,818,108)	(10,005,620)	(11,062,191)	(1,056,571)
Total Designated Transfers	19,013,285	6,954,694	9,041,517	2,086,823
Net Change	14,697,828	130,340	281,224	150,884
Transfer to State from CCC Operating Fund per Senate Bill 1601	(1,800,000)			
Net Change after Transfer to State	12,897,828			

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
CCC System Office**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	-	-	-	-
Fees	48,746	-	-	-
State Appropriations	9,513,292	10,237,429	10,237,429	-
Fringe Benefits Paid By State	5,228,316	5,506,041	5,297,633	(208,408)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	-	-	-	-
Sales of Educational Activities	-	-	-	-
All Other Revenue	75,553	-	61,712	61,712
Total Revenue	14,865,907	15,743,470	15,596,774	(146,696)
Expenditures:				
Personnel Services:				
Full Time (6101)	9,079,780	10,089,957	10,096,222	6,265
Continuing Part Time (6111)	102,843	-	-	-
Temporary Part Time (6102, B, D, G)	255,594	112,133	112,336	203
Contractual PTL (6103D)	-	-	-	-
Contractual NCL (6103E)	-	-	-	-
Contractual ECL (6103F)	-	-	-	-
Student Labor (6104, H)	32,987	35,339	58,362	23,023
Overtime (6107)	-	-	-	-
All Other Personnel Services	239,656	2,276,297	1,219,726	(1,056,571)
Subtotal Personnel Services	9,710,860	12,513,726	11,486,646	(1,027,080)
Fringe Benefits	5,289,950	5,791,557	5,585,371	(206,186)
Total P.S. & Fringe Benefits	15,000,810	18,305,283	17,072,017	(1,233,266)
Other Expenses:				
Inst. Financial Aid/Match	-	-	-	-
Waivers	-	-	-	-
All Other Expenses	4,292,255	6,443,806	6,443,806	-
Total Other Expenses	4,292,255	6,443,806	6,443,806	-
Library Expenses:				
Books	-	-	-	-
Periodicals	-	-	-	-
Electronic Periodicals / Subscriptions	-	-	-	-
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	-	-	-	-
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	19,293,065	24,749,089	23,515,823	(1,233,266)
Addition to (Use of) Funds Before Designated Items	(4,427,158)	(9,005,619)	(7,919,049)	1,086,570
Designated Transfers Per BOT Policies				
Transfer in	9,019,732	10,005,619	10,005,619	-
Additional Funds Shared Services	-	(1,000,000)	(480,051)	519,949
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	83,037	83,037
Tuition Supplemental Funds	-	-	-	-
Developmental Education	-	-	-	-
Early College	1,089	-	-	-
Transitional Adult Education	-	-	-	-
All Other Transfers In/Out (CFT, Fac Awards, etc)	166,205	-	-	-
Transfer out	(1,798,376)	-	(1,056,571)	(1,056,571)
Total Designated Transfers	7,388,650	9,005,619	8,552,034	(453,585)
Net Change	2,961,492	-	632,985	632,985

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Asnuntuck**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	3,855,200	3,898,460	3,974,506	76,046
Fees	2,608,427	2,632,113	3,080,355	448,242
State Appropriations	7,089,449	7,106,827	7,008,314	(98,513)
Fringe Benefits Paid By State	5,388,405	5,613,683	5,444,759	(168,924)
Government Grants & Contracts		-	-	-
Private Gifts, Grants and Contracts		-	-	-
Sales of Educational Activities	15,120	20,489	11,922	(8,567)
All Other Revenue	89,322	116,500	145,552	29,052
Total Revenue	19,045,923	19,388,072	19,665,408	277,336
Expenditures:				
Personnel Services:				
Full Time (6101)	5,786,328	5,229,308	5,360,945	131,637
Continuing Part Time (6111)	25,890	26,572	22,484	(4,088)
Temporary Part Time (6102, B, D, G)	2,036,022	2,395,613	2,283,830	(111,783)
Contractual PTL (6103D)	1,432,088	1,431,398	1,449,179	17,781
Contractual NCL (6103E)	402,015	432,582	462,652	30,070
Contractual ECL (6103F)	301,326	342,928	540,356	197,428
Student Labor (6104, H)	34,966	39,988	39,988	-
Overtime (6107)	31,938	34,564	33,319	(1,245)
All Other Personnel Services	229,262	69,250	110,269	41,019
Subtotal Personnel Services	10,279,835	10,002,203	10,303,022	300,819
Fringe Benefits	6,318,249	6,362,401	6,489,874	127,473
Total P.S. & Fringe Benefits	16,598,084	16,364,604	16,792,896	428,292
Other Expenses:				
Inst. Financial Aid/Match	493,890	575,899	560,530	(15,369)
Waivers	272,310	258,604	280,809	22,205
All Other Expenses	1,896,528	2,126,691	2,138,755	12,064
Total Other Expenses	2,662,728	2,961,194	2,980,094	18,900
Library Expenses:				
Books		-	-	-
Periodicals		-	-	-
Electronic Periodicals / Subscriptions		-	-	-
All Other Library Equipment		-	-	-
Total Non-P.S. Library Expense	-	-	-	-
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	19,260,812	19,325,798	19,772,990	447,192
Addition to (Use of) Funds Before Designated Items	(214,889)	62,274	(107,582)	(169,856)
Designated Transfers Per BOT Policies				
Transfer in	100,795		87,146	87,146
Add'l Operation Support				-
Ops Support (DM Change)				-
Outcomes Based Funding			90,000	90,000
Tuition Supplemental Funds	601,424			-
Developmental Education	167,224	189,279	183,601	(5,678)
Early College			-	-
Transitional Adult Education	53,755	53,715	52,103	(1,612)
All Other Transfers In/Out (CFT, Fac Awards, etc)	12,116			
Transfer out	(270,637)	(305,268)	(305,268)	-
Total Designated Transfers	664,677	(62,274)	107,582	169,856
Net Change	449,788	-	-	-

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Capital**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	7,991,590	8,000,550	8,000,550	-
Fees	3,770,869	3,650,704	3,748,962	98,258
State Appropriations	12,260,124	11,880,155	11,651,924	(228,231)
Fringe Benefits Paid By State	9,223,425	9,034,317	8,765,870	(268,447)
Government Grants & Contracts		-	-	-
Private Gifts, Grants and Contracts		-	-	-
Sales of Educational Activities	24,995	25,000	25,000	-
All Other Revenue	178,903	271,275	244,275	(27,000)
Total Revenue	33,449,906	32,862,001	32,436,581	(425,420)
Expenditures:				
<u>Personnel Services:</u>				
Full Time (6101)	12,698,691	11,969,278	11,705,986	(263,292)
Continuing Part Time (6111)	30,296	30,432	35,517	5,085
Temporary Part Time (6102, B, D, G)	2,391,888	1,995,851	2,300,818	304,967
Contractual PTL (6103D)	2,601,759	2,142,703	2,001,703	(141,000)
Contractual NCL (6103E)	385,926	382,055	332,055	(50,000)
Contractual ECL (6103F)	514,826	432,650	382,650	(50,000)
Student Labor (6104, H)	129,018	95,000	175,000	80,000
Overtime (6107)	86,412	80,000	80,000	-
All Other Personnel Services	455,805	275,000	52,000	(223,000)
Subtotal Personnel Services	19,294,621	17,402,969	17,065,729	(337,240)
Fringe Benefits	11,259,162	10,180,737	10,401,562	220,825
Total P.S. & Fringe Benefits	30,553,783	27,583,706	27,467,291	(116,415)
<u>Other Expenses:</u>				
Inst. Financial Aid/Match	1,471,535	1,200,083	1,176,455	(23,628)
Waivers	514,692	550,000	550,000	-
All Other Expenses	3,261,632	3,254,435	3,107,151	(147,284)
Total Other Expenses	5,247,859	5,004,518	4,833,606	(170,912)
<u>Library Expenses:</u>				
Books	33,737	33,476	33,476	-
Periodicals		-	-	-
Electronic Periodicals / Subscriptions		64,400	64,400	-
All Other Library Equipment		-	-	-
Total Non-P.S. Library Expense	33,737	97,876	97,876	-
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	35,835,379	32,686,100	32,398,773	(287,327)
Addition to (Use of) Funds Before Designated Items	(2,385,473)	175,901	37,808	(138,093)
Designated Transfers Per BOT Policies				
Transfer in	174,800		156,231	156,231
Add'l Operation Support				-
Ops Support (DM Change)				-
Outcomes Based Funding			90,000	90,000
Tuition Supplemental Funds	1,022,756			-
Developmental Education	365,650	413,875	401,458	(12,417)
Early College			-	-
Transitional Adult Education	95,747	117,451	113,927	(3,524)
All Other Transfers In/out (CFT, Fac Awards, etc)	(11,739)		-	-
Transfer out	(663,093)	(707,227)	(707,227)	-
Total Designated Transfers	984,121	(175,901)	54,389	230,290
Net Change	(1,401,352)	-	92,197	92,197

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Gateway**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	18,162,419	18,598,647	18,156,935	(441,712)
Fees	6,521,943	6,536,413	6,662,572	126,159
State Appropriations	19,764,295	20,180,689	19,719,779	(460,910)
Fringe Benefits Paid By State	14,569,032	15,004,342	14,454,598	(549,744)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	-	-	-	-
Sales of Educational Activities	39,712	21,000	42,601	21,601
All Other Revenue	558,739	488,907	616,536	127,629
Total Revenue	59,616,140	60,829,998	59,653,021	(1,176,977)
Expenditures:				
Personnel Services:				
Full Time (6101)	17,821,041	18,372,932	17,754,938	(617,994)
Continuing Part Time (6111)	79,920	60,064	45,629	(14,435)
Temporary Part Time (6102, B, D, G)	3,542,640	3,405,134	3,638,304	233,170
Contractual PTL (6103D)	7,327,901	6,968,592	6,850,000	(118,592)
Contractual NCL (6103E)	407,717	380,900	381,000	100
Contractual ECL (6103F)	955,267	954,110	1,003,386	49,276
Student Labor (6104, H)	574,261	656,666	754,334	97,668
Overtime (6107)	323,592	281,682	475,000	193,318
All Other Personnel Services	541,850	418,292	561,226	142,934
Subtotal Personnel Services	31,574,189	31,498,372	31,463,817	(34,555)
Fringe Benefits	17,656,537	18,382,954	17,585,025	(797,929)
Total P.S. & Fringe Benefits	49,230,726	49,881,326	49,048,842	(832,484)
Other Expenses:				
Inst. Financial Aid/Match	2,371,230	2,383,393	2,383,393	-
Waivers	903,196	948,498	948,498	-
All Other Expenses	7,017,584	7,236,443	7,096,584	(139,859)
Total Other Expenses	10,292,010	10,568,334	10,428,475	(139,859)
Library Expenses:				
Books	36,850	67,980	67,980	-
Periodicals	-	-	-	-
Electronic Periodicals / Subscriptions	-	-	-	-
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	36,850	67,980	67,980	-
Total Equipment (excludes Library)				-
Total Expenditures	59,559,586	60,517,640	59,545,297	(972,343)
Addition to (Use of) Funds Before Designated Items	56,554	312,358	107,724	(204,634)
Designated Transfers Per BOT Policies				
Transfer in	166,342	-	114,634	114,634
Add'l Operation Support	-	-	-	-
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	90,000	90,000
Tuition Supplemental Funds	864,057	-	-	-
Developmental Education	767,936	869,215	869,215	-
Early College	-	-	-	-
Transitional Adult Education	386,860	246,669	246,669	-
All Other Transfers In/Out (CFT, Fac Awards, etc)	22,044	-	-	-
Transfer out	(1,225,353)	(1,428,242)	(1,428,242)	-
Total Designated Transfers	981,886	(312,358)	(107,724)	204,634
Net Change	1,038,440	-	-	-

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Housatonic**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	12,634,040	13,793,500	13,793,500	-
Fees	3,769,046	3,244,098	3,461,491	217,393
State Appropriations	14,838,330	14,288,093	13,963,777	(324,316)
Fringe Benefits Paid By State	10,505,540	10,148,584	9,886,356	(262,228)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	-	-	-	-
Sales of Educational Activities	161,335	-	-	-
All Other Revenue	208,680	280,000	308,000	28,000
Total Revenue	42,116,971	41,754,275	41,413,124	(341,151)
Expenditures:				
<u>Personnel Services:</u>				
Full Time (6101)	14,059,408	14,612,937	14,593,800	(19,137)
Continuing Part Time (6111)	173,951	174,155	128,914	(45,241)
Temporary Part Time (6102, B, D, G)	1,170,438	1,172,734	1,279,954	107,220
Contractual PTL (6103D)	4,225,454	4,403,654	3,872,628	(531,026)
Contractual NCL (6103E)	160,712	225,547	122,300	(103,247)
Contractual ECL (6103F)	397,589	311,598	317,411	5,813
Student Labor (6104, H)	81,180	100,000	141,881	41,881
Overtime (6107)	84,454	81,000	81,000	-
All Other Personnel Services	322,704	370,750	370,750	-
Subtotal Personnel Services	20,675,890	21,452,375	20,908,638	(543,737)
Fringe Benefits	11,855,827	11,800,000	12,020,000	220,000
Total P.S. & Fringe Benefits	32,531,717	33,252,375	32,928,638	(323,737)
<u>Other Expenses:</u>				
Inst. Financial Aid/Match	2,224,026	1,971,525	1,865,062	(106,463)
Waivers	633,837	650,000	725,000	75,000
All Other Expenses	5,175,027	5,612,987	5,693,784	80,797
Total Other Expenses	8,032,890	8,234,512	8,283,846	49,334
<u>Library Expenses:</u>				
Books	52,321	37,500	37,500	-
Periodicals	-	-	-	-
Electronic Periodicals / Subscriptions	-	-	-	-
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	52,321	37,500	37,500	-
Total Equipment (excludes Library)				-
Total Expenditures	40,616,928	41,524,387	41,249,984	(274,403)
Addition to (Use of) Funds Before Designated Items	1,500,043	229,888	163,140	(66,748)
Designated Transfers Per BOT Policies				
Transfer in	134,395	-	-	-
Add'l Operation Support	-	-	-	-
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	90,000	90,000
Tuitional Supplemental Funds	972,080	-	-	-
Developmental Education	379,469	603,748	585,636	(18,112)
Early College	-	-	-	-
Transitional Adult Education	240,274	171,334	166,194	(5,140)
All Other Transfers In/Out (CFT, Fac Awards, etc)	(167,884)	-	-	-
Transfer out	(941,348)	(1,004,970)	(1,004,970)	-
Total Designated Transfers	616,986	(229,888)	(163,140)	66,748
Net Change	2,117,029	-	-	-

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Manchester**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	15,828,304	15,714,941	15,940,441	225,500
Fees	7,274,353	7,247,566	7,222,590	(24,976)
State Appropriations	17,992,908	17,806,604	17,373,095	(433,509)
Fringe Benefits Paid By State	14,092,922	14,191,044	13,607,454	(583,590)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	-	-	-	-
Sales of Educational Activities	11,576	10,700	10,700	-
All Other Revenue	370,763	202,230	296,786	94,556
Total Revenue	55,570,826	55,173,085	54,451,066	(722,019)
Expenditures:				
Personnel Services:				
Full Time (6101)	20,072,056	19,400,462	19,023,221	(377,241)
Continuing Part Time (6111)	145,095	82,244	96,969	14,725
Temporary Part Time (6102, B, D, G)	1,665,601	1,844,971	2,219,828	374,857
Contractual PTL (6103D)	5,389,393	5,289,175	5,289,175	-
Contractual NCL (6103E)	311,598	375,000	375,000	-
Contractual ECL (6103F)	1,209,630	1,280,000	1,120,120	(159,880)
Student Labor (6104, H)	303,303	310,000	403,100	93,100
Overtime (6107)	72,375	89,197	100,527	11,330
All Other Personnel Services	655,983	591,434	591,434	-
Subtotal Personnel Services	29,825,034	29,262,483	29,219,374	(43,109)
Fringe Benefits	17,889,797	18,315,160	17,839,715	(475,445)
Total P.S. & Fringe Benefits	47,714,831	47,577,643	47,059,089	(518,554)
Other Expenses:				
Inst. Financial Aid/Match	2,434,263	2,265,591	2,265,591	-
Waivers	604,449	611,000	611,000	-
All Other Expenses	4,373,948	4,547,776	4,434,974	(112,802)
Total Other Expenses	7,412,660	7,424,367	7,311,565	(112,802)
Library Expenses:				
Books	18,374	26,000	26,000	-
Periodicals	-	-	-	-
Electronic Periodicals / Subscriptions	-	-	-	-
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	18,374	26,000	26,000	-
Total Equipment (excludes Library)				-
Total Expenditures	55,145,865	55,028,010	54,396,654	(631,356)
Addition to (Use of) Funds Before Designated Items	424,961	145,075	54,412	(90,663)
Designated Transfers Per BOT Policies				
Transfer in	258,264	131,787	266,258	134,471
Add'l Operation Support	-	-	-	-
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	90,000	90,000
Tuition Supplemental Funds	938,640	-	-	-
Developmental Education	733,929	830,724	805,803	(24,921)
Early College	-	-	-	-
Transitional Adult Education	457,983	235,746	228,674	(7,072)
All Other Transfers In/Out (CFT, Fac Awards, etc)	20,116	-	-	-
Transfer out	(1,205,855)	(1,343,332)	(1,343,332)	-
Total Designated Transfers	1,203,077	(145,075)	47,403	192,478
Net Change	1,628,038	-	101,815	101,815

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Middlesex**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	7,044,322	7,292,270	6,818,167	(474,103)
Fees	2,691,926	2,711,703	2,566,080	(145,623)
State Appropriations	8,079,383	8,208,612	8,035,201	(173,411)
Fringe Benefits Paid By State	5,967,193	6,190,114	5,934,561	(255,553)
Government Grants & Contracts		-	-	-
Private Gifts, Grants and Contracts	12,637	16,000	1,430	(14,570)
Sales of Educational Activities	5,079	3,500	1,290	(2,210)
All Other Revenue	134,799	164,545	164,545	-
Total Revenue	23,935,339	24,586,744	23,521,274	(1,065,470)
Expenditures:				
Personnel Services:				
Full Time (6101)	8,672,661	8,736,484	8,707,948	(28,536)
Continuing Part Time (6111)	122,940	-	2,934	2,934
Temporary Part Time (6102, B, D, G)	434,612	385,000	385,000	-
Contractual PTL (6103D)	2,596,127	2,606,029	2,212,022	(394,007)
Contractual NCL (6103E)	135,155	125,000	125,000	-
Contractual ECL (6103F)	650,323	441,542	202,798	(238,744)
Student Labor (6104, H)	142,707	170,000	170,000	-
Overtime (6107)	17,967	25,000	6,494	(18,506)
All Other Personnel Services	182,880	256,228	84,000	(172,228)
Subtotal Personnel Services	12,955,372	12,745,283	11,896,196	(849,087)
Fringe Benefits	7,344,354	7,248,678	6,899,794	(348,884)
Total P.S. & Fringe Benefits	20,299,726	19,993,961	18,795,990	(1,197,971)
Other Expenses:				
Inst. Financial Aid/Match	789,686	1,153,841	1,153,841	-
Waivers	398,452	410,320	475,000	64,680
All Other Expenses	2,541,465	2,908,575	2,968,110	59,535
Total Other Expenses	3,729,603	4,472,736	4,596,951	124,215
Library Expenses:				
Books	4,549	5,000	4,000	(1,000)
Periodicals		-	-	-
Electronic Periodicals / Subscriptions		-	-	-
All Other Library Equipment		-	-	-
Total Non-P.S. Library Expense	4,549	5,000	4,000	(1,000)
Total Equipment (excludes Library)				-
Total Expenditures	24,033,878	24,471,697	23,396,941	(1,074,756)
Addition to (Use of) Funds Before Designated Items	(98,539)	115,047	124,333	9,286
Designated Transfers Per BOT Policies				
Transfer in	104,343		147,627	147,627
Add'l Operation Support				-
Ops Support (DM Change)				-
Outcomes Based Funding			90,000	90,000
Tuition Supplemental Funds	641,454			-
Developmental Education	290,627	328,956	319,088	(9,868)
Early College			-	-
Transitional Adult Education	145,335	93,353	90,552	(2,801)
All Other Transfers In/Out (CFT, Fac Awards, etc)	13,116			
Transfer out	(464,039)	(537,356)	(537,356)	-
Total Designated Transfers	730,836	(115,047)	109,911	224,958
Net Change	632,297	-	234,244	234,244

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY16 Budget and FY16 Actual
Naugatuck Valley**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	16,696,707	16,920,521	16,566,097	(354,424)
Fees	6,264,848	6,351,672	6,251,627	(100,045)
State Appropriations	19,337,577	19,532,525	19,108,407	(424,118)
Fringe Benefits Paid By State	15,205,599	15,756,205	15,025,397	(730,808)
Government Grants & Contracts		-	-	-
Private Gifts, Grants and Contracts	124,602	-	-	-
Sales of Educational Activities	98,131	109,120	109,120	-
All Other Revenue		295,516	272,070	(23,446)
Total Revenue	57,727,464	58,965,559	57,332,718	(1,632,841)
Expenditures:				
Personnel Services:				
Full Time (6101)	19,462,858	19,171,300	18,819,066	(352,234)
Continuing Part Time (6111)	317,050	290,553	317,630	27,077
Temporary Part Time (6102, B, D, G)	3,297,730	3,282,335	3,276,553	(5,782)
Contractual PTL (6103D)	5,724,490	5,732,888	5,546,360	(186,528)
Contractual NCL (6103E)	383,727	373,493	375,000	1,507
Contractual ECL (6103F)	752,991	737,248	813,000	75,752
Student Labor (6104, H)	231,689	213,719	224,241	10,522
Overtime (6107)	305,691	337,600	337,600	-
All Other Personnel Services	537,411	877,485	877,485	-
Subtotal Personnel Services	31,013,637	31,016,621	30,586,935	(429,686)
Fringe Benefits	19,351,901	19,909,522	19,126,667	(782,855)
Total P.S. & Fringe Benefits	50,365,538	50,926,143	49,713,602	(1,212,541)
Other Expenses:				
Inst. Financial Aid/Match	2,095,075	2,450,959	2,111,629	(339,330)
Waivers	495,689	580,792	615,631	34,839
All Other Expenses	3,675,338	4,546,417	4,676,478	130,061
Total Other Expenses	6,266,102	7,578,168	7,403,738	(174,430)
Library Expenses:				
Books	30,622	47,790	47,790	-
Periodicals	-	21,749	21,749	-
Electronic Periodicals / Subscriptions	-	74,935	74,935	-
All Other Library Equipment	-	7,530	7,530	-
Total Non-P.S. Library Expense	30,622	152,004	152,004	-
Total Equipment (excludes Library)				-
Total Expenditures	56,662,262	58,656,315	57,269,344	(1,386,971)
Addition to (Use of) Funds Before Designated Items	1,065,202	309,244	63,374	(245,870)
Designated Transfers Per BOT Policies				
Transfer in	194,752		211,800	211,800
Add'l Operation Support			-	-
Ops Support (DM Change)			-	-
Outcomes Based Funding			90,000	90,000
Tuition Supplemental Funds	809,097			-
Developmental Education	708,863	802,353	778,282	(24,071)
Early College	50,000		-	-
Transitional Adult Education	317,002	227,694	220,863	(6,831)
All Other Transfers In/Out (CFT, Fac Awards, etc)	38,809			
Transfer out	(1,187,757)	(1,314,231)	(1,314,231)	-
Total Designated Transfers	930,766	(284,184)	(13,286)	270,898
Net Change	1,995,968	25,060	50,088	25,028

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Norwalk**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	15,510,944	15,648,392	15,336,293	(312,099)
Fees	6,666,010	6,716,180	6,721,365	5,185
State Appropriations	15,757,720	15,544,937	15,165,941	(378,996)
Fringe Benefits Paid By State	11,005,048	11,001,462	10,591,755	(409,707)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	-	-	-	-
Sales of Educational Activities	225,147	210,000	210,000	-
All Other Revenue	234,928	290,000	264,795	(25,205)
Total Revenue	49,399,797	49,410,971	48,290,149	(1,120,822)
Expenditures:				
Personnel Services:				
Full Time (6101)	17,258,390	17,239,770	16,904,547	(335,223)
Continuing Part Time (6111)	129,327	140,291	116,675	(23,616)
Temporary Part Time (6102, B, D, G)	3,067,767	2,620,772	2,546,130	(74,642)
Contractual PTL (6103D)	4,648,441	4,555,774	4,555,774	-
Contractual NCL (6103E)	645,537	662,205	646,863	(15,342)
Contractual ECL (6103F)	729,518	727,304	776,735	49,431
Student Labor (6104, H)	447,206	440,000	492,004	52,004
Overtime (6107)	35,056	44,500	24,256	(20,244)
All Other Personnel Services	450,677	510,085	510,085	-
Subtotal Personnel Services	27,411,919	26,940,701	26,573,069	(367,632)
Fringe Benefits	14,184,161	14,310,465	13,836,791	(473,674)
Total P.S. & Fringe Benefits	41,596,080	41,251,166	40,409,860	(841,306)
Other Expenses:				
Inst. Financial Aid/Match	1,879,834	2,263,559	2,263,559	-
Waivers	506,307	558,000	558,000	-
All Other Expenses	6,104,262	4,950,000	4,850,025	(99,975)
Total Other Expenses	8,490,403	7,771,559	7,671,584	(99,975)
Library Expenses:				
Books	14,695	20,200	18,471	(1,729)
Periodicals	85,433	60,000	64,516	4,516
Electronic Periodicals / Subscriptions	20,189	47,787	45,000	(2,787)
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	120,317	127,987	127,987	-
Total Equipment (excludes Library)				-
Total Expenditures	50,206,800	49,150,712	48,209,431	(941,281)
Addition to (Use of) Funds Before Designated Items	(807,003)	260,259	80,718	(179,541)
Designated Transfers Per BOT Policies				
Transfer in	683,619		116,965	116,965
Add'l Operation Support				-
Ops Support (DM Change)				-
Outcomes Based Funding			90,000	90,000
Tuition Supplemental Funds	721,833			-
Developmental Education	629,108	712,078	690,716	(21,362)
Early College	240,000			-
Transitional Adult Education	303,998	202,076	196,014	(6,062)
All Other Transfers In/Out (CFT, Fac Awards, etc)	201,433			
Transfer out	(1,056,636)	(1,174,413)	(1,174,413)	-
Total Designated Transfers	1,723,355	(260,259)	(80,718)	179,541
Net Change	916,352	-	-	-

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Northwestern**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	3,309,389	3,426,283	3,360,160	(66,123)
Fees	1,025,506	1,021,000	1,017,781	(3,219)
State Appropriations	6,507,442	6,522,428	6,442,167	(80,261)
Fringe Benefits Paid By State	4,922,092	5,039,652	4,914,085	(125,567)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	92,500	192,500	92,955	(99,545)
Sales of Educational Activities	-	-	-	-
All Other Revenue	75,210	90,000	133,024	43,024
Total Revenue	15,932,139	16,291,863	15,960,172	(331,691)
Expenditures:				
<u>Personnel Services:</u>				
Full Time (6101)	6,850,508	6,665,971	6,857,948	191,977
Continuing Part Time (6111)	47,629	57,485	57,485	-
Temporary Part Time (6102, B, D, G)	604,240	487,753	255,005	(232,748)
Contractual PTL (6103D)	1,179,543	1,205,786	1,201,812	(3,974)
Contractual NCL (6103E)	74,690	81,515	66,954	(14,561)
Contractual ECL (6103F)	133,448	150,000	108,583	(41,417)
Student Labor (6104, H)	45,862	25,000	107,716	82,716
Overtime (6107)	29,940	30,699	30,919	220
All Other Personnel Services	202,294	117,124	120,374	3,250
Subtotal Personnel Services	9,168,154	8,821,333	8,806,796	(14,537)
Fringe Benefits	5,732,320	5,541,077	5,581,228	40,151
Total P.S. & Fringe Benefits	14,900,474	14,362,410	14,388,024	25,614
<u>Other Expenses:</u>				
Inst. Financial Aid/Match	470,948	466,239	466,238	(1)
Waivers	307,052	318,022	318,022	-
All Other Expenses	1,208,115	1,030,653	1,074,582	43,929
Total Other Expenses	1,986,115	1,814,914	1,858,842	43,928
<u>Library Expenses:</u>				
Books	12,351	11,098	15,031	3,933
Periodicals	-	9,965	10,910	945
Electronic Periodicals / Subscriptions	-	36,030	36,201	171
All Other Library Equipment	-	5,630	4,751	(879)
Total Non-P.S. Library Expense	12,351	62,723	66,893	4,170
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	16,898,940	16,240,047	16,313,759	73,712
Addition to (Use of) Funds Before Designated Items	(966,801)	51,816	(353,587)	(405,403)
Designated Transfers Per BOT Policies				
Transfer in	62,303	-	236,694	236,694
Add'l Operation Support	-	-	-	-
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	90,000	90,000
Tuition Supplemental Funds	845,992	-	-	-
Developmental Education	135,497	153,368	148,767	(4,601)
Early College	-	-	-	-
Transitional Adult Education	59,558	43,523	42,218	(1,305)
All Other Transfers In/Out (CFT, Fac Awards, etc)	98,217	-	-	-
Transfer out	(220,944)	(248,707)	(248,707)	-
Total Designated Transfers	980,623	(51,816)	268,972	320,788
Net Change	13,822	-	(84,615)	(84,615)

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Quinebaug Valley**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	3,819,200	3,635,713	3,675,355	39,642
Fees	1,407,048	1,415,278	1,370,598	(44,680)
State Appropriations	6,853,889	6,829,105	6,720,964	(108,141)
Fringe Benefits Paid By State	4,704,415	4,753,588	4,869,477	115,889
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	1,500	-	-	-
Sales of Educational Activities	-	-	-	-
All Other Revenue	106,633	134,886	136,673	1,787
Total Revenue	16,892,685	16,768,570	16,773,067	4,497
Expenditures:				
<u>Personnel Services:</u>				
Full Time (6101)	6,173,658	6,206,919	5,776,750	(430,169)
Continuing Part Time (6111)	363,555	316,437	391,769	75,332
Temporary Part Time (6102, B, D, G)	439,452	558,971	526,781	(32,190)
Contractual PTL (6103D)	1,211,766	1,150,565	1,336,931	186,366
Contractual NCL (6103E)	191,536	168,984	196,023	27,039
Contractual ECL (6103F)	68,031	60,000	66,520	6,520
Student Labor (6104, H)	11,870	15,075	106,064	90,989
Overtime (6107)	78,600	69,885	84,886	15,001
All Other Personnel Services	297,113	180,605	228,945	48,340
Subtotal Personnel Services	8,835,581	8,727,441	8,714,669	(12,772)
Fringe Benefits	5,194,056	5,151,051	5,211,956	60,905
Total P.S. & Fringe Benefits	14,029,637	13,878,492	13,926,625	48,133
<u>Other Expenses:</u>				
Inst. Financial Aid/Match	697,482	545,357	545,357	-
Waivers	165,297	154,519	154,519	-
All Other Expenses	1,517,704	2,001,733	1,979,095	(22,638)
Total Other Expenses	2,380,483	2,701,609	2,678,971	(22,638)
<u>Library Expenses:</u>				
Books	51,640	50,000	50,000	-
Periodicals	-	-	-	-
Electronic Periodicals / Subscriptions	-	47,000	47,000	-
All Other Library Equipment	-	17,700	17,700	-
Total Non-P.S. Library Expense	51,640	114,700	114,700	-
Total Equipment (excludes Library)			22,638	22,638
Total Expenditures	16,461,760	16,694,801	16,742,934	48,133
Addition to (Use of) Funds Before Designated Items	430,925	73,769	30,133	(43,636)
Designated Transfers Per BOT Policies				
Transfer in	74,006	-	123,921	123,921
Add'l Operation Support	-	-	-	-
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	90,000	90,000
Tuition Supplemental Funds	649,898	-	-	-
Developmental Education	179,845	203,564	197,457	(6,107)
Early College	50,000	-	-	-
Transitional Adult Education	112,693	57,768	56,035	(1,733)
All Other Transfers In/Out (CFT, Fac Awards, etc)	16,316	-	-	-
Transfer out	(305,614)	(335,101)	(335,101)	-
Total Designated Transfers	777,144	(73,769)	132,312	206,081
Net Change	1,208,069	-	162,445	162,445

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Three Rivers**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	10,019,650	9,539,854	10,177,677	637,823
Fees	3,259,201	2,664,839	2,905,392	240,553
State Appropriations	12,172,685	11,833,201	11,565,306	(267,895)
Fringe Benefits Paid By State	9,063,084	8,881,505	8,565,916	(315,589)
Government Grants & Contracts	-	-	-	-
Private Gifts, Grants and Contracts	-	-	-	-
Sales of Educational Activities	-	300,721	561,114	260,393
All Other Revenue	563,405	550,849	660,848	109,999
Total Revenue	35,078,025	33,770,969	34,436,253	665,284
Expenditures:				
Personnel Services:				
Full Time (6101)	11,454,913	11,540,056	11,080,692	(459,364)
Continuing Part Time (6111)	-	-	-	-
Temporary Part Time (6102, B, D, G)	1,755,233	1,144,388	1,906,546	762,158
Contractual PTL (6103D)	3,851,657	3,663,162	3,851,550	188,388
Contractual NCL (6103E)	164,296	200,000	300,000	100,000
Contractual ECL (6103F)	403,286	343,644	343,644	-
Student Labor (6104, H)	296,104	170,000	261,939	91,939
Overtime (6107)	9,738	13,500	12,000	(1,500)
All Other Personnel Services	416,287	388,655	391,750	3,095
Subtotal Personnel Services	18,351,514	17,463,405	18,148,121	684,716
Fringe Benefits	10,616,153	10,553,767	10,794,291	240,524
Total P.S. & Fringe Benefits	28,967,667	28,017,172	28,942,412	925,240
Other Expenses:				
Inst. Financial Aid/Match	1,439,584	1,368,814	1,368,814	-
Waivers	493,634	490,985	524,580	33,595
All Other Expenses	2,936,327	3,500,960	3,409,717	(91,243)
Total Other Expenses	4,869,545	5,360,759	5,303,111	(57,648)
Library Expenses:				
Books	19,429	27,000	27,000	-
Periodicals	-	-	-	-
Electronic Periodicals / Subscriptions	-	73,000	73,000	-
All Other Library Equipment	-	-	-	-
Total Non-P.S. Library Expense	19,429	100,000	100,000	-
Total Equipment (excludes Library)	-	-	-	-
Total Expenditures	33,856,641	33,477,931	34,345,523	867,592
Addition to (Use of) Funds Before Designated Items	1,221,384	293,038	90,730	(202,308)
Designated Transfers Per BOT Policies				
Transfer in	125,588	-	177,209	177,209
Add'l Operation Support	-	-	-	-
Ops Support (DM Change)	-	-	-	-
Outcomes Based Funding	-	-	90,000	90,000
Tuition Supplemental Funds	707,996	-	-	-
Developmental Education	442,075	500,379	485,367	(15,012)
Early College	50,000	-	-	-
Transitional Adult Education	195,238	142,000	137,740	(4,260)
All Other Transfers In/Out (CFT, Fac Awards, etc)	(103,083)	-	-	-
Transfer out	(766,818)	(830,137)	(830,137)	-
Total Designated Transfers	650,996	(187,758)	60,179	247,937
Net Change	1,872,380	105,280	150,909	45,629

**Connecticut Community Colleges
Expenditure Plan General & Operating Funds
FY17 Projection, FY17 Budget and FY16 Actual
Tunxis**

ATTACHMENT C

Account Name	FY16 Actual	FY17 Budget	FY17 Projection	FY17 Proj vs. Bud
	Dollars (\$)	Dollars (\$)	Dollars (\$)	Inc(Dec) Dollars (\$)
Revenue:				
Tuition (Gross)	9,770,350	9,615,460	9,287,079	(328,381)
Fees	4,416,295	4,120,572	3,792,597	(327,975)
State Appropriations	11,769,722	11,475,960	11,225,331	(250,629)
Fringe Benefits Paid By State	9,265,052	9,186,244	8,836,511	(349,733)
Government Grants & Contracts		-		-
Private Gifts, Grants and Contracts	3,617	3,000	3,000	-
Sales of Educational Activities	116,107	112,000	107,000	(5,000)
All Other Revenue	159,433	358,645	347,347	(11,298)
Total Revenue	35,500,576	34,871,881	33,598,865	(1,273,016)
Expenditures:				
<u>Personnel Services:</u>				
Full Time (6101)	11,825,603	11,563,883	11,485,595	(78,288)
Continuing Part Time (6111)	356,480	387,358	413,789	26,431
Temporary Part Time (6102, B, D, G)	1,644,644	1,303,195	1,429,750	126,555
Contractual PTL (6103D)	3,726,765	3,530,990	3,342,120	(188,870)
Contractual NCL (6103E)	396,840	398,221	398,221	-
Contractual ECL (6103F)	700,616	760,474	725,891	(34,583)
Student Labor (6104, H)	152,723	147,716	122,827	(24,889)
Overtime (6107)	60,137	67,672	130,641	62,969
All Other Personnel Services	427,046	381,318	406,536	25,218
Subtotal Personnel Services	19,290,854	18,540,827	18,455,370	(85,457)
Fringe Benefits	11,741,339	11,540,515	11,206,145	(334,370)
Total P.S. & Fringe Benefits	31,032,193	30,081,342	29,661,515	(419,827)
<u>Other Expenses:</u>				
Inst. Financial Aid/Match	1,461,539	1,390,355	1,390,355	-
Waivers	302,176	346,430	400,430	54,000
All Other Expenses	2,807,629	2,886,158	3,269,012	382,854
Total Other Expenses	4,571,344	4,622,943	5,059,797	436,854
<u>Library Expenses:</u>				
Books	11,702	15,000	10,000	(5,000)
Periodicals		-	-	-
Electronic Periodicals / Subscriptions		-	-	-
All Other Library Equipment		-	-	-
Total Non-P.S. Library Expense	11,702	15,000	10,000	(5,000)
Total Equipment (excludes Library)				-
Total Expenditures	35,615,239	34,719,285	34,731,312	12,027
Addition to (Use of) Funds Before Designated Items	(114,663)	152,596	(1,132,447)	(1,285,043)
Designated Transfers Per BOT Policies				
Transfer in	181,385		154,921	154,921
Add'l Operation Support				-
Ops Support (DM Change)				-
Outcomes Based Funding			90,000	90,000
Tuition Supplemental Funds	1,224,773			-
Developmental Education	429,454	486,094	471,511	(14,583)
Early College				-
Transitional Adult Education	239,541	137,946	133,807	(4,139)
All Other Transfers In/Out (CFT, Fac Awards, etc)	16,653			
Transfer out	(711,638)	(776,636)	(776,636)	-
Total Designated Transfers	1,380,168	(152,596)	73,603	226,199
Net Change	1,265,505	-	(1,058,844)	(1,058,844)