REGULAR SESSION
MEETING MINUTES
October 8, 2009 - 10:00 a.m.
BOARD OF TRUSTEES
FOR THE
CONNECTICUT STATE UNIVERSITY SYSTEM
at
Eastern Connecticut State University
Willimantic, CT

TRUSTEES PRESENT
Karl J. Krapek, Chairman
Richard J. Balducci, Vice Chairman
Theresa J. Eberhard Asch, Secretary
Andrew Chu
John A. Doyle
John H. Motley
L. David Panciera
Ronald J. Pugliese
Alex Rodriguez
Peter M. Rosa
Fr. John P. Sullivan
Andrew R. Wetmore
Kolby Williams
Gail H. Williams

TRUSTEES ABSENT:
Elizabeth Gagne
Angelo J. Messina
John R. Sholtis, Jr.

OTHER OFFICIALS PRESENT
David G. Carter, Chancellor, Connecticut State University System (CSUS)
Jack W. Miller, President, Central Connecticut State University (CCSU)
Elsa Nuñez, President, Eastern Connecticut State University (ECSU)
Cheryl J. Norton, President, Southern Connecticut State University (SCSU)
James W. Schmotter, President, Western Connecticut State University (WCSU)

STAFF TO THE BOARD
Erin A. Fitzgerald, Associate for Board Affairs

CALL TO ORDER
Following the Board roll call, Chairman Krapek called the meeting to order at 10:00 a.m., declaring a quorum present.

ADOPTION OF AGENDA
Chairman Krapek requested a motion to adopt the agenda as presented. Trustee Pugliese so moved; with a second by Trustee Balducci; the agenda as presented was unanimously adopted.
ADOPTION OF AGENDA

Chairman Krapek requested a motion to adopt the agenda as presented. Trustee Pugliese so moved; with a second by Trustee Balducci; the agenda as presented was unanimously adopted.

NOMINATING COMMITTEE

Chairman Krapek asked for the report of the Nominating Committee, which was chaired by Trustee Pugliese with representation from Trustee Messina and Trustee Sholtis. Trustee Pugliese presented the candidates recommended by the Nominating Committee for Vice Chair and Secretary, reporting that the Committee recommended unanimously that the Board elect Richard J. Balducci to serve as Vice Chairman and Trustee Eberhard-Asch to another term as Secretary.

Chairman Krapek inquired if there were any nominations from the floor. Hearing none, Chairman Krapek moved to accept the Nominating Committee’s recommendation to elect Richard J. Balducci as Vice Chairman and Theresa J. Eberhard-Asch as Secretary of the Board of Trustees for the Connecticut State University System. Trustee Doyle seconded the motion which was unanimously approved.

APPROVAL OF MINUTES

Chairman Krapek requested a motion to accept the Minutes of the July 23, 2009 Regular Session meeting; Trustee Pugliese moved; Vice Chairman Balducci seconded; motion unanimously passed.

CHANCELLOR’S REPORT

Chancellor Carter provided highlights a recent CSUS press release announcing enrollment gains at the universities. The Chancellor noted that for the first time in its history, the Connecticut State University System reached all-time records for the number of full-time undergraduate and full-time graduate students in the same year, while overall enrollment, including full-time and part-time students, climbed for the third consecutive year to more than 36,000. CSUS has a record 24,307 full-time undergraduate students and 1,770 full-time graduate students. Both numbers reflect increases from a year ago.
Regarding state budget deliberations, Dr. Carter reported to the Board that CSUS was cut an additional $768 thousand this year, reflecting CSUS’s share of State-wide reductions for Management personnel costs and contract costs. This amount was in addition to the fund balance reductions of $1 million this year and $3 million next year already included in the budget. This additional cut, which includes fringe, would be taken out of the CSUS budget split between system office and universities.

The Chancellor expressed appreciation to the members of the Finance & Administration Committee for submitting for the Board’s consideration, the revision to the general fund distribution methodology.

Dr. Carter pointed out to the Trustees that the Board folders contained copies of the following documents:

- A Summary of the 2009 Legislative Session prepared by Ms. Ferraiolo, Government Relations
- Information regarding CSUS’s participation in the national KnowHow2Go public awareness campaign, which focuses on middle school students, especially those from underserved populations. The effort is coordinated by the State through the Department of Higher Education and the Department of Education. CSUS led two initiatives as part of that group.
  - The donation of free billboard advertising space to the initiative. Lamar Advertising, one of the state’s largest outdoor advertising companies, has agreed to completely waive customary space rental and posting fees to put up billboards around the state. The billboard was obtained free of charge from the national campaign, and tailored at our request to include the Connecticut Know How to Go web address. Nine billboards have been posted, with plans to post additional boards as Lamar’s inventory permits, through the end of this year.
  - The System is working with the Hartford Courant’s Newspapers In Education program to run a series of four activity half-pages for teachers and middle school students in the Courant. The program has signed up teachers from schools in Waterbury, Stratford, Canaan, Bridgeport, Bloomfield, New Britain, Hartford, Manchester, East Hartford, Bristol, Enfield, West Hartford, Tolland, and New Haven – with a total exceeding 1,000 students. The series will run on Oct. 22, Oct. 29, Nov. 5 and Nov. 12. CSUS is underwriting the series at a substantially reduced cost. The Commissioners of Education and Higher Education, at our request, have written to school superintendents supporting this initiative.
PRESIDENTS REPORTS

President Nunez provided a report to the Board of Trustees, sharing a PowerPoint presentation which highlighted eight of the 18 initiatives in the University’s 2008-2013 Strategic Plan. Some of the highlights President Nunez’ presentation are noted below:

**Enrollment Management**
- 3,000 more applications
- 23 point increase in SAT scores
- 3.4% increase in overall enrollment

**Student Success Center (located on 1st floor of ECSU Library)**
- Served 5,000 students in 2008–09
- Brings together **math**, **writing**, **discipline-specific tutoring**, and **advising**.
- Higher pass rate for high-risk, upper level classes
- Improved retention (freshman to sophomore year) from 75% to 78% (08 to 09)

**Resident Life**
- 107% occupancy
- Upperclassmen are staying on campus

**EASTERN: A University of First Choice!**

Upon conclusion of President Nunez’ report, Chairman Krapek thanked the President for her excellent presentation.

ACADEMIC AFFAIRS COMMITTEE

Trustee Doyle reported that the Academic Affairs Committee met on Thursday October 1, 2009 at the System Office and recommended approval of the following items:

A resolution to approve the Discontinuation of the Master of Science Program in Social Science at Central Connecticut State University. The program has been operating in a “phasing out” mode due to low enrollments. The last student enrolled in the program completed degree requirements in the spring of 2009. Trustee Doyle moved the resolution; Trustee Pugliese seconded and the following resolution was unanimously approved.

WHEREAS, Periodic reviews of low enrollment degree programs are conducted by the universities in the Connecticut State University System as requested by the Commissioner of the Department of Higher Education, and
WHEREAS, The appropriate review procedures and program discontinuation steps in accordance with academic governance have been completed by Central Connecticut State University, and

WHEREAS, The President of the university has presented a formal request for discontinuation of this program and has certified that all remaining students will have appropriate opportunities to graduate, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System approves the termination of the Master of Science and the Certificate programs in Social Science at Central Connecticut State University and requests that the Board of Governors for Higher Education be notified of this action.

A resolution to approve the Discontinuation of the Master of Science Program in Pedagogy and Leadership at Central Connecticut State University. The program has also been operating in a “phasing out” mode due to low enrollments. At this time there are no longer any students enrolled in the program. Trustee Doyle moved the resolution; Trustee Pugliese seconded and the following resolution was unanimously approved.

WHEREAS, Periodic reviews of low enrollment degree programs are conducted by the universities in the Connecticut State University System as requested by the Commissioner of the Department of Higher Education, and

WHEREAS, The appropriate review procedures and program discontinuation steps in accordance with academic governance have been completed by Central Connecticut State University, and

WHEREAS, The President of the university has presented a formal request for discontinuation of this program and indicated there is no students enrolled, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System approves the termination of the Master of Science and the Certificate programs in Pedagogy and Leadership at Central Connecticut State University and requests that the Board of Governors for Higher Education be notified of this action.

A resolution to approve the Discontinuation of the English and Mathematics Options in the Master of Science in Education Program at Western Connecticut State University. These options have had low enrollments due to the preference of students for a Master of Arts degree in English or Mathematics through the School of Arts and Sciences programs. All other options in the Master of Arts in Education program remain in place. Trustee Doyle moved the resolution; Trustee Rosa seconded and the following resolution was unanimously approved.
WHEREAS, Periodic reviews of low enrollment degree programs are conducted by the universities in the Connecticut State University System as requested by the Commissioner of the Department of Higher Education, and

WHEREAS, The appropriate review procedures and program discontinuation steps in accordance with university academic governance have been completed by Western Connecticut State University, and

WHEREAS, The President of the university has presented a formal request for discontinuation of these two program options and will ensure that that all remaining students will have appropriate opportunities to graduate, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System approves the termination of the English and Math options in the Master of Science in Education Program at Western Connecticut State University and requests that the Board of Governors for Higher Education be notified of this action.

A resolution to approve the Continuation of the Center for Teaching Excellence and Leadership Development at Central Connecticut State University. The Center coordinates various faculty development activities promoting the improvement of teaching and student learning as well as the development of faculty leadership. The Center supports the university strategic plan through its focus on faculty development and the examination of student learning outcomes. Trustee Doyle moved the resolution; Trustee Motley seconded and the following resolution was unanimously approved.

WHEREAS, The Center for Teaching Excellence and Leadership Development for the State of Connecticut was established at Central Connecticut State University by Board Resolution 04-11, and

WHEREAS, The President of Central Connecticut State University has evaluated the work of the Center for Teaching Excellence and Leadership Development and has recommended its continuation, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the Center for Teaching Excellence and Leadership Development for the State of Connecticut at Central Connecticut State University and requires that the President of Central submit a report to the Chancellor of the CSU System evaluating the performance of the Institute and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the Center for Teaching Excellence and Leadership Development for the State of Connecticut at Central Connecticut State University shall go out of existence on December 31, 2014, unless the Board of Trustees acts to the contrary.
A resolution to approve the Continuation of the David T. Chase Free Enterprise Institute at Eastern Connecticut State University. Funded exclusively by a grant from Chase Enterprises, the Institute serves as the primary venue for lectures, seminars, workshops, student research projects and other activities focused on the business enterprise and entrepreneurship in the economy. Its annual lecture series brings nationally recognized policy and business leaders to lecture on economic and business issues. The Institute also supports presentations by business executives in residence and an award for business leaders exemplifying ethical, personal and professional behavior. **Trustee Doyle moved the resolution; Trustee Motley seconded and the following resolution was unanimously approved.**

WHEREAS, The David T. Chase Free Enterprise Institute was established at Eastern Connecticut State University by Board Resolution 85-52, and most recently authorized via Board Resolution 04-57

WHEREAS, The President of Eastern Connecticut State University has evaluated the work of the Institute and has recommended its continuation, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the David T. Chase Free Enterprise Institute at Eastern Connecticut State University and requires that the President of Eastern submit a report to the Chancellor of the Connecticut State University System evaluating the performance of the Institute and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the David T. Chase Free Enterprise Institute at Eastern Connecticut State University has a sunset date of December 31, 2014, unless the Board of Trustees acts to the contrary.

A resolution to approve the Continuation of the David Morris Roth Center for Connecticut Studies at Eastern Connecticut State University. The Center encourages quality instruction and scholarly research on Connecticut’s history, culture and genealogy using primary and secondary sources focusing on the Windham, Tolland and New London counties. In addition to creating and growing original collections, the Center sponsors a program of seminars, conferences, plays, public lectures and workshops. **Trustee Doyle moved the resolution; Trustee Motley seconded and the following resolution was unanimously approved.**

WHEREAS, The David Morris Roth Center for Connecticut Studies was established at Eastern Connecticut State University by Board Resolution 86-167, and last reauthorized via Board Resolution 04-58
WHEREAS, The President of Eastern Connecticut State University has evaluated the work of the Center and has recommended its continuation, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the David Morris Roth Center for Connecticut Studies at Eastern Connecticut State University and requires that the President of Eastern submit a report to the Chancellor of the Connecticut State University System evaluating the performance of the Center and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the David Morris Roth Center for Connecticut Studies at Eastern Connecticut State University has a sunset date of December 31, 2014, unless the Board of Trustees acts to the contrary.

A resolution to approve the Continuation of the Center for Communication Disorders at Southern Connecticut State University. The Center is the campus-based clinical training site for the Department of Communication Disorders. The Center allows for required clinical training for graduate students in speech-language pathology and provides comprehensive audiology and speech-language pathology services to the university and Greater New Haven communities. Trustee Doyle moved the resolution; Trustee Sullivan seconded and the following resolution was unanimously approved.

WHEREAS, The Center for Communication Disorders was established at Southern Connecticut State University by Board Resolution 77-126 and last reauthorized via Board Resolution 04-59

WHEREAS, The President of Southern Connecticut State University has evaluated the work of the Center and has recommended its continuation, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the Center for Communication Disorders at Southern Connecticut State University and requires that the President of Southern submit a report to the Chancellor of the Connecticut State University System evaluating the performance of the Center and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the Center for Communication Disorders at Southern Connecticut State University has a sunset date of December 31, 2014, unless the Board of Trustees acts to the contrary.

A resolution to approve the Continuation of the Center for Financial Forensics and Information Security at Western Connecticut State University. The Center draws upon the expertise at three academic departments [Management Information Systems, Accounting and Justice & Law Administration] and a highly recognized advisory group from the private sector.
The Center has made possible the creation of specialized course offerings and the provision of student education and professional development opportunities to prevent financial fraud and promote cyber security. **Trustee Doyle moved the resolution; Trustee Wetmore seconded and the following resolution was unanimously approved.**

WHEREAS, The Center for Financial Forensics and Information Security for the State of Connecticut was established at Western Connecticut State University by Board Resolution 05-02, and

WHEREAS, The President of Western Connecticut State University has evaluated the work of the Center for Financial Forensics and Information Security and has recommended its continuation, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the Center for Financial Forensics and Information Security for the State of Connecticut at Western Connecticut State University and requires that the President of Western submit a report to the Chancellor of the CSU System evaluating the performance of the Institute and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the Center for Financial Forensics and Information Security for the State of Connecticut at Central Connecticut State University shall go out of existence on December 31, 2014, unless Board of Trustees acts to the contrary.

A resolution to approve the Continuation of the Center for Graphics Research at Western Connecticut State University. The Center provides a focal point for cutting-edge computer-based imaging research and related student/community activities and needs. The center helps promote the professionalization of students in a cross-disciplinary environment. The Center’s initiatives are likely to continue growing as a result of the new developments of this industry in the state. **Trustee Doyle moved the resolution; Trustee Wetmore seconded and the following resolution was unanimously approved.**

WHEREAS, The Center for Graphics Research for the State of Connecticut was established at Western Connecticut State University by Board Resolution 04-14, and

WHEREAS, The President of Western Connecticut State University has evaluated the work of the Center for Graphics Research and has recommended its continuation, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the Center for Graphics Research for the State of Connecticut at Western Connecticut State University and requires that the President of Western submit a report to the Chancellor of the CSU System
evaluating the performance of the Institute and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the Center for Graphics Research for the State of Connecticut at Central Connecticut State University shall go out of existence on December 31, 2014, unless Board of Trustees acts to the contrary.

A resolution to approve the Continuation of the Weather Center at Western Connecticut State University. The Center provides academic, educational and service functions to clients in the areas of operational and theoretical meteorology. The Center also provides a means for students to apply their physics and meteorology studies in a community outreach and communications context. Trustee Doyle moved the resolution; Trustee Wetmore seconded and the following resolution was unanimously approved.

WHEREAS, The Weather Center was last authorized for continuation at Western Connecticut State University by Board Resolution 04-60, and

WHEREAS, The President of Western Connecticut State University has evaluated the work of the Center and has recommended its continuation, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the Weather Center at Western Connecticut State University and requires that the President of Western submit a report to the Chancellor of the Connecticut State University System evaluating the performance of the Center and recommending continuance or discontinuance by September 1, 2014, and be it further

RESOLVED, That the Weather Center at Western Connecticut State University has a sunset date of December 31, 2014, unless the Board of Trustees acts to the contrary.

A resolution to approve the Annual reports of the Endowed Chairs at the Connecticut State Universities for submission to the Board of Governors of Higher Education. Trustee Doyle moved the resolution; Trustee Sullivan seconded and the following resolution was unanimously approved.

WHEREAS, Under the provisions of Section 10a-20a of the Connecticut General Statutes, the Board of Governors of Higher Education may establish and administer an Endowed Chair Investment Fund, and

WHEREAS, Central Connecticut State University has received support from the Endowed Chair Investment Fund for the Stanislaus A. Blejwas Chair in Polish and Polish American Studies and the William A. O’Neill Chair in Public Policy and Practical Politics, and
WHEREAS, Eastern Connecticut State University has received support from the Endowed Chair Investment Fund for the Endowed Chair in Sustainable Energy Studies, and Early Childhood Education, and

WHEREAS, Western Connecticut State University has received support from the Endowed Chair Investment Fund for the Macricostas Chair in Modern Greek and Hellenic Studies, and

WHEREAS, Under the provisions of Section 10a-20f of the Connecticut General Statutes, an annual report of activities of the supported chairs be sent to the Board of Governors of Higher Education, therefore be it

RESOLVED, That the Board of Trustees accepts the annual reports of the above named Endowed Chairs, and be it further

RESOLVED, That the Chancellor of the Connecticut State University System forward these reports to the Board of Governors for Higher Education.

A resolution concerning the Required High School Preparation for Admission to a University in the Connecticut State University System. The resolution modifies Board resolution 09-17 with the single addition of a requirement for one credit of education in the arts to the high school coursework preparation for admission of first-time, first year students at the CSUS universities beginning the entering class of Fall 2015. Trustee Doyle noted the additional requirement recognizes the importance of creative work and expressive endeavors in the overall intellectual and social development of youngsters.

Trustee Doyle moved the resolution; Trustee Rosa seconded and the following resolution was unanimously approved.

WHEREAS, Through Board resolution 09-17 the Connecticut State University System reaffirmed its commitment to ensure the academic success of students and established required coursework preparation for high school graduates entering the CSUS universities as first time first year students, and

WHEREAS, The university system recognizes the importance of the arts in the overall development of students and in fostering creativity, engagement and the general enjoyment of life, therefore be it

RESOLVED, That Board resolution 09-17 and accompanying guidelines "Admissions Policy for First-Time Students" be revised to incorporate requirements for high school preparation in the arts, and be it further

RESOLVED, All other provisions of Board resolution 09-17 and guidelines therein remain standing.
ADMISSIONS POLICY FOR FIRST-TIME FIRST-YEAR STUDENTS
CONNECTICUT STATE UNIVERSITY SYSTEM

The Board of Trustees for the Connecticut State University System directs that the following minimum policy be observed at the universities that comprise the CSU System with respect to undergraduate admissions.

Under the direction of the University President and consistent with the policies of the Board of Trustees, the final decision to admit or reject shall be that of the Admissions Director and his/her designee among the professional admissions staff. Only those applicants for admissions deemed to be capable of completing a degree objective according to the standards of graduation determined by the University faculty shall be admitted.

A. Persistent and active efforts shall be made to recruit and admit a student body that possesses a diversity of talents and cultural backgrounds.

B. A policy of non-discrimination and equal opportunity for all persons regardless of race, color, religion, sex, age, national and ethnic origin or disability shall be observed in admissions decisions.

C. Admission may be offered to qualified graduates of accredited secondary schools, transfer students, home-schooled students, and holders of a General Equivalency Diploma.

D. For students seeking first-time first-year admission shortly after graduation from high school, the normal guidelines for admission shall be those outlined in the chart below. By July 1, 2015 or thereafter (at the Board’s discretion), the entering class will be required to complete the following high school curriculum, earning a “C” or better in each course:

<table>
<thead>
<tr>
<th>SUBJECT</th>
<th>REQUIREMENT</th>
</tr>
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<tbody>
<tr>
<td>ENGLISH</td>
<td>4 years, including composition</td>
</tr>
<tr>
<td>MATHEMATICS</td>
<td>4 years, including as required courses Algebra 1, Geometry and Algebra 2; a fourth year in calculus or statistics is recommended</td>
</tr>
<tr>
<td>SCIENCE</td>
<td>3 years, including two laboratory science courses</td>
</tr>
<tr>
<td>SOCIAL STUDIES</td>
<td>3 years, with US History required</td>
</tr>
<tr>
<td>WORLD LANGUAGE</td>
<td>2 years, 3 years recommended (this requirement could be substituted for competency in a second language at the second-course level)</td>
</tr>
<tr>
<td>ARTS</td>
<td>1 year</td>
</tr>
</tbody>
</table>

Note: Special learning opportunities programs, particularly those run during the Summer prior to university admission, are excluded from the requirement at the discretion of the Chancellor.
E. Students who have followed appropriate innovative programs or non-traditional curricula may also be considered for admission when there is strong evidence that they are qualified for collegiate level studies.

F. An official secondary school transcript and an estimate of the applicant's rank in his/her graduating class must be submitted. A recommendation for University admission by principal, headmaster, or guidance counselor must be submitted whenever practicable.

G. Applicants for first-time first-year admission who are high school students or recent high school graduates shall be required to present results of the Scholastic—Assessment Test (SAT) of the College Board (or of equivalent tests).

H. Effective with the March 2005 inauguration of the new SAT, all first-time first-year applicants will be required to submit a standardized writing sample with their admissions tests – either the compulsory writing sample incorporated in the new SAT or the optional writing sample offered by the American College Testing (ACT) program.

I. Factors which may be considered by the Director of Admissions in addition to the high school record and SAT scores include the academic competitiveness of the applicant's secondary school, motivation and maturity, extra-curricular achievements, evidence of leadership potential, special talents, and social and cultural factors.

J. In the case of applicants for first-time first-year admission who completed secondary school several years previously, the Director of Admission may consider military experience, employment, or other evidence of responsibilities successfully fulfilled.

K. Applicants for transfer admission must submit an official transcript from all other post-secondary institutions attended. Failure to disclose all institutions attended or to provide transcripts may be considered sufficient reason for refusal of admission or for dismissal after admission. The Director of Admissions may also require a transfer applicant to submit official transcripts of secondary school work and/or SAT scores.

L. The Director of Admissions may request an interview with an applicant as part of the admissions decision process.

M. The admissions process of the Connecticut State University System shall be characterized by consideration of each applicant as an individual human being with strengths and weaknesses that do not necessarily fit into a uniform mold.
The admissions process shall not be reduced to a mechanistic application of rigid and impersonal cut-off points in official records.

A resolution concerning Graduate Interns in the Connecticut State University System. Trustee Doyle noted the proposed resolution replaces Board resolution 92-115 and broadens the range of students eligible to serve as Graduate Interns. The proposed resolution reflects the diversification of master level university programs and the expanded nature of services our modern universities offer to students. **Trustee Doyle moved the resolution; Trustee Pugliese seconded and the following resolution was unanimously approved.**

WHEREAS, The purpose of the Graduate Internship is to provide an intense, two-year, on-the-job training and development experience for graduate students in a variety of disciplines who are exploring careers in fields related to student services in higher education, therefore be it

RESOLVED, That Board resolution 92-115 be rescinded, and be it further

RESOLVED, That Graduate Interns enrolled at one of the four universities of the Connecticut State University System as full-time graduate students shall be required to pay full-time tuition, a University General Fee sufficient to defray the cost of student accident insurance, and the cost of student sickness insurance (if not waived by the student in accordance with Board policy), but the balance of the University General Fee as well as all other fees imposed by the Board shall be waived, and be it further

RESOLVED, That Graduate Interns enrolled at a university of the Connecticut State University System as part-time graduate students shall receive a waiver of part-time tuition and all fees including summer session and winter session Extension fees up to a total maximum of 18 credit hours, provided the interns are enrolled in courses required for completion of their degree program, and be it further

RESOLVED, That each campus of the Connecticut State University system be authorized to pay Graduate Interns enrolled as matriculated graduate students stipends not to exceed $15,000 for the academic year (nine months), and a stipend not to exceed $5,000 for summer sessions (three months); said stipends will be appropriately prorated for part-time assignments, and be it further

RESOLVED, That each campus of the Connecticut State University system be authorized one such intern for each 500 full-time equivalent students or major fraction thereof, and be it further

RESOLVED, That any Graduate Intern appointed prior to October 8, 2009, may complete their period of internship under the conditions herein specified effective for the Fall Semester of 2009.
Trustee Doyle reported that the Committee received the Trustees’ scholarship reports from the universities. The programs continue to make a positive impact in attracting and retaining students of the highest academic promise. The students elevate the educational environment in our universities. Based on various fund distribution approaches, awards this year ranged from an average of $1,571 to sixty-four students at CCSU to an average of $7,277 to fifteen students at ECSU.

Trustee Doyle also noted that the Committee was informed of the nomination of Dr. Joseph B. Solodow to receive the designation of Connecticut State University Professor, adding that Dr. Solodow is one of the country's most prominent scholars of Latin language and literature, publishing books and articles in the most prestigious publications his field, including the Johns Hopkins University Press, the American Philological Association, and the University of North Carolina Press.

FINANCE AND COMMITTEE

Vice Chairman Balducci reported that the Finance and Administration Committee met on Thursday, October 1, and had six action items to bring before the Board: Award of the Title Connecticut State University Professor to Joseph B. Solodow. Remarking that Trustee Doyle has already discussed Dr. Solodow’s background and qualifications and that Dr. Solodow has unquestionably demonstrated the outstanding merit that the title Connecticut State University Professor was meant to recognize, Vice Chairman Balducci moved the resolution; Trustee Doyle seconded and the following resolution was unanimously approved.

WHEREAS, The faculty at Southern Connecticut State University has recommended Joseph Solodow for the title of Connecticut State University Professor, and

WHEREAS, The President of Southern Connecticut State University, Cheryl J. Norton, has recommended awarding this title to Professor Solodow, and Connecticut State University System Chancellor, David G. Carter has concurred, and

WHEREAS, Professor Solodow, a highly distinguished teacher and scholar, has served Southern Connecticut State University since 1992 as a member of the Department of World Languages and Literature, while attaining extraordinary levels of achievement in research, teaching, and service, and

WHEREAS, Professor Solodow, with the publication of three critically acclaimed books by the foremost university presses in the country as well as numerous articles that have appeared in scholarly journals, is recognized as one of the nation’s premiere Latin scholars, therefore be it
RESOLVED, That the title Connecticut State University Professor is herewith awarded by the Board of Trustees to Joseph Solodow of Southern Connecticut State University effective October 8, 2009, pursuant to the BOT/AAUP Collective Bargaining Agreement, and be it further

RESOLVED, That Professor Solodow be entitled to all the rights, privileges and responsibilities pertaining to this honor.

**General Fund Distribution Methodology.** Vice Chairman Balducci noted that currently, the majority of the General Fund appropriation is distributed proportionately based on the prior year’s ending FTE of full-time students enrolled, meaning that the percent of General Fund that each university receives each year can fluctuate not just due to their own enrollment change, but also as a result of changing enrollment at the other universities. This variability makes it difficult for a university to plan effectively, may encourage enrollment growth for the purpose of receiving additional funding, and penalizes a university that might choose to hold its enrollment flat for strategic purposes if any of the other universities choose to grow. In order to stabilize the amount of General Fund block grant funding to each university and allow the universities to more effectively manage their funds, this proposal freezes the proportions used to distribute the variable cost portion of the block grant at the FY2009 level of FTE of full-time students enrolled. Any university whose full-time FTE enrollment exceeds their FY09 level in a subsequent year will not receive any additional General Fund dollars; however they will retain the additional tuition and fee revenue generated as a result of their increased enrollment. On the other hand, if a university’s full-time FTE enrollment number is below their FY09 number by .5% or more, that university will be assessed a proportional reduction in their General Fund, which will be transferred to a Systemwide fund to be used for the benefit of all.

The revised methodology also adjusts the amount of Institutional Base Funding provided to each university, increasing it to $6.5 million. In addition, in order to be consistent with other specifically funded programs, the Waterbury program will no longer be assigned explicit fringe benefit dollars.

Vice Chairman Balducci moved the resolution; Trustee Rosa seconded and the following resolution was unanimously approved

WHEREAS, Pursuant to the provisions of Section 10a-89(a) of the Connecticut general statutes, the board of trustees shall “...Subject to state-wide policy and guidelines established by the Board of Governors of Higher Education,...(1) Make rules for the government of the Connecticut State
University system and shall determine the general policies of the university system, including those concerning the admission of students and the expenditure of the funds of institutions under its jurisdiction within the amounts available.” Further, under the provisions of Section 10a-99(b), “…the board of trustees shall establish an equitable policy for allocation of appropriations from general revenues of the state, fringe benefits transferred from the State Comptroller and tuition revenue deposited in the Connecticut State University System Operating fund…”, and

WHEREAS, A new funding model which addressed several issues raised by the universities concerning equity and stability, as well as greatly simplified the distribution formula was adopted by the Board of Trustees effective July 1, 2000, and

WHEREAS, This model was revised in 2005 and again in 2008 to bring more equity to certain aspects of the model, and

WHEREAS, Further adjustments are required to address the variability of the General Fund block grant funding to each university engendered by the current model, and to enhance the equitable distribution of the finite General Fund pool among the four universities, therefore be it

RESOLVED, That tuition and the General Fund appropriation be distributed on the basis of the principles described below:

- General Fund
  - Each institution will be provided with a base cost block grant of $6,500,000 (including fringe), to cover certain fixed costs of operations (institutional support and facilities support).
  - Each institution will be provided with a variable cost block grant proportionally based on the sum of FY2009 full-time-equivalent of full-time students enrolled, with out-of-state students weighted on a 1 to 2.4 basis. These enrollment numbers will be based on the average of fall and spring third-week enrollment figures, including the in-state and out-of-state enrollment split.
  - Any university whose annual adjusted full-time-equivalent of full-time student enrollment, calculated as described above, exceeds their FY2009 adjusted full-time-equivalent of full-time student enrollment number in a subsequent year will not receive any additional General Fund dollars; however, they will retain the additional tuition and fee revenue generated as a result of this increased enrollment. Conversely, if a university’s annual adjusted full-time-equivalent of full-time student enrollment number in any year is less than their FY2009 adjusted full-time-equivalent of full-time student enrollment number by .5% or greater, that university will be
assessed a proportional reduction in their amount of variable General Fund based on the reduced enrollment number.

- A portion of the state appropriation will be retained for System Office, and Systemwide Operations. These amounts will be established annually as a part of the Spending Plan process. Expenses for System Office and Systemwide Operations will be assessed proportionally across the four universities based on the sum of the FY2009 full-time-equivalent of full-time students enrolled, with out-of-state students weighted on a 1 to 2.4 basis. These enrollment numbers will be based on the average of fall and spring third-week enrollment figures, including the in-state and out-of-state enrollment split. The System Office will internally exchange General Fund dollars for operating fund dollars in order to ensure that all General Fund current services dollars are spent on Personal Services.

- All General Fund fringe benefit funding will be distributed formulaically as part of the overall block grant.

- Any “new facilities” funds provided in the state appropriated block grant that are not specifically designated (e.g. for a particular university, building or project) will be allocated in perpetuity to the universities with new facilities coming on line that year, on a proportional basis.

- Tuition and Extension Fee Freeze amounts received as state appropriation will not be included in the General Fund block grant distributed to the universities. Instead, these funds will be distributed as follows:
  - Tuition Fee Freeze dollars will be distributed proportionally based on the prior year ending tuition net of waivers.
  - Extension Fee Freeze dollars will be distributed proportionally based on the prior year ending part-time credit hours per university.

■ Tuition

- Each institution will retain all tuition funds collected from its students.

- Each institution will be assessed a portion of its tuition receipts to support priorities of the Board of Trustees. The Trustees’ priority portion will be a total fixed amount of $600,000 per year, assessed proportionally based on prior year ending tuition net of waivers. The Board of Trustees may assess the universities additional amounts for other Board priorities as they see fit.

- Each institution must comply with policies and statutory requirements of CSU grants.

and be it further
RESOLVED, That the revised distribution methodology be implemented effective immediately, and be it further

RESOLVED, That the distribution methodology will be reviewed biennially effective July 1, 2011, and be it further

RESOLVED, That BR#08-40 be rescinded.

Fiscal year 2008-09 Institutional Spending Plans and Authorized Expenditure Levels for Management & Confidential Professional Personnel and SUOAF-AFSCME Administrators. Vice Chairman Balducci referenced the overview of the spending proposals for the Universities, System Office and Systemwide Direct for Fiscal Year 2009-2010, indicating the plans were reviewed by the Finance and Administration Committee and other members of the Board during discussions with the Presidents and their staffs on June 11th. Vice Chairman Balducci pointed out the following highlights of the spending plan:

- A projected 3.4% increase in spending over prior year actual expenditures, and 0.8% over prior year budgeted expenditures. These increases are primarily in utilities, food service contracts, and insurance.
- The Spending Plan takes into account the final State budget for FY10, as well as a subsequent adjustment. The Spending Plan also reflects the revised General Fund Distribution Methodology that you just approved.
- Undergraduate enrollment is projected to increase by 1.7% Systemwide, with Central projecting flat enrollment and the remaining three Universities expecting growth between 1.0% and 5.0%.
- The total budget for the System Office has decreased 1.6% versus prior year budget. Expenditures for Systemwide Information Technology Services (including Telecommunications Operations) have decreased from year to year on a budget-to-budget basis by 3.7%. The decline represents a reduction in Personal services. The majority of the hardware and software maintenance and licensing activities budgeted in Information Technology is for Systemwide use. As in the past, the majority of the operating budget continues to support existing services.

Vice Chairman Balducci moved the resolution; Trustee Williams seconded and the following resolution was unanimously approved

WHEREAS, Pursuant to the provisions of Section 10a-89(a) of the Connecticut General Statutes, the Board of Trustees shall “...subject to state-wide policy and
guidelines established by the Board of Governors of Higher Education,...(1) Make rules for the government of the Connecticut State University system and shall determine the general policies of the university system, including...the expenditure of the funds of institutions under its jurisdiction within the amounts available;...” and

WHEREAS, Board Resolution 92-31 provides that each university and the System Office shall submit a fiscal year spending plan proposal to the Board of Trustees for its approval, and

WHEREAS, The spending plan proposal is required to project overall university expenditures and proposed spending levels for full-time positions by major fund source and National Association of College and University Business Officers (NACUBO) program classifications, and

WHEREAS, Each university and the System Office has submitted spending plans for fiscal year 2009-10 to the Board of Trustees which are summarized in Attachments 1 through 3, and

WHEREAS, The Board of Trustees has reviewed and discussed the spending plan proposals with the four University Presidents and the Chancellor, and finds the FY2009-10 spending plans appropriate to the System’s present fiscal circumstances, and

WHEREAS, The Board approves an overall spending level for all funds except for federal and private grants, bond funds, and intra/inter agency funds, therefore be it

RESOLVED, That each President and the Chancellor shall ensure adherence to the approved spending plan, maintaining expenditure control within the spending caps established for SUOAF-AFSCME, and Management and Confidential Professional personnel categories, and be it further

RESOLVED, That the following levels of spending for each university, the System Office and Systemwide Direct are authorized for fiscal year 2009-10 and can be changed upon approval by the Chancellor, except for the System Office and Systemwide Direct which must be approved by the Board Chairperson:

<table>
<thead>
<tr>
<th>University</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Office</td>
<td>$6,427,896</td>
</tr>
<tr>
<td>Systemwide Direct</td>
<td>7,073,145</td>
</tr>
<tr>
<td>Central Connecticut State University</td>
<td>173,734,620</td>
</tr>
<tr>
<td>Eastern Connecticut State University</td>
<td>97,153,062</td>
</tr>
<tr>
<td>Southern Connecticut State University</td>
<td>173,558,167</td>
</tr>
<tr>
<td>Western Connecticut State University</td>
<td>102,035,765</td>
</tr>
</tbody>
</table>

NOTE: Excludes federal and private grants, and bond funds

and be it further

RESOLVED, That the above authorized spending levels have the following effect upon the net assets of each University and the System:

<table>
<thead>
<tr>
<th>University</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>System Office</td>
<td>$0</td>
</tr>
</tbody>
</table>
Systemwide Direct (107,416)
Central Connecticut State University 75,000
Eastern Connecticut State University 104,416
Southern Connecticut State University 20,219
Western Connecticut State University 0

NOTE: Excludes, federal and private grants, and bond funds
* Systemwide Direct includes transfers from fund balance of $104,416

and be it further

RESOLVED, That the University Presidents are authorized to establish and refill positions within approved spending caps, subject to approval by the Chancellor or his designee, and be it further

RESOLVED, That the following expenditure caps are placed on the SUOAF-AFSCME bargaining unit for each university, the System Office and Systemwide Direct for fiscal year 2009-10:

System Office $767,999
Systemwide Direct 1,575,070
Central Connecticut State University 14,447,704
Eastern Connecticut State University 9,809,836
Southern Connecticut State University 13,955,286
Western Connecticut State University 8,636,287

and be it further

RESOLVED, That the following expenditure caps are placed on the Managerial and Confidential Professional personnel for each university, the System Office and Systemwide Direct for the fiscal year 2009-10:

System Office $3,456,370
Systemwide Direct 1,456,991
Central Connecticut State University 4,488,748
Eastern Connecticut State University 3,701,527
Southern Connecticut State University 4,578,537
Western Connecticut State University 3,353,980

and be it further

RESOLVED, That for FY2009-10 each university is expected to raise projected full-time tuition revenues, as follows:

FY2009-10 Full-time Tuition Revenue Projections

<table>
<thead>
<tr>
<th>CCSU</th>
<th>ECSU</th>
<th>SCSU</th>
</tr>
</thead>
<tbody>
<tr>
<td>WCSU</td>
<td></td>
<td></td>
</tr>
<tr>
<td>$33,357,636</td>
<td>$18,380,932</td>
<td>$35,500,486</td>
</tr>
<tr>
<td>$21,794,128</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>
and be it further

RESOLVED, That while expenditures are authorized up to the limit of the spending plans summarized in this resolution, the Presidents and the Chancellor are encouraged to seek further economies in their operations during fiscal year 2009-10, and be it further

RESOLVED, That the Board of Trustees may request that each University, the System Office and Systemwide Direct submit a progress report on their spending plans at any time during the year as desired.

The Purchase of Equipment Used for Research Purposes, Library Media and Library Books. Vice Chairman Balducci noted that CSUS is required by statute to designate annually an amount to be spent by each University for the purchase of research equipment and total library expenditures, including library media and library books. For Fiscal Year 2009-2010, library expenditures are budgeted at approximately $6.5 million, an increase of 1.6% from the prior year estimate. Vice Chairman Balducci moved the resolution; Trustee Rosa seconded and the following resolution was unanimously approved

WHEREAS, Section 10a-151a(a) of the Connecticut General Statutes provides that the Board of Trustees shall designate annually an amount to be spent by each campus for the purchase of research equipment, library media and library books, and

WHEREAS, Section 10a-151a(b) of the Connecticut General Statutes provides that the Chancellor of the Connecticut State University System shall report annually to the Board of Trustees the amounts expended for research equipment, library media and library books, and

WHEREAS, The appended schedule* reflects the actual amounts expended for fiscal year ended June 30, 2008, and the amounts estimated to be spent for fiscal year ending June 30, 2009 for the purchase of research equipment, library media, library books and periodicals for the four universities, therefore be it

RESOLVED, That for the fiscal year ended June 30, 2010, the amounts shown on the appended schedule are designated to be spent by each university for the purchase of research equipment, and total library expenditures, including library media and library books.

*Schedule attached hereto as Exhibit A

Tuition and fee waiver authorizations. Vice Chairman Balducci reported that in June of 2009, the Board of Trustees approved the conversion of course fee charges for part-time
students attending in the fall and spring semesters from an Extension Fee model to a Tuition and General University Fee model. It was not the intent of the Board to eliminate any currently existing waiver benefits as a result of this conversion. In order to maintain all currently existing waiver benefits, the proposed action updates existing waiver language to reflect the conversion to part-time Tuition and General University Fee. **Vice Chairman Balducci moved the resolution; Trustee Wetmore seconded and the following resolution was unanimously approved**

**WHEREAS,** The Board pursuant to its statutory authority - Section 10a-99 of the Connecticut General Statutes (CGS) - “…shall fix fees for tuition and shall fix fees for such other purposes as the board deems necessary at the university…”, and

**WHEREAS,** Certain tuition waivers are prescribed by statute, other tuition and fee waivers are authorized by the Board, and

**WHEREAS,** In June of 2009, the Board of Trustees approved the conversion of course fee charges for part-time students attending in the fall and spring semesters from an Extension Fee model to a Tuition and General University Fee model (BR #09-46), and

**WHEREAS,** The conversion from Extension Fees to a Tuition and General University Fee model necessitates a revision to certain existing waiver language in order to maintain the currently existing waiver benefit to certain groups of individuals, therefore be it

**RESOLVED,** That the tuition and fee waivers shown in Attachment I to this resolution are authorized by the Board of Trustees, and be it further

**RESOLVED,** That BRs #98-10 and #92-115 are amended.

**Authorized Fee Waivers**

1. **Veteran** - A fifty (50%) percent Extension fee waiver (summer and winter sessions) is authorized for any veteran without regard to his/her residence at the time of his/her service in the armed forces having served in time of war, as defined in Subsection (a) of Section 27-103 of the CGS, or who served in either a combat or combat support role in the invasion of Grenada, October 25, 1983, to December 15, 1983, the invasion of Panama, December 20, 1989, to January 31, 1990, or the peace-keeping mission in Lebanon, September 29, 1982, to March 30, 1984, who has been accepted for admission and is a resident of Connecticut,

2. **Dependent Child of MIA/POW** - A waiver of the Extension fee (summer and winter sessions) is authorized for any dependent child of a person whom the armed forces of the United States has declared to be missing in action or to have been a prisoner of war while serving in such armed forces after January 1, 1960, which child has been accepted for admission to such institution and is a resident of Connecticut,
3. **Senior Citizen (62 or older - part-time)** - A full waiver of the Extension fee (summer and winter sessions) is authorized for any Connecticut resident sixty-two years or older providing that at the end of the regular registration period there is space available in the course(s) in which they intend to enroll,

4. **Senior Citizen (62 or older - full-time)** - A waiver of the University Fee is authorized for any Connecticut resident sixty-two years or older who is enrolled in a degree-granting program pursuant to the provisions of Section 10a-99 of the CGS,

5. **Federal Internship Program** - A waiver of all fees except for tuition and the cost of student accident and sickness insurance for one semester is authorized for any Public Policy and Government major who participates in the Federal Internship Program in Washington, DC on a full-time basis and not able to avail themselves of services normally provided while on campus,

6. **Part-time International Student** - A waiver of part-time Tuition, General University Fee, the registration fee, and room and board for one semester, is authorized if approved by the university for any part-time international student whose home university has, in the judgment of the university president, provided services or waived tuition and/or fees of corresponding value for students and/or faculty of the Connecticut State University System. The university president will report annually by fiscal year the number of waivers, dollar amount, and justification for the waivers by July 15 to the Chancellor of the Connecticut State University System,

**Connecticut High School Student (enrolled in a university course)** (A) The president may waive all tuition and fees or may impose the registration fee at his/her discretion for any student from a Connecticut high school which has a *specific agreement* with a university within the Connecticut State University System for enrollment in up to two courses per semester for university credits on a space-available basis. (B) Academically qualified students *not covered by an agreement* between their school and a university may enroll in up to two courses per semester or summer session for university credits and will be charged the regular tuition and/or fees and registration fee. (C) A waiver of the part-time Tuition and General University Fee is authorized for academically qualified students enrolled in up to two courses per semester for university credit in those cases in which an academic department of a university authorizes a high school faculty member(s) to teach those university courses at a high school under the department’s supervision. *All students in these three categories will pay the transcript fee when ordering a transcript.*

7. **Resident Assistant** - The university is authorized to waive room and board for any Resident Assistant.

8. **Full-time Student Attending Another Connecticut Public Higher Education Institution** - Any matriculated full-time student enrolled at a public institution of higher education in Connecticut who has paid tuition at his or her college or university will be admitted on a space available basis without further charge to any course offered by a university within the Connecticut State University System provided the course is not offered at the student’s college or university and the student’s admission to such course(s) is recommended by the president or
appropriate academic officer from his/her college or university. No student will be permitted to carry more than two courses in any semester without consent of the president of the host campus.

9. **Cross-registration Program of the Hartford Consortium of Higher Education** - A full-time undergraduate student enrolled at a member institution of the Consortium who has paid full-time tuition and fees at his/her institution may be permitted to enroll at Central Connecticut State University for up to two courses each semester for which she/he has the appropriate prerequisite qualifications without the payment of tuition and fees or the registration fee. *Student registration is contingent upon the fact that the course(s) is not available at his/her home institution, is on a space available basis, and that Central Connecticut State University students are afforded the same privilege. Lab fees or other special fees (e.g., private music lessons) are not waived under the provisions of this resolution.*

10. **Application Fee (Financially Needy)** - A waiver of the admissions application fee is authorized for any financially needy student, who (A) has taken the SAT I test using the SAT Fee Waiver; or (B) is a participant in CONNTAC-EOC or an equally recognized educational entity; or (C) is a participant CSU-sanctioned special access program such as CONNCAP or Upward Bound; or (D) in the opinion of the university president or designee has special circumstances.

11. **Graduate Interns – Full-time** – Graduate Interns enrolled at any university within the Connecticut State University System as full-time graduate students shall be required to pay full-time tuition, a University General Fee sufficient to defray the cost of student accident insurance, and student sickness insurance (if not waived by the student in accordance with Board policy), but the balance of the University General Fee as well as all other fees imposed by the Board shall be waived.

12. **Graduate Interns – Part-time** – Graduate Interns enrolled at any university within the Connecticut State University System as part-time graduate students shall receive a waiver of part-time tuition and all fees including summer session and winter session Extension fees up to a total maximum of 18 credit hours, provided the interns are enrolled in courses required for completion of their degree program.

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**Amendment to the 2004 Comprehensive Campus Master Plan Update for Southern Connecticut State University.** Vice Chairman Balducci stated that in January of 2004, the Board approved the Master Plan Update for Southern Connecticut State University. State Statute requires that any planned, wholly or partially state-funded projects undergo an Environmental Impact Evaluation (or EIE). A number of issues surfaced in the EIE conducted for SCSU’s 2004 Master Plan, which if not addressed would prevent any construction relating to the Master Plan from proceeding. The proposed Master Plan Amendment contains the required modifications, including relocation of the Lyman Center Parking Garage to the east campus; removal of both the Ella Grasso Parking Garage and Special Academic Townhouses from the Master Plan; and
relocation of the Health and Human Services Building. In addition, the Amendment corrects an omission in the 2004 Master Plan, which included a new residence hall but did not include size and cost data for the facility. The net increase in cost due to this Master Plan Amendment is $15.1 million, all from CHEFA funding. **Vice Chairman Balducci moved the resolution:** **Trustee Rosa seconded and the following resolution was unanimously approved**

WHEREAS, Southern Connecticut State University completed its Comprehensive Campus Master Plan in 2004 and it was approved by the Board of Trustees on January 30, 2004 (BR#04-07), and

WHEREAS, Amendment of an approved Master Plan may be sought if significant changes to the original Master Plan are identified as necessary, and

WHEREAS, A number of issues surfaced during the Environmental Impact Evaluation (EIE) study conducted for Southern’s 2004 Comprehensive Master Plan update, and

WHEREAS, Failure to address these EIE issues would prevent any construction relating to the 2004 Master Plan from proceeding, and

WHEREAS, While the 2004 Master Plan identified a new residence hall to be constructed, size and cost data for the building were not available at the time of the 2004 Master Plan approval, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System hereby approves the Amendment to the 2004 Comprehensive Campus Master Plan for Southern Connecticut State University.

Vice Chairman Balducci added that the Committee was also provided with an overview of a new CHEFA Debt Service Methodology, received the monthly CSUS 2020 Project Status Report, and heard details of the continuing freeze on Unrestricted Fund Balances and a moratorium on new property acquisitions.

**EXECUTIVE COMMITTEE**

Chairman Krapek reported that the Executive Committee met twice since the last regular meeting of the Board; a special meeting on August 17 and a regularly scheduled meeting on October 1st. The first two items were those which had been approved by the Executive Committee on August 17th on behalf of the Board and were being presented to the full Board for ratification.

**The Committee approved an update to the 1983 standards for university diplomas.** Chairman Krapek directed Board members attention to the staff report in the Board folders,
noting several changes were recommended to ultimately provide consistency among the four universities of the system and result in a better-looking document that would be more reflective of the system and the universities. Chairman Krapek remarked that he thought the presidents and students would be pleased that one of the enhancements to the design standards included a more prominent featuring of the university name. **On a motion by Vice Chairman Balducci, seconded by Trustee Pugliese, to ratify the action of the Executive Committee regarding the redesign of the CSUS Diplomas, the following was resolution was unanimously ratified.**

WHEREAS, In 1983, through BR #83-29, the Board of Trustees for the Connecticut State University System established a format for university diplomas, and

WHEREAS, The design template provided at that time now requires an update to accurately reflect the proper reference to the Board of Trustees for the Connecticut State University System, and

RESOLVED That effective immediately upon adoption hereof by the Executive Committee of the Board of Trustees for the Connecticut State University System, diplomas conferred by the universities of the Connecticut State University System shall conform to the design illustrated within the attachment hereto and be it further .

RESOLVED, That the Board of Trustees for the Connecticut State University System hereby rescinds Board Resolution 83-29.

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Central Connecticut State University  
New Britain, Connecticut

In recognition of fulfillment of the prescribed course of study authorized by the Board of Trustees for the Connecticut State University System, and upon the recommendation of the faculty, we hereby confer upon

**Students Name**

the Degree of  
Bachelor of Science

with all the honors, rights, and privileges appertaining thereunto.

In Witness thereof, the undersigned have affixed and subscribed their names on this the twenty-fourth day of May, two thousand ten.

Chairman, Board of Trustees  
Connecticut State University System  

Chancellor  
Connecticut State University System  

President  
Central Connecticut State University
Chairman Krapek noted that on August 17th, the Committee approved an amendment to the Fiscal Year 2010 Capital Plan. The CSUS capital plan for FY2010 includes $5,000,000 for the Systemwide Land and Property Acquisition Program. However, during these difficult economic times, CSUS has more pressing priorities that require funding than investment in land and property acquisitions. Therefore, the Committee approved the FY2010 capital plan be amended to redirect these resources to fund a Systemwide Information Technology Equipment and Improvements Program, so that critical projects which will provide efficiencies and economies throughout the System, such as Voice Over Internet Protocol (VoIP), could move forward in a timely fashion.

On a motion by Vice Chairman Balducci, seconded by Trustee Pugliese, to ratify the action of the Executive Committee regarding the amendment to the FY2010 Capital Plan, the following was resolution was unanimously ratified.

WHEREAS, The Board of Trustees under its statutory authority - CGS Sec. 10a-89 (b) - shall “...(2) propose facility planning and capital expenditure budget priorities for the institutions under its jurisdiction,” and

WHEREAS, On February 28, 2008, the Board of Trustees, pursuant to its statutory authority, approved a ten-year facilities plan for FY 2009 through FY 2018 (BR#08-5), and

WHEREAS, The CSUS capital plan for FY2010 includes $5,000,000 for the Systemwide Land and Property Acquisition Program, and

WHEREAS, During the current economic difficulties facing the State, CSUS has more pressing priorities than acquiring land and property, and

WHEREAS, A number of critical Information Technology projects which will provide efficiencies and economies throughout the System are currently unfunded, now therefore be it

RESOLVED, That the Board of Trustees amends the CSUS FY2010 capital plan to redirect $5,000,000 currently programmed for Systemwide Land and Property Acquisitions to fund a Systemwide Information Technology Equipment and Improvements Program, and be it further

RESOLVED, That Board Resolution #08-5 is amended.

Chairman Krapek indicated the following item was submitted to the Trustees as an information item only at the October 8, 2009 Board meeting and would be placed on the
November meeting for Board approval--a revision to CSUS Board Bylaws. Chairman Krapek noted that the changes proposed were minor: a change in the minimum number of full Board meetings from eight to seven and an edit to bylaws to remove an old statutory reference to the Chancellor as the Executive Secretary of the System. The title was cleaned up in statutes a year or so ago correctly identifying the position as the Chancellor and the proposed revision reaffirms that within Board bylaws.

Chairman Krapek noted a motion was not required and that the meeting minutes would reflect that the following proposed revision to the bylaws was presented to the Board in accordance with existing bylaws and would be brought back to the Board for adoption at the November 13, 2009 meeting of the Board.

WHEREAS, The Board of Trustees for the Connecticut State University System has enacted bylaws to govern its operation; and

WHEREAS, As required by the Bylaws, any amendments thereto must be introduced to the full Board for review at a regularly scheduled meeting and approved by the Board at the next regularly scheduled meeting;

RESOLVED, That the Board of Trustees approves the following revisions to its Bylaws, effective immediately upon passage:

**ARTICLE II. ORGANIZATION OF THE BOARD OF TRUSTEES**

**SECTION 1 – MEETINGS OF THE BOARD OF TRUSTEES**

A. REGULAR MEETINGS

Regular meetings of the Board shall be held in accordance with a schedule established and approved yearly by the Board. Said schedule shall include a minimum of eight seven meetings during the calendar year including one meeting at each of the four universities during the course of the academic year. The decision to cancel a meeting for lack of business shall be made by the Chair in consultation with the Chancellor.

**ARTICLE IV. PRESIDENTIAL/CHANCELLOR SEARCH COMMITTEE UNIVERSITY ADVISORY COMMITTEE**

**SECTION 1 – APPOINTING AUTHORITY**

Connecticut General Statutes 10a-89(a) authorize the Board of Trustees to appoint the chief executive officer (President) universities under its jurisdiction and the executive secretary Chancellor of the CSU System.

Upon a recommendation by the CSU Chancellor (for presidential appointments) and the Trustees’ Search Committee, the Board of Trustees shall decide by a majority vote whether to offer the position to the candidate recommended.

Renaming Trustees Research Awards to the Norton Mezvinsky Trustees Research Awards. Chairman Krapek noted that in 2006 the Board reaffirmed its commitment to support and recognize faculty doing research/creative work of exceptional promise by establishing a
university-level awards competition among tenure track or tenured assistant and associate professors in good standing at each university who can demonstrate substantive contributions, achievements and scholarly activity during the previous five years. The concept of this award was first proposed by Dr. Norton Mezvinsky, who retired last year after devoting over forty years to teaching, research and service at Central Connecticut State University. The resolution before you today would rename the Trustees’ Research Awards originally established in 2006, as the Norton Mezvinsky Trustees’ Research Awards commencing with the 2009-2010 academic year. Before calling for a vote, Chairman Krapek asked Trustee Doyle, Chairman of the Academic Affairs Committee, to offer remarks.

Trustee Doyle pointed out the resolution which attempted to capture a summation of Professor Mezvinsky’s endeavors, adding that such an attempt, given the extraordinary accomplishments of Professor Mezvinsky, could only capture a portion of his excellent scholarly accomplishments since his arrival at Central Connecticut State University in 1968. Trustee Doyle added that thousands of students have received and benefited from his wise counsel and asked the members of the Board to take a moment and reflect upon the hundreds of faculty members at each of the CSUS universities doing exceptional work. On a motion by Trustee Doyle, seconded by Trustee Pugliese, to rename the Trustees’ Research Awards to the Norton Mezvinsky Trustees’ Research Awards commencing with the 2009-2010 academic year, the following was resolution was unanimously ratified.

WHEREAS, Norton Mezvinsky has devoted his entire professional life of over forty years to teaching, research and service at Central Connecticut State University and,

WHEREAS, Norton Mezvinsky stands as a model of the University Professor whose life and career have been dedicated to scholarly inquiry, intellectual debate, international collaboration, mentoring students and creating a positive, lasting impact on the world and,

WHEREAS, Norton Mezvinsky has been a leader among the CCSU Faculty and an active participant in faculty governance and,

WHEREAS, Norton Mezvinsky’s scholarly research has been in pursuit of peace particularly in matters concerning the State of Israel and other entities in the Middle East, and has been characterized by an inclusiveness of the many and divergent issues of persons living in and concerned with this region of the world and,

WHEREAS, Norton Mezvinsky has been recognized by his University and the CSUS Board of Trustees as deserving the rank of Connecticut State University Professor and,
WHEREAS, Norton Mezvinsky originated the concept of the Trustees Research Awards and urged the Trustees on two separate occasions to establish such Awards and,

WHEREAS, Norton Mezvinsky has been a leader in organizing the efforts of his fellow CSU Professors, system-wide, in further collaborative, scholarly service to the System and,

WHEREAS, Norton Mezvinsky’s fellow CSU Professors have enthusiastically endorsed the intent of this Resolution and,

WHEREAS, Through BR#06-06 the Board of Trustees reaffirmed its commitment to support and recognize faculty doing research/creative work of exceptional promise by establishing a university-level awards competition among tenure track or tenured assistant and associate professors in good standing at each university who can demonstrate substantive contributions, achievements and scholarly activity during the previous five years, now, therefore,

BE IT RESOLVED, that the Trustees Research Awards as established through BR #06-06, hereby be renamed the Norton Mezvinsky Trustees’ Research Awards commencing with the 2009-2010 academic year.

Following the Board’s approval of the resolution, Professor Mezvinsky accepted the resolution, presented to him by Chairman Krapek on behalf of the Board of Trustees, noting his appreciation and thankfulness for the award and advising that he would continue to work and publish in his field.

Chairman Krapek indicated that while not an action item for the Board’s consideration, he wished to share with the Board that the Executive Committee accepted the Chancellor’s submittal of the Presidents’ Letters of Priority for 09-10 and his evaluations of the presidents for 08-09 and also approved a revision to Article 10.2 of the Human Resources Policies for the Chancellor and Presidents (noting that a CD containing an updated copy of those policies was in each Board member’s folder).

Chairman Krapek stated that the Executive Committee also received the 2010 BOT Calendar which would be presented in final form at the November meeting, pending approval of the change in Board bylaws.

Chairman Krapek also reported that he mentioned at Executive Committee and wished to reiterate to the full Board he wanted to ensure everyone was on the same page regarding Board members’ participation in any conferences, seminars, or events where either they are representing themselves on behalf of the Board and/or where state funds are involved. He remarked the Board was fortunate in that it consisted of a great group of trustees and he wanted to be sure that those trustees who haven’t had an opportunity to participate in conferences or on boards, are provided a
Chairman Krapek indicated he was pleased to report that John Doyle would be co-facilitating a roundtable discussion - “Balancing Board Responsibilities and Political Ties,” with Chancellor Carter at the AGB National Conference on Trusteeship next March.

CHAIRMAN’S REPORT

Chairman Krapek stated that continuing with efforts to utilize paperless processes whenever possible, the media reports that the Board used to receive in the Board packets would now be sent electronically.

The Chairman noted that the week prior to the Board meeting, several of the trustees met with representatives from the faculty senate and AAUP Chapters from each university, Monday through Thursday. He offered his thanks to AAUP President David Walsh and each of the faculty members who participated, adding that Vice Chairman Balducci, Chancellor Carter, along with Senior Vice Chancellor Louise Feroe and David Trainor, participated in all of these dinner meetings. In a change from past years, the Chairman was happy that this year not only the University Presidents were in attendance but the university provosts as well. Chairman Krapek thanked all the Board members who continue to give so selflessly of their time to the Board. He noted that the Board was concluding the 2009 Board/Faculty dinners with the SUOAF luncheon immediately following the Board meeting and that he looked forward to meeting with Jim LoMonaco and the SUOAF chapter presidents. In a related matter, Chairman Krapek reminded trustees that the dinner meeting with the CSU Professors and the holders of the Endowed Chairs is scheduled for February 10, 2010 and asked those trustees who hadn’t done so, to respond as to their participation.

Chairman Krapek stated that in the few months since he assumed Chairmanship of the Board, he had gained a new perspective into the amount of work that the Chancellor, Presidents, faculty and staff put in to ensure CSUS delivers a quality education to students and he thanked everyone for their efforts.

Chairman Krapek reminded trustees that following the December 10th meeting at the System Office in Hartford; they would be participating in a meeting focusing on the vision, mission and strategic planning for the system. Prior to adjourning the meeting, the Chairman reminded trustees that the next meeting of the Board would take place at 10:00 a.m. on Friday, November 13, at Western in Danbury.
ADJOURNMENT

Trustee Pugliese moved to adjourn; Trustee Wetmore seconded the motion and the meeting was adjourned at 11:10 a.m.

Respectfully submitted,

Theresa J. Eberhard-Asch, Secretary

**CONNECTICUT STATE UNIVERSITY SYSTEM**

**PURCHASE OF EQUIPMENT FOR RESEARCH PURPOSES, LIBRARY MEDIA, AND LIBRARY BOOKS**

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td><strong>CENTRAL</strong></td>
<td></td>
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<td></td>
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<tr>
<td>Library Budget</td>
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<td>1,721,500</td>
<td>1,971,800</td>
<td>1,972,030</td>
<td>2,289,720</td>
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<tr>
<td>Actual Expenditures:</td>
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<td></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Library Books</td>
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<td>Periodicals</td>
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<td>1,244,956</td>
<td>1,237,539</td>
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<tr>
<td>Electronic Periodicals</td>
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<td>265,028</td>
<td>356,200</td>
<td>124,068</td>
<td>322,282</td>
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<tr>
<td>All Other Library Books</td>
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<td>17,342</td>
<td>51,081</td>
<td>32,680</td>
<td>52,178</td>
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<tr>
<td><strong>TOTAL LIBRARY EXPENDITURES</strong></td>
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<td>1,823,469</td>
<td>1,999,108</td>
<td>1,872,148</td>
<td>2,019,020</td>
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<td>6,000</td>
<td>3,000</td>
<td>7,000</td>
<td>7,420</td>
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<td><strong>TOTAL RESEARCH EQUIP. EXP.</strong></td>
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<td>0</td>
<td>11,364</td>
<td>7,015</td>
<td>9,518</td>
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</tbody>
</table>

**EASTERN**

| Library Budget | 805,831      | 851,812       | 930,757       | 976,125         | 1,034,761       |
| Actual Expenditures: |               |               |               |                 |                 |
| Library Books | 235,794      | 251,756       | 262,125       | 265,244         | 336,640         |
| Periodicals | 423,020      | 419,040       | 466,149       | 496,069         | 536,890         |
| Electronic Periodicals | 126,726      | 37,341        | 110,500       | 120,030         | 115,880         |
| Other | 8,273        | 18,943        | 52,590        | 14,887          | 46,526          |
| **TOTAL LIBRARY EXP.** | 803,903      | 898,076       | 944,817       | 982,899         | 1,004,317       |
| **RESEARCH EQUIP BUDGET** | 0            | 5,000         | 7,500         | 5,000           | 10,000          |
| **TOTAL RESEARCH EQUIP. EXP.** | 4,468        | 0             | 46,154        | 47,527          | n.a. |

**SOUTHERN**

| Library Budget | 2,102,065    | 2,070,020     | 2,132,100     | 2,204,510       | 2,204,510       |
| Actual Expenditures: |               |               |               |                 |                 |
| Library Books | 616,218      | 856,452       | 469,171       | 664,030         | 693,906         |
| Periodicals | 333,953      | 328,732       | 178,569       | 226,927         | 443,416         |
| Electronic Periodicals | 822,267      | 1,091,168     | 779,815       | 1,361,575       | 911,333         |
| Other | 81,126       | 52,645        | 62,508        | 59,781          | 90,177          |
| **TOTAL LIBRARY EXP.** | 1,856,596    | 2,017,893     | 1,510,183     | 2,312,267       | 2,204,510       |
| **RESEARCH EQUIP BUDGET** | 15,000       | 0             | 5,000         | 0               | 0               |
| **TOTAL RESEARCH EQUIP. EXP.** | 0            | 0             | 46,154        | 47,527          | n.a. |

**WESTERN**

| Library Budget | 706,222      | 759,000       | 759,000       | 859,000         | 969,000         |
| Actual Expenditures: |               |               |               |                 |                 |
| Library Books | 54,023       | 126,951       | 228,781       | 136,510         | 23,421          |
| Periodicals | 236,951      | 222,822       | 394,491       | 308,230         | 362,947         |
| Electronic Periodicals | 78,713       | 28,392        | 83,468        | 101,911         | 39,582          |
| Other | 187,064      | 145,564       | 226,814       | 208,092         | 324,815         |
| **TOTAL LIBRARY EXP.** | 878,748      | 858,127       | 814,684       | 754,143         | 957,995         |
| **RESEARCH EQUIP BUDGET** | 0            | 0             | 0             | 0               | 0               |
| **TOTAL RESEARCH EQUIP. EXP.** | 0            | 0             | 0             | 0               | n.a. |

**Ayl bowel District**

| Library Budget | 0           | 0             | 0             | 0               | 0               |
| Actual Expenditures: |               |               |               |                 |                 |
| Library Books | 0           | 0             | 0             | 0               | 0               |
| Periodicals | 0           | 0             | 0             | 0               | 0               |
| Electronic Periodicals | 0           | 0             | 0             | 0               | 0               |
| Other | 0           | 0             | 0             | 0               | 0               |
| **TOTAL LIBRARY EXP.** | 0           | 0             | 0             | 0               | 0               |
| **RESEARCH EQUIP BUDGET** | 0           | 0             | 0             | 0               | 0               |
| **TOTAL RESEARCH EQUIP. EXP.** | 0           | 0             | 0             | 0               | n.a. |

**Total**

| Library Budget | 4,974,741    | 5,412,712     | 5,793,737     | 6,011,636       | 6,657,077       |
| Actual Expenditures: |               |               |               |                 |                 |
| Library Books | 1,195,361    | 1,264,009     | 1,266,926     | 1,334,028       | 1,533,826       |
| Periodicals | 1,952,290    | 1,979,692     | 2,184,227     | 2,256,741       | 2,640,492       |
| Electronic Periodicals | 1,201,406    | 1,403,825     | 1,269,113     | 1,020,284       | 1,686,486       |
| Other | 304,934      | 226,949       | 392,248       | 323,153         | 482,617         |
| **TOTAL LIBRARY EXP.** | 4,653,991    | 4,873,585     | 5,172,492     | 5,527,457       | 6,643,049       |
| **RESEARCH EQUIP BUDGET** | 21,000       | 11,800        | 15,500        | 17,000          | 17,400          |
| **TOTAL RESEARCH EQUIP. EXP.** | 4,460        | 9,644         | 11,364        | 9,169           | 17,026          | n.a. |