MEETING OF THE
FINANCE AND ADMINISTRATION COMMITTEE
Board of Regents for Higher Education
Hartford, Connecticut

Wednesday, May 9, 2012, at 10:00 a.m.
Room 123
39 Woodland Street, Hartford, CT

Agenda

1. Approval of the March 8, 2012 meeting minutes

2. INFORMATION ITEMS

   A. Capital Program Process and Projects – Presentation by Elaine Clark, VP Facilities and Infrastructure Planning - TO FOLLOW

   B. Review of Annual Budget Calendar

3. ACTION ITEMS

   A. CSU-AAUP Faculty Research Grants

   B. Charter Oak State College AY12-13 Tuition & Fees

   C. CSU Promotion & Tenure Recommendations

   D. Resolution concerning relinquishment of custody and control of certain parcels of land situated in the Town of New Britain, Connecticut to the Connecticut Department of Transportation

   E. Resolution concerning relinquishment of custody and control of a parcel of land situated in the Town of Farmington, Connecticut to the Connecticut Department of Transportation

   F. Resolution concerning modification of a permanent water main and sanitary sewer line located at University Boulevard, Westside Campus of Western Connecticut State University, to the City of Danbury
Minutes

REGENTS PRESENT
Gary Holloway, Chair (via WebEx)
Richard J. Balducci
Matt Fleury
Renè Lerer (via WebEx)
Zac Zeitlin (via WebEx)

REGENTS ABSENT
Catherine Smith

STAFF
Michael Meotti, Executive Vice President; William Bowes, Chief Financial Officer; Steven Weinberger, Vice President, Human Resources; Braden Hosch, Director of Policy, Finance and Academic Affairs; Jan Kiehne, Senior Consultant; Malia Sieve, Associate Director; Rosalie Butler, Administrative Assistant for Finance

CONNSCU REPRESENTATIVES
Gena Glickman, President, MCC; Richard Bachoo, Chief Administrative Officer, CCSU; Charlene Casamento, CFO, CCSU; James Howarth, Interim Vice President for Finance and Administration, ECSU; James Blake, Executive Vice President, SCSU; Paul Reis, VP for Finance and Administration, WCSU

GUESTS
Kerry Kelley, OPM

With a quorum present, Chairman Holloway called the meeting to order at 10:00 am.

ACTION ITEMS

A. Resolution concerning Award of the Title Connecticut State University Professor to Jeffrey Trawick-Smith

VP Weinberger explained the process and authority by which the CSU Professor title is designated and awarded. Dr. Trawick-Smith has been recognized by his colleagues for his expertise in early childhood education. The author of numerous books and articles, Trawick-Smith has received copious awards and honors, and has been cited by President Nuñez for his service to Eastern.
The resolution was unanimously approved on a motion by Regent Balducci, seconded by Regent Lerer.

B. Resolution concerning the Use of Designated Fund Balances to Renovate the University Police Dispatch Center at Southern Connecticut State University

CFO Bowes provided background on the scope and cost of the Police Center Dispatch project. He explained that the expenditure of funds of $250,000 or greater in unrestricted fund balances requires Board approval.

The resolution was unanimously approved on a motion by Regent Balducci, seconded by Regent Fleury.

C. Resolution concerning Appointment of a Secretary to the Board of Regents for Higher Education

VP Weinberger explained the requirement of appointment of a Secretary under the Bylaws for Regents for Higher Education and provided brief details of Ms. Fitzgerald’s service to date.

The resolution was unanimously approved on a motion by Regent Balducci, seconded by Regent Zeitlin.

D. Resolution concerning Approval of transfer of deposit of gifts received from The Residuary Trust under the will of Alexander Jarvis to the MCC Foundation for the general purposes of the college

President Glickman provided background on a gift of $333,333.30 Manchester Community College received from the Jarvis Trust, stating that the intent of the donor was for these private dollars to be deposited for the unrestricted benefit of the college. Because the check was made payable to the College and not the MCC Foundation, Board approval is required to authorize the transfer of deposit of this gift, and a subsequent gift of $200,000, to the MCC Foundation which would typically handle such donations.

The resolution was unanimously approved on a motion by Regent Fleury, seconded by Regent Balducci.

The meeting was adjourned at 10:15 a.m. on a motion by Regent Balducci, seconded by Regent Fleury.
Capital Program Overview

Connecticut State Universities

Central Connecticut State University
Eastern Connecticut State University
Southern Connecticut State University
Western Connecticut State University
CSUS CAPITAL PROGRAM
Presentation Highlights

- Funding
- Process & Structure
- Procedures & Guidelines
- Program Specifics
- Performance
- Visual Overview
- Planning
CSUS CAPITAL PROGRAM
Presentation Highlights

• Funding
  • Process & Structure
  • Procedures & Guidelines
  • Program Specifics
  • Performance
  • Visual Overview
  • Planning
CSUS CAPITAL PROGRAM

Funding Opportunities

- State Bond Commission Funding Authorizations
- Public Act 07-7, Section 105
  - CSUS 2020 Program
- Connecticut Health Education Authority
  - CHEFA
- University Operating Reserves
- Grant Funding & Gifts
• State Bond Commission Authorization & Allocation
  – FY 2007/2008 Funding and earlier
  – General Obligation buildings and uses
    • Classroom facilities
    • Administrative functions
    • General use parking facilities
    • Athletic fields
    • Plant facilities
    • University infrastructure
    • Libraries
    • Information technology
    • Property acquisitions
    • Equipment purchases
• **P.A. 07-7, Sec. 105 (CSUS 2020)**
  – FY 2009 – 2018 General Obligation funding
  – Program’s project funding is scheduled
  – Changes to program require legislative approval
  – General Obligation buildings and uses *(with exceptions)*
    • Classroom facilities
    • Administrative functions
    • General use parking facilities
    • Athletic fields
    • Plant facilities
    • University infrastructure
    • Libraries
    • Information technology
    • Property acquisitions
    • Equipment purchases
    • $60,018,422 for Alterations & Improvements of Auxiliary Service Facilities
**Connecticut Health & Education Finance Authority (CHEFA)**

- **Auxiliary Service facilities and uses**
  - Residential life facilities
  - Food service
  - Student centers
  - Student parking
  - Student recreation facilities
  - Information technology
  - Equipment
- **Bonds - sold for and financed by student fees**
- **Capital is shared between universities that maximizes available funding**
- **University Presidents and ConnSCU develop project priority list**
- **Program priorities are approved by Regents**
CSUS CAPITAL PROGRAM
Funding Opportunities - University Funds

• University Operating Fund Balances
  – Fund Balances
    • Operating funds (plant funds)
      – Unrestricted fund balances
      – Restricted fund balances
      – Designated fund balances
  – Unrestricted funds can be used on most project types
  – Designation of fund balance require BOR resolution of request $250,000 or greater (BR# 08-39)
  – Designation of fund balance $1,000,000 or greater requires legislative approval
CSUS CAPITAL PROGRAM
Funding Opportunities – Gift

• Gifts of Real Property
  – State Statute 10a-150, 4b-23
    • Gift approval required by
      – Board of Regents
      – Department of Administrative Services
      – State Property Review Board
      – Attorney General
      – Governor
    • Acceptance of gift reported to
      – State Treasurer
      – Commissioner of Higher Ed.
    • Restricted use of funds set by donor and/or BOR
CSUS CAPITAL PROGRAM

Funding Opportunities - Grant Funding

• Grant Funding
  – State Agency Support Funding
    • Memo of Agreement
  – Outside Source
    • BOR approval
    • Formal approval of gift
CSUS CAPITAL PROGRAM
Presentation Highlights

- Funding
- **Process & Structure**
  - Procedures & Guidelines
  - Program Specifics
  - Performance
  - Visual Overview
  - Planning
CSUS CAPITAL PROGRAM
Process & Structure - Funding Steps/General Obligation Projects

Submit OPM B100 To OPM Requesting Bond Funds

LEGISLATIVE AUTHORIZATION of BOND FUNDS

Submit to DCS Supplement to the OPM B100

BOND COMMISSION DESIGN FUND ALLOCATION

Preconstruction Services

Construction Bid

BOND COMMISSION CONSTRUCTION FUND ALLOCATION

Construction

Construction Project Completion

Equipment Purchase
Prior To March 1

Fiscal Year Funding Request To Governor, State Treasurer & Secretary of OPM

Approval Prior To April 1

July 1st

BONDS AVAILABLE

Submit to DCS Supplement to the OPM B100

Preconstruction Services

Construction Bid

Construction

Equipment Purchase

Project Completion
CSUS CAPITAL PROGRAM
Procedures & Guidelines - Funding Steps/CHEFA Projects

Design Phase Bond Sale By ConnSCU

Submit OPM B100 to OPM Identifying Project

Submit to DCS Supplement to the OPM B100

Preconstruction Services

Construction Bid

Construction Bond Sale

Construction

Equipment Purchase

Project Completion
CSUS CAPITAL PROGRAM
Procedures & Guidelines - Project Structure

Design/Bid/Build

- DCS
- UNIVERSITY SYSTEM
- ARCHITECT
- GENERAL CONTRACTOR
- SUB
- SUB
- SUB

Design/Build

- DCS
- PROGRAMMING TEAM
- DEVELOPER
- ARCHITECT
- SUB
- SUB
- SUB

Construction Manager (at risk)

- DCS
- UNIVERSITY SYSTEM
- ARCHITECT
- CONSTRUCTION MANAGER
- SUB
- SUB
- SUB

Connecticut State Colleges & Universities
Board of Regents for Higher Education
CSUS CAPITAL PROGRAM
Procedures & Guidelines - Time Line Examples

Design/Bid/Build

Design/Build
Construction Manager (at risk)
• Procedures
  – “Procedures for DCS Administered Projects”
  – “Procedures for Agency Administered Projects”
  – “Procedures for New and Replacement Equipment Purchases”
  – “Procedures for Property Acquisitions”

• Guidelines
  – “CSU Project Management Guidelines”
• Funding
• Process & Structure
• Procedures & Guidelines
• **Program Specifics**
• Performance
• Visual Overview
• Planning
• Universities report monthly to ConnSCU
• DCS issues monthly & quarterly reports to ConnSCU
• Internal monthly reports
• ConnSCU reports to other agencies
• 2020 Program semi-annual audit
## CSUS CAPITAL PROGRAM

### Program Specifics – Major Report Schedule Under CSUS 2020

<table>
<thead>
<tr>
<th>Report</th>
<th>From</th>
<th>To</th>
<th>Frequency</th>
</tr>
</thead>
<tbody>
<tr>
<td>Costs, schedule &amp; issues</td>
<td>DCS Commissioner</td>
<td>BOR President</td>
<td>Quarterly</td>
</tr>
<tr>
<td>DCS project expenditures</td>
<td>DCS Commissioner</td>
<td>Governor &amp; General Assembly</td>
<td>Annual</td>
</tr>
<tr>
<td>Annual 2020 fund request</td>
<td>BOR</td>
<td>Governor, Treasurer, Sec. of OPM</td>
<td>Annual</td>
</tr>
<tr>
<td>2020 status report</td>
<td>BOR President</td>
<td>Governor, General Assembly</td>
<td>Semiannual</td>
</tr>
<tr>
<td>2020 performance review</td>
<td>BOR President</td>
<td>Governor, General Assembly</td>
<td>2014 &amp; 2019</td>
</tr>
<tr>
<td>2020 outside audit</td>
<td>Independent Auditor</td>
<td>Governor, General Assembly</td>
<td>Semiannual</td>
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</table>
## CSUS CAPITAL PROGRAM
### Program Specifics - External Report to Legislature & Governor

#### Sample CSUS 2020 Report

**SEMI-ANNUAL REPORT ON THE STATUS AND PROGRESS OF CSUS 2020**

**AS OF NOVEMBER 30, 2011**

<table>
<thead>
<tr>
<th>University</th>
<th>Project or Program</th>
<th>Estimated Project Cost</th>
<th>Bond Fund Allocation</th>
<th>Project Status/Comments</th>
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<tbody>
<tr>
<td>Central</td>
<td>Code-Compliance/Infrastructure Improvements</td>
<td>$19,080,113</td>
<td>$96,262,000</td>
<td>-phased program.</td>
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<tr>
<td></td>
<td>Replace Whitney Hall Elevator</td>
<td>$516,951</td>
<td>$516,951</td>
<td>Project Complete</td>
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<td></td>
<td>Window Replacement in Four Buildings</td>
<td>$2,297,900</td>
<td>$2,297,900</td>
<td>Project within schedule</td>
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<td></td>
<td>Arcmt Library HVAC Code Compliance Improvements</td>
<td>$1,989,000</td>
<td>$1,989,000</td>
<td>Phased Project</td>
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<tr>
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<td>Founder's Hall HVAC Installation</td>
<td>$607,400</td>
<td>$607,400</td>
<td>Project within schedule</td>
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<tr>
<td></td>
<td>Seedmore Hall Window &amp; Door Replacements (phase 1 &amp; 2)</td>
<td>$2,291,180</td>
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<td>Project within schedule</td>
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<td>Security Improvements to General Fund Buildings</td>
<td>$850,000</td>
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<td>Project Complete (design)</td>
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<td>Board Library Exterior Repairs</td>
<td>$220,000</td>
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<td>Project Complete (design)</td>
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<td>* Kaiser Hall Gym and Lobby HVAC Improvements</td>
<td>$82,951</td>
<td>$82,951</td>
<td>Project within schedule</td>
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<tr>
<td></td>
<td>* Campus Wide Signage Program (phase 1 &amp; 2)</td>
<td>$800,000</td>
<td>$800,000</td>
<td>Project within schedule</td>
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<tr>
<td></td>
<td>Marcus White Fire Code Improvements (phase 1 &amp; 2)</td>
<td>$1,086,000</td>
<td>$1,086,000</td>
<td>Project within schedule</td>
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<td></td>
<td>Replace Bernard Hall Roof/Entry Improvements</td>
<td>$1,951,000</td>
<td>$1,951,000</td>
<td>Project within schedule</td>
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<td></td>
<td>HVAC Improvements in General Fund Buildings (Phase 1 &amp; 2)</td>
<td>$5,227,000</td>
<td>$5,227,000</td>
<td>Project within schedule</td>
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<td>Minor Capital/Improvements Program</td>
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<td>Project within schedule</td>
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<td></td>
<td>Future Projects to be Determined</td>
<td>$9,689,000</td>
<td>$9,689,000</td>
<td>Ongoing Ongoing</td>
</tr>
</tbody>
</table>

| Western    | Code-Compliance/Infrastructure Improvements | $19,080,113 | $96,262,000 | -phased program. |
|            | Campus Wide Brick Repointing Program | $2,297,900 | $2,297,900 | Project within schedule |
|            | Pentecost Window Replacement | $115,760 | $115,760 | Project within schedule |
|            | Develop Major Campus Entrances | $489,164 | $489,164 | Project within schedule |
|            | South Electrical Loop | $221,290 | $221,290 | Project within schedule |
|            | South Campus Heat Plant Foundation Repairs | $600,470 | $600,470 | Project within schedule |
|            | Dampier & Air Handler Controls in Webb Hall | $37,250 | $37,250 | Project within schedule |

<table>
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<tr>
<th></th>
<th><strong>Phase I Fiscal Year 2009-2012</strong></th>
<th><strong>Available as of 11/30/11</strong></th>
<th><strong>Amount Committed as of 11/30/11</strong></th>
<th><strong>Projected Amount 2012</strong></th>
<th><strong>Phase II Fiscal Years 2012-2014</strong></th>
<th><strong>Phase III Fiscal Years 2015-2018</strong></th>
<th><strong>Scheduled Design Completion</strong></th>
<th><strong>Scheduled Construction Completion</strong></th>
<th><strong>Status/Comments</strong></th>
</tr>
</thead>
<tbody>
<tr>
<td>Central</td>
<td>$19,080,113</td>
<td>$96,262,000</td>
<td>$5,227,000</td>
<td>$1,086,000</td>
<td>$1,951,000</td>
<td>$5,227,000</td>
<td>Dec-09</td>
<td>Sep-10</td>
<td>Completed</td>
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<tr>
<td>Western</td>
<td>$19,080,113</td>
<td>$96,262,000</td>
<td>$2,297,900</td>
<td>$1,989,000</td>
<td>$607,400</td>
<td>$607,400</td>
<td>Jan-10</td>
<td>May-10</td>
<td>Completed</td>
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</tbody>
</table>

**Eastern University**

**University of Connecticut**

**Connecticut State Colleges & Universities**

**Board of Regents for Higher Education**
## CSUS CAPITAL PROGRAM

### Program Specifics - CSUS 2020 Program Detail

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<tr>
<td>Additions and Renovations to Bulby Library*</td>
<td>Southern</td>
<td>34,675,000</td>
<td>12,785,000</td>
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<td>33,890,000</td>
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<td>-campus-wide</td>
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<td>130,000,000</td>
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<td>13,800,000</td>
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<td>85,200,000</td>
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<td>Renovation/Expand Willard and D.Colojo Halls</td>
<td>Central</td>
<td>60,912,000</td>
<td>2,827,000</td>
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<td>58,085,000</td>
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<td>New Classroom Office Building</td>
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<td>33,978,000</td>
<td>85,070,000</td>
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<td>Fine Arts Instructional Center</td>
<td>Western</td>
<td>97,593,000</td>
<td>130,000</td>
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<td>12,192,000</td>
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<td>85,000,000</td>
<td>85,271,000</td>
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<td>Health and Human Services Building</td>
<td>Southern</td>
<td>21,612,000</td>
<td>12,000,000</td>
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<td>12,000,000</td>
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<td>60,312,000</td>
<td>61,085,000</td>
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<td>Higgins Hall Renovations</td>
<td>Western</td>
<td>34,075,000</td>
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<td>34,075,000</td>
<td>34,075,000</td>
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<td>Student Hall Renovation</td>
<td>Eastern</td>
<td>21,734,000</td>
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<td>20,334,000</td>
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<td>Berkshire Hall Renovation (design only)</td>
<td>Western</td>
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<td>-</td>
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<td>4,757,000</td>
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<td>East Campus Infrastructure Development</td>
<td>Central</td>
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<td>13,244,000</td>
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<td>Campus Police Station</td>
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<td>136,000</td>
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<td>6,770,000</td>
<td>107,649,000</td>
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<td>New Public Safety Building</td>
<td>Central</td>
<td>5,540,520</td>
<td>344,520</td>
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<td>5,198,000</td>
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<td>University Police Department Building</td>
<td>Western</td>
<td>4,745,000</td>
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<td>1,000,000</td>
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<td>4,745,000</td>
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<td>Burnt Library Renovation and Expansion</td>
<td>Central</td>
<td>107,649,000</td>
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<td>107,649,000</td>
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<td>Fine Arts Instructional Center</td>
<td>Southern</td>
<td>70,929,000</td>
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<td>70,929,000</td>
<td>70,929,000</td>
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<td>Sports Center Addition and Renovation (design only)</td>
<td>Eastern</td>
<td>11,048,000</td>
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<td></td>
<td>11,048,000</td>
<td>11,048,000</td>
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<tr>
<td>Softball Field Relocation</td>
<td>Central</td>
<td>2,974,820</td>
<td>274,820</td>
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<td>Parking Garage II</td>
<td>Eastern</td>
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<td>257,000</td>
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<td>18,296,000</td>
<td>18,296,000</td>
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<tr>
<td>Middletown Campus Mini-Chiller Plant</td>
<td>Western</td>
<td>1,957,000</td>
<td>-</td>
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<td>1,957,000</td>
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<td>New Maintenance/Safety Facility</td>
<td>Central</td>
<td>2,673,850</td>
<td>170,850</td>
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<td>2,503,000</td>
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<td>Outdoor Track - Phase II</td>
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<td>1,921,000</td>
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<td>New Warehouse</td>
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<td>2,269,000</td>
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<td>2,269,000</td>
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<td><strong>TOTALS</strong></td>
<td></td>
<td><strong>1,050,684,167</strong></td>
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<td><strong>95,000,000</strong></td>
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<td><strong>$95,000,000</strong></td>
<td><strong>$95,000,000</strong></td>
<td><strong>$95,000,000</strong></td>
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</table>
## CSUS Capital Program

### Program Specifics - Bond Commission Allocations

<table>
<thead>
<tr>
<th>Project</th>
<th>Authorized But Not Allocated Bond Funds</th>
<th>Previously Allocated Funds</th>
<th>Current Bond Commission Allocation Requests</th>
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<tbody>
<tr>
<td>CCSU - East Campus infrastructure development (design) $1,800,000</td>
<td></td>
<td></td>
<td>✓</td>
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<tr>
<td>CCSU - East Campus infrastructure development (construction) $13,000,000</td>
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<tr>
<td>SCSU - Mechanical/Electrical improvements @ Lyman Hall (design) $172,000</td>
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<tr>
<td>SCSU - Mechanical/Electrical improvements @ Lyman Hall (design) $778,000</td>
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<tr>
<td>SCSU - Mechanical/Electrical improvements @ Lyman Hall (construction) $1,800,000</td>
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<tr>
<td>SCSU - New Academic Laboratory supplemental design funds (design) $250,000</td>
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<tr>
<td>SCSU - New Academic Laboratory (construction) $56,000,000</td>
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<tr>
<td>SCSU - Renovations to Buley Library (construction) $2,503,415</td>
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<td>SCSU – Renovations to Buley Library (construction) $30,000,000</td>
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## CSUS CAPITAL PROGRAM
### Program Specifics – CHEFA Bond History

<table>
<thead>
<tr>
<th>Bond Series</th>
<th>Funding Year</th>
<th>Total Expenditures</th>
<th>Committed &amp; Available Funds</th>
<th>Drawdown Period (years)</th>
<th>Unavailable Bond Series</th>
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<tbody>
<tr>
<td>A</td>
<td>FY 1996</td>
<td>$41,172,000</td>
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<tr>
<td>B</td>
<td>FY 1996</td>
<td>$41,559,000</td>
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<td>C</td>
<td>FY 2000</td>
<td>$22,339,000</td>
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<td>D</td>
<td>FY 2002</td>
<td>$73,674,000</td>
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<tr>
<td>E</td>
<td>FY 2003</td>
<td>$130,223,000</td>
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<tr>
<td>G</td>
<td>FY 2005</td>
<td>$48,160,000</td>
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<td>J</td>
<td>FY 2011</td>
<td>$2,544,654</td>
<td>$23,331,325</td>
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## CSUS CAPITAL PROGRAM

**Program Specifics – CHEFA Current and Projected Bonding**

### J Series Bond

<table>
<thead>
<tr>
<th>Project Title</th>
<th>Campus</th>
<th>FY 2010-11 Bond Sales</th>
<th>FY 2011-12 Bond Sales</th>
<th>FY 2012-13 Bond Sales</th>
<th>FY 2013-14 Bond Sales</th>
<th>FY 2014-15 Bond Sales</th>
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</thead>
<tbody>
<tr>
<td>New Residence Hall I</td>
<td>Central</td>
<td>1,078,000</td>
<td>81,891,000</td>
<td>1,724,000</td>
<td>4,944,000</td>
<td>56,696,000</td>
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<tr>
<td>New Northeast Food Service Facility</td>
<td>Central</td>
<td>1,937,000</td>
<td>1,977,000</td>
<td>800,000</td>
<td>800,000</td>
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<tr>
<td>Memorial Hall Food Service Improvements</td>
<td>Central</td>
<td>948,000</td>
<td>515,000</td>
<td>490,000</td>
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<tr>
<td>Residence Hall HVAC Improvements</td>
<td>Central</td>
<td>766,000</td>
<td>2,066,000</td>
<td>4,669,000</td>
<td>49,695,000</td>
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</tr>
<tr>
<td>Minor Capital Projects</td>
<td>Eastern</td>
<td>161,000</td>
<td>813,000</td>
<td>6,690,000</td>
<td>49,695,000</td>
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</tr>
<tr>
<td>Telecommunications Infrastructure Upgrades in Residence Halls</td>
<td>Eastern</td>
<td>1,452,000</td>
<td>1,271,000</td>
<td>5,387,000</td>
<td></td>
<td></td>
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<tr>
<td>Occum Hall Interior Upgrades</td>
<td>Eastern</td>
<td>763,000</td>
<td>515,000</td>
<td>490,000</td>
<td>490,000</td>
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<tr>
<td>Fire Alarm Upgrades in Burnap, Crandall and Noble Halls</td>
<td>Eastern</td>
<td>813,000</td>
<td>515,000</td>
<td>490,000</td>
<td>490,000</td>
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</tr>
<tr>
<td>High Rise Elevator Upgrades</td>
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<td>515,000</td>
<td>490,000</td>
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<tr>
<td>North Campus Residence Hall</td>
<td>Eastern</td>
<td>1,610,000</td>
<td>4,669,000</td>
<td>49,695,000</td>
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</tr>
<tr>
<td>Low Rise Walkway, Stair, Roof and Fascia Replacement</td>
<td>Eastern</td>
<td>763,000</td>
<td>515,000</td>
<td>490,000</td>
<td>490,000</td>
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<tr>
<td>Shafer Hall Renovation (Design Funds Only)</td>
<td>Eastern</td>
<td>1,452,000</td>
<td>1,271,000</td>
<td>5,387,000</td>
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<td></td>
</tr>
<tr>
<td>Telecommunications Infrastructure Upgrades in Residence Halls</td>
<td>Eastern</td>
<td>763,000</td>
<td>515,000</td>
<td>490,000</td>
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<tr>
<td>Lot 7 Parking Garage</td>
<td>Southern</td>
<td>18,741,300</td>
<td>5,826,000</td>
<td>64,366,000</td>
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<tr>
<td>New Residence Hall</td>
<td>Southern</td>
<td>1,126,000</td>
<td>494,000</td>
<td>439,000</td>
<td>473,000</td>
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<tr>
<td>Brownell Hall Renovations/Upgrades to Mechanical Systems, Windows, Security Systems</td>
<td>Southern</td>
<td>529,000</td>
<td>3,193,000</td>
<td>4,730,000</td>
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<td>Repair and Resurface Student Parking Lots</td>
<td>Southern</td>
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<td>494,000</td>
<td>439,000</td>
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<tr>
<td>North Campus Residence Hall Upgrades to Bathrooms and Security</td>
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<td>1,126,000</td>
<td>494,000</td>
<td>439,000</td>
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<tr>
<td>Minor Capital Projects</td>
<td>Southern</td>
<td>1,126,000</td>
<td>494,000</td>
<td>439,000</td>
<td>473,000</td>
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</tr>
<tr>
<td>Telecommunications Infrastructure Upgrades in Residence Halls</td>
<td>Southern</td>
<td>1,126,000</td>
<td>494,000</td>
<td>439,000</td>
<td>473,000</td>
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<tr>
<td>Westside Campus Parking Garage</td>
<td>Western</td>
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<td>494,000</td>
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<tr>
<td>Residence Halls Exterior Repairs</td>
<td>Western</td>
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<td>494,000</td>
<td>439,000</td>
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<td>Litchfield Hall Renovations</td>
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<td>494,000</td>
<td>439,000</td>
<td>473,000</td>
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<td>Newbury Hall Renovations</td>
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<tr>
<td>Minor Capital Projects</td>
<td>Western</td>
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<td>494,000</td>
<td>439,000</td>
<td>473,000</td>
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<tr>
<td>Telecommunications Infrastructure Upgrades in Residence Halls</td>
<td>Western</td>
<td>1,126,000</td>
<td>494,000</td>
<td>439,000</td>
<td>473,000</td>
<td></td>
</tr>
</tbody>
</table>

**SUBTOTAL ALL PROJECTS**

$36,329,200  $124,008,000  $136,153,000  $16,042,000  $64,706,000

**LESS GO PLEDGE**

$6,704,876  $5,000,000  $5,000,000  $5,000,000  $5,000,000

**LESS EXCESS FUNDS AVAILABLE IN PRIOR CHEFA BOND ISSUES**

$3,748,343

**GRAND TOTAL**

$25,875,979  $119,008,000  $131,153,000  $11,042,000  $59,706,000
CSUS CAPITAL PROGRAM
Presentation Highlights

• Funding
• Process & Structure
• Procedures & Guidelines
• Program Specifics
• Performance
• Visual Overview
• Planning
CSUS Capital Program FY2009 - FY2012 Commitments and Expenditures by Percentage

- CSUS 2020 FY09-FY12 Funds ($209,668,474) 71%
- CHEFA FY09-FY12 Funds ($34,598,954) 12%
- Bond Funds - Pre FY2009 ($31,529,976) 11%
- Other Funds (Gifts & Grants) ($17,059,160) 6%
CSUS CAPITAL PROGRAM
Performance – Program Summary

• Major available funds: FY2009 – FY2012
  – CSUS 2020 funds $285,000,000
  – CHEFA bond funds $38,843,038
  – General obligation Bond Funds $37,033,391
  – Other (fuel cells & real estate) $17,059,160
  – **Major available funds** $377,935,589

• Committed or expended funds: FY2009 – FY2012*
  – CSUS 2020 funds $209,668,474
  – CHEFA bond funds $34,598,954
  – General obligation Bond Funds $31,529,976
  – Other (fuel cells & real estate) $17,059,160
  – **Committed funds** $292,856,564

• Projected capital program available funds: FY2009 – FY2013
  – Major available funds: FY2009-FY2013 $377,935,589
  – CSUS 2020 funds: FY2013 $95,000,000
  – CHEFA bond funds: FY2013 $119,008,000
  – Other (fuel cell) $9,800,000
  – **Projected FY09-FY13 available funds** $601,743,589

*Committed or expended funds are estimated from December 1, 2011 – June 30, 2012
## CSUS CAPITAL PROGRAM
### FY2009 – FY2012 Project Performance Detail  (page 1 of 2)

<table>
<thead>
<tr>
<th>Project Description</th>
<th>Design</th>
<th>Bid</th>
<th>Construction</th>
<th>Ongoing Program</th>
<th>CSUS 2020</th>
<th>CHEFA</th>
<th>Other Funding Source</th>
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<tbody>
<tr>
<td>CCSU - Classroom Academic Building (FY</td>
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<td>✔</td>
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<td>CCSU - Public Safety Facility</td>
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<td>CCSU - Barnard Hall Roof</td>
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<td>ECSU - Warehouse</td>
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<tr>
<td>ECSU - Mansfield Campus Locker Rooms</td>
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<tr>
<td>ECSU - Fine &amp; Performing Arts Building</td>
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<td>✔</td>
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<tr>
<td>SCSU - Academic Laboratory Facility</td>
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<tr>
<td>SCSU - Buley Library Renovations (phase II)</td>
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<td>SCSU - 1600 Vehicle Parking Garage</td>
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<tr>
<td>Project Description</td>
<td>Design</td>
<td>Bid</td>
<td>Construction</td>
<td>Ongoing Program</td>
<td>CSUS 2020</td>
<td>CHEFA</td>
<td>Other Funding Source</td>
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<td>------------------------------------------------------------</td>
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<tr>
<td>WCSU - Visual, Fine, &amp; Performing Arts</td>
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<td>●</td>
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<td>WCSU - Higgins Hall Exterior Renovations (phases 1 &amp; 2)</td>
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<td>WCSU - Fairfield Hall Interior Renovations (complete)</td>
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<td>System Wide – Fuel Cell Program</td>
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<td>System Wide - Minor Capital Program</td>
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<tr>
<td>System Wide - New &amp; Replacement Equipment</td>
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<tr>
<td>System Wide - Telecom</td>
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<td></td>
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</tr>
</tbody>
</table>

❖ indicates phase soon to be complete
CSUS CAPITAL PROGRAM

Presentation Highlights

• Funding
• Process & Structure
• Procedures & Guidelines
• Program Specifics
• Performance
• Visual Overview
• Planning
CSUS CAPITAL PROGRAM

Visual Overview

System Wide – Code Compliance/Infrastructure Improvement Program

Project Examples

- **Campus Signage Program**
- **LED Energy Conservation Lighting Upgrades**
- **Roof Replacements**

Status: Ongoing
Budget: $81,239,000
Funding Source: 2020 (FY09-FY18)
CSUS CAPITAL PROGRAM

Visual Overview

CCSU – New Academic Building

Status: Construction Completion Spring, 2013
Budget: $38,092,000
Building Area: 75,042 s.f.
Funding Source: G.O. FY08 /2020 FY09
CSUS CAPITAL PROGRAM
Visual Overview

CCSU - Barnard Hall Roof Replacement

After

Before
Status: Construction Completion May, 2012
Budget: $2,146,000
Funding Source: G.O. FY08/2020 FY09
CSUS CAPITAL PROGRAM
Visual Overview

CCSU - Public Safety Facility

Status: Construction Completion Summer 2013
Budget: $7,000,000
Building Area: 12,500 s.f.
Funding Source: G.O./Plant Funds FY12
CSUS CAPITAL PROGRAM
Visual Overview

Typical Floor Plan

Ella Grasso Boulevard

Student Center
Parking Garage

Site/First Floor Plan

CCSU – Design/Build Residential Life Facility

Status: Bidding for construction (Scheduled occupancy
Fall, 2014)
Budget: $81,891,000
Building Area: 212,000 s.f.
Funding Source: CHEFA (Future Bond)
CSUS CAPITAL PROGRAM

Visual Overview

ECSU – Campus Entrance

Existing

Connecticut State Colleges & Universities
Board of Regents for Higher Education

Status: Complete March, 2012
Budget: $489,164
Funding Source: 2020 FY09
ECSU - Fine & Performing - Arts High Street Façade

Status: In Design w/ occupancy Dec. 2015
Budget: $87,771,000
Building Area: 118,050 s.f.
Funding Source: 2020 FY10, FY14 & FY16
CSUS CAPITAL PROGRAM
Visual Overview

ECSU – Athletic Support Facility (Mansfield Campus)

Status: Bid for construction w/ summer 2013 occupancy
Budget: $1,921,000
Building Area: 5,950 s.f.
Funding Source: 2020 FY10
ECSU – Women's Softball Field (Mansfield Campus)

Status: Construction complete spring 2012
Budget: $2,974,820
Funding Source: FY08 Bond Funds
CSUS CAPITAL PROGRAM
Visual Overview

ECSU – Warehouse Facility

Status: Bid for construction; Bid for construction w/ summer 2013 occupancy
Budget: $2,673,850
Building Area: 9,000 s.f.
Funding Source: 2020 FY2012
CSUS CAPITAL PROGRAM
Visual Overview

Fitch Street Entrance

Quadrangle View

SCSU – Academic Laboratory Facility

Status: Bid for construction Summer 2012, occupancy December, 2014
Budget: $73,060,000
Building Area: 98,332 s.f.
Funding Source: G.O. FY08 / 2020 FY09, FY13, FY15
CSUS CAPITAL PROGRAM

Visual Overview

SCSU – 1, 600 Vehicle Parking Garage

Wintergreen Avenue View

Status: Construction completion Spring, 2013
Budget: $18,385,000
Parking Capacity: 1,600 vehicles
Funding Source: CHEFA FY12
CSUS CAPITAL PROGRAM
Visual Overview

SCSU – School of Business

After

Reception

Before

Status: Complete May, 2012
Budget: $6,570,500
Building Area: 22,424 s.f.
Funding Source: G.O. FY08, FY11 / 2020 FY09
CSUS CAPITAL PROGRAM

Visual Overview

**SCSU – Farnham Hall**

Status: Complete August, 2012  
Budget: $7,710,500  
Building Area: 56,164 s.f.  
Funding Source: G.O. FY08 /2020 FY09

*After*

*Before*
CSUS CAPITAL PROGRAM

Visual Overview

WCSU – Fine, Visual & Performing Arts

Status: Construction w/ fall 2014 occupancy
Budget: $97,593,000
Building Area: 134,000 s.f.
Funding Source: G.O. FY08 / 2020 FY11 & FY14
CSUS CAPITAL PROGRAM

Visual Overview

CCSU – 1.4 Megawatt Fuel Cell

ECSU Complete

ECSU Progress

ECSU – 400 kW Fuel Cell

System Wide – Low Emission Energy Program

Status: Ongoing program
Budget: $16,000,000 (Central Eastern & Western)
Funding Source: University operating funds
CSUS CAPITAL PROGRAM
Presentation Highlights

• Funding
• Process & Structure
• Procedures & Guidelines
• Program Specifics
• Performance
• Visual Overview
• Planning
At a minimum, the following items should be addressed:

1. Academic program benefit: Why is the project needed and how will it benefit the academic mission
2. Space impact and deficiencies or excesses resolved
3. Safety, ADA, or other code deficiencies addressed
4. New revenue, matching fund, or return on investment potential
5. Cost savings potential ... energy, operational, etc.
6. Deferred Maintenance impact

Also identify:

- Identify alternatives considered
- Is the project interdependent on other capital improvements; if yes, identify projects
Process for approval of Five-Year Capital Plan and Funding for ConnSCU Community Colleges

Capital Plans
The Board of Regents Five-Year Capital Plan

- Total is $590,878,008 million for 22 campus projects and 3 system-wide initiatives Capital Equipment; Capital Infrastructure; and Technology (Gateway represents $200 million).

- The five-year plan identifies each capital project, current authorizations and additional authorizations required. It identifies funds that have been allocated, the unallocated balances effective at the beginning of a given fiscal year, and the additional allocation required during the period of the plan.

- It is updated as part of the biennial capital budget process.
<table>
<thead>
<tr>
<th>Name</th>
<th>Funding Act</th>
<th>Total Project Cost</th>
<th>Authorization</th>
<th>Date</th>
<th>Allocations</th>
<th>Year Bonded</th>
<th>Pre-Const.</th>
<th>Bonding - Part 1</th>
<th>Bonding - Part 2</th>
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<tbody>
<tr>
<td>Expand the Manufacturing Program</td>
<td>PA:11, 3:182(15)</td>
<td>2,200,000</td>
<td>2,200,000</td>
<td>2012</td>
<td>1,100,000</td>
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<td>Capital CC, Campus Expansion</td>
<td>PA:06, 7:253(2)</td>
<td>6,000,000</td>
<td>6,000,000</td>
<td>2004</td>
<td>5,500,000</td>
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<td>329,250</td>
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<td>Acquisition of Property</td>
<td>PA:06, 7:253(2)</td>
<td>4,595,756</td>
<td>4,595,756</td>
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<td>-</td>
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<td>Gateway CC, Campus Consolidation</td>
<td>PA:06, 7:253(2)</td>
<td>197,904,000</td>
<td>197,904,000</td>
<td>2004</td>
<td>15,373,943</td>
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<td>15,179,943</td>
<td>162,739,057</td>
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<td>Gateway CC, Campus Equipment and Technology</td>
<td>PA:06, 7:253(2)</td>
<td>3,000,000</td>
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<td>Housatonic CC, Master Plan I, Ren./additions to Lafayette Hall</td>
<td>PA:06, 7:253(2)</td>
<td>47,700,000</td>
<td>4,669,770</td>
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<td>Housatonic CC, Master Plan Phase III Building Purchase</td>
<td>PA:06, 7:253(2)</td>
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<td>Manchester CC, Campus Parking Lot &quot;B&quot; construction and Site Improvements</td>
<td>PA:06, 7:253(2)</td>
<td>3,964,611</td>
<td>3,413,468</td>
<td>2011</td>
<td>551,143</td>
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<td>Manchester CC, Lowe Building Fire Code Compliance</td>
<td>PA:06, 7:253(2)</td>
<td>2,229,911</td>
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<td>362,592</td>
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<td>Manchester CC, Concrete Panels</td>
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<td>615,608</td>
<td>-</td>
<td>2009</td>
<td>-</td>
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<td>Middlesex CC, Acquisition of Property</td>
<td>PA:06, 7:253(2)</td>
<td>190,000</td>
<td>190,000</td>
<td>2009</td>
<td>-</td>
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<td>Middlesex CC, Alterations, renovations and Improvements at Founders Hall</td>
<td>PA:06, 7:253(2)</td>
<td>1,558,460</td>
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<td>156,039</td>
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<td>Name</td>
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<td>Total Project Cost</td>
<td>Authorization</td>
<td>Date</td>
<td>Allocations</td>
<td>Year Bonded</td>
<td>Pre-Const.</td>
<td>Allocation</td>
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<td>Naugatuck Valley CC Campus Site and Road Improvements</td>
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<td>7,888,444</td>
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<td>Naugatuck Valley CC Kinney Hall Building Renovations</td>
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<td>2009</td>
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<td>Norwalk CC Implementation of phase III Master Plan</td>
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<td>34,851,387</td>
<td>3,720,936</td>
<td>2013</td>
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<td>Quinnipiac Valley CC Code Improvements to the East Wing</td>
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<td>980,367</td>
<td>424,667</td>
<td>2011</td>
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<tr>
<td>Three Rivers CC Auditorium and and Art Classrooms</td>
<td></td>
<td>12,478,000</td>
<td>12,478,000</td>
<td>2011</td>
<td>871,531</td>
<td>FY2012</td>
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<tr>
<td>Tunxis CC</td>
<td></td>
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<td>System Capital Equipment Program</td>
<td></td>
<td>48,000,000</td>
<td>21,000,000</td>
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<td>System Technology Initiative</td>
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<td>5,000,000</td>
<td>FY2011</td>
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<td>TOTAL</td>
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<td>263,014,858</td>
<td>158,793,511</td>
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<td>31,800,897</td>
<td>9,872,880,000</td>
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</tbody>
</table>
5 Year Capital Plan

The Five-Year Capital Plan is essentially a list of projects as approved by the Board of Regents.

To implement the list, bonds funding the projects must be authorized and then funds must be allocated through separate processes.

New bond authorizations occur in biennial capital budgets. These are requested by the Board of Regents through the Department of Construction Services and submitted to the Office of Policy and Management for consideration by the Governor in making bond authorization recommendations.

Funds are allocated in several phases (pre-design, pre-construction, construction).

In July 2012, the five-year capital plan will be updated and the Biennial Capital Budget for FY 14-16 prepared.
Educational Master Plan Update 2012

- Campus Alterations, Renovations and Improvements, 166,000 gsf
  Total Project Cost $12.7 million
  Design commences May, 2012

- Manufacturing Program Expansion Project
  Total Project Cost $2.2 million
  Design commences May, 2012
Asnuntuck Community College

Library View
Asnuntuck Community College

Site Aerial View

Facility is 166,636 gross square feet, Exercised lease purchase option Fall 2007
Capital Community College

Aerial View

Additional 40,000 square feet for The Nursing Program
Total Project Cost: $5 million
Site selection negotiations underway by DCS
(200 Constitution Plaza and 555 Main Street)
Capital Community College
Campus Expansion

- Comprehensive Master Plan in 2000
- Moved into current space in (old G. Fox Department store) in 2003 – previously at 61 Woodland Street
- Total gross square feet = 304,000
- Reroofing 960 Main Street
  - Total Project Cost  $466,000
  - Bidding April, 2012 Construction Summer 2012
- Replace Platform for Roof Top Air Handler
  - Total Project Cost  $372,900
  - Bidding May-June, 2012 Construction Summer – Fall 2012
Gateway Community College
New Campus on Church Street

Status: 98% Complete
Budget: $198.6 Million
Substantial Completion: June 1, 2012
Moving/Occupancy: July 6-20, 2012
Gateway Community College

Educational Master Plan Updated 2012

Long Wharf Campus

2 campuses – 10 miles

North Haven Campus
Gateway Community College
View of Church Street from Frontage Road
Gateway Community College
New Campus on Church Street

Bridge Connector View
Housatonic Community College

Site Aerial View

Lafayette Hall

Garage

Beacon Hall

55K GSF Addition
Housatonic Community College
Current Projects

Facilities Master Plan Completed 2002

• Lafayette Hall 55,000 gsf addition and renovation
  Total Project Cost $47.7 Million
  Design to commence Summer of 2012

• HVAC Upgrades/Energy Improvements
  Total Project Cost $365,500 Million
  Bidding in April, 2012

• Parking Garage Repair
  Total Project Cost $1.8 Million
  Design to commence Summer of 2012

• Manufacturing Lab
  Total Project Cost $3.5 Million
  Bidding in May, 2012
Housatonic Community College
Loading Dock Reconfiguration Project

Beacon Hall

Loading Dock Re-Configuration Project
Total Project Cost $197,500
Project Completion, Spring 2012
Manchester Community College

- Total Campus = 160 acres
- Educational and Facilities Master Plan, 2011
- Landscaping Master Plan, 2006
Manchester Community College
Current Projects

• ADA Compliance
  Total Project Cost $1.8 million ADA Compliance to Lowe Building
  Construction Documents, Summer, 2012
  Construction Spring – Summer, 2013

• Parking Lot B Construction
  Total Project Cost $4 million
  Design complete late Fall 2012
  Construction in Summer 2013

• Repairs to Lowe Building Exterior Concrete Panels and Fire Code Compliance
  Total Project Cost $2.6 million
  Design commencing Summer & Fall 2012
  Construction Anticipated for Late Fall – Winter 2012 (for Fire Code)
    Summer 2013 (Panel Repairs)
Manchester Community College

East Aerial View
Manchester Community College

North Aerial View
Manchester Community College
Master Plan – Aerial View

Fall of 2011, Paulien & Associates, Inc. of Denver, with sub consultants JJR from Michigan, completed a three volume educational and facilities master plan. Phase I calls for a new academic building of approximately 75,000 gross square feet, to be the new home for the Allied Health, Culinary Arts Kitchens & Dining Rooms, Child Development Center, and General Purpose Classrooms. The campus wishes to have this project included in the next 5-year capital plan. Total Project Costs for Phase 1 is estimated at $42,273,266, of which $4,205,357 will be needed for pre-construction services for professional design fees and related soft costs for pre-construction services.

The recently completed educational and facilities master plan follows the guidelines & planning concepts for site circulation and amenities established in the CRJ Landscape Master Plan.
Middlesex Community College

Aerial View
Middlesex Community College

Educational Master Plan Completed in 2006

• Calls for an additional academic building of 46,000 Gross Square Feet

• Current Projects:
  Renovation of Two Biology Labs with Lecture Space
  Total Project Cost = $302,000 Construction – Fall 2012

• Additions and Renovations to the Cafeteria
  Total Project Cost = $1,558,460
  Construction in Summer 2013
Naugatuck Valley Community College
Naugatuck Valley Community College
Current Projects

Educational Master Plan Done in 2000
Established Need for “Technology Hall”

• Major Site Improvements  Total Project Cost = $7,888,443
  Schematic Design Phase Fall 2012

• Renovations to Founders Hall:  Total Project Cost = $43,478,826
  97,000 Gross Square Feet (GSF) to be renovated for Nursing & Allied Health
  Pre-Design Phase Fall 2012
  Construction Anticipated for Spring 2014

• Ekstrom Hall Bridge Masonry & Concrete Repairs
  Total Project Cost = $867,525
  Construction scheduled for Summer – Fall 2012
Naugatuck Valley Community College
Technology Hall

Status: Completed Fall 2008
Budget: $25,000,000
Engineer & Technology Classrooms & Labs = 104,000 gsf
Northwestern Connecticut Community College
Current Projects

Master Plan Done in 1998

• Recently revised in 2009 to include replacement of the Joyner Facility with a new 24,400 GSF facility to house Vet Tech and allied health programs.

• Joyner Hall
  Design to commence Fall 2012
  New Building to replace existing building of 24,400 GSF to reflect the programmatic needs of Veterinary technology, Allied Health and Medical Assisting Programs
  Total Project Cost = $27,000,000
Northwestern Community College
Joyner Hall
Northwestern Community College
New Joyner Hall Rendering

Joyner Hall
Total Project Cost = $27,000,000
Design Study Complete
Negotiating Design with Architectural Firm
Northwestern Community College
Greenwoods Hall

Greenwoods Hall Exterior Restoration
Total Project Cost = $1,104,000
Design Summer 2012
Construction Fall 2012
Norwalk Community College

Aerial Site View

Phase III - Renovations of “B” wing
Total Project Cost: $34.8 million
Design Funds, July 2013
Construction Funds, August 2015
Norwalk Community College
Master Plan Development Phase II

Master Plan 2000

• Phase II – New 50,000 GSF Health, Science and Wellness Center and renovations to “A” wing
  • Construction funding bonded, October 2009
  • Groundbreaking, February 2010
  • Topping off ceremony, June 2010
  • Completed, March 2012
  • Renovation to “A” wing completed, April 2012

First Gold Certified LEED Building in the ConnSCU system
Norwalk Community College
Master Plan Phase II

Health, Science and Wellness Center Entrance
LEED Gold Certified
Norwalk Community College
Master Plan Phase II

Health, Science and Wellness Center Side View
Quinebaug Valley Community College

Aerial View

Future site of the Middle College High School
Quinebaug Valley Community College

- Replace Boilers & Breeching
  Total Project Cost: $728,937
  Construction anticipated for Summer - Fall 2012

- Manufacturing Technology Equipment
  Total Project Cost: $1.4 million
  Delivery late Summer 2012
Quinebaug Valley Community College
Middle College High School

Middle College High School
50,000 gsf new building and 9,550 gsf renovations
Construction Cost: $17,902,449 million
Completion date late Fall 2013
Quinebaug Valley Community College
Middle College High School

Cafeteria
Three Rivers Community College
Master Plan

Master Plan 2003

• New 15,076 GSF Auditorium and Classrooms

• Completes Campus Master Plan Development
  Total Project Cost: $12.5 million
  Design to commence, August 2012
  Request funding for Construction, FY 2015
  Estimated Project Completion, FY 2015

• Window – Door Replacement Project
  Total Construction Cost: $1.9 million
  Bonding 2013
  Completion 2014
Three Rivers Community College
Three Rivers Community College

East Entrance
Three Rivers Community College

South Entrance & Clock Tower View
Tunxis Community College

Aerial View
Tunxis Community College
Master Plan Development

- Phase II - Completion date: July 2013
  Total Project Cost       $19,491,117

- Phase III- Replace 200 Building for administrative and faculty offices and support space, with renovations to general purpose classrooms, 300 Building.

  Request design allocation in FY 2013.
Tunxis Community College
Master Plan – Phase I

Status: Completed
Completion: Spring 2009
Budget: $25.3 million
New Library, Classrooms & Offices = 104,000 gsf
Tunxis Community College
Master Plan – Phase II

Status: In Construction
Completion: Scheduled for July 2013
Budget: $11.8 million
Classrooms & Offices = 50,000 gsf
## Connecticut Colleges & State Universities
### Proposed Annual Budget Calendar

<table>
<thead>
<tr>
<th>Month</th>
<th>Board of Regents System Office Staff</th>
<th>Board of Regents</th>
<th>ConnSCU Institutions</th>
<th>Governor/OPM</th>
<th>Connecticut General Assembly</th>
</tr>
</thead>
<tbody>
<tr>
<td>January</td>
<td>Reviews Tuition and Fee Recommendations with Council of Presidents, Student Advisory Group</td>
<td>Approves Tuition and Fee Rates for next Fiscal Year, Reviews Mid-Year Spending Plans</td>
<td></td>
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<tr>
<td>February</td>
<td>Meets with Joint Appropriations Committee and Higher Education Subcommittee to review Governor's budget recommendations</td>
<td>Approves Tuition and Fee Rates for next Fiscal Year</td>
<td>Presents Biennial Operating and Capital Budget Recommendations (Mid-year Adjustments in alternate years)</td>
<td>Begins review of the Governor’s budget recommendations. Meets with Agency Heads.</td>
<td></td>
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<tr>
<td>March</td>
<td>Prepares Spending Plan guidelines for the next fiscal year and tentative allocation recommendations</td>
<td>Approves Allocation Strategy for the next fiscal year.</td>
<td></td>
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<tr>
<td>April</td>
<td>Meets with ConnSCU Institutions to review spending plans.</td>
<td>Submits Spending Plans. Meets with BOR System Office to review plans.</td>
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<tr>
<td>May</td>
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<td></td>
<td>Passes Appropriations Bill (Short Session)</td>
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<tr>
<td>June</td>
<td>Begin Review of System/Institutional Budget Needs for Biennial Budget Request. Provides submission guidelines to institutions.</td>
<td>Approves Spending Plans</td>
<td>Develop set of funding needs for Biennial Budget Request</td>
<td>Passes Appropriations Bill (Long Session)</td>
<td></td>
</tr>
<tr>
<td>July</td>
<td>Begin preparation of Biennial Budget Request and Current Services Budget Request</td>
<td></td>
<td>Budget Guidelines for next fiscal year provided to State Agencies</td>
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<tr>
<td>August</td>
<td>Submit Current Services Budget Request to Governor/OPM</td>
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<tr>
<td>September</td>
<td>Approves Operating and Capital Budget Requests, Five-Year Capital plans, submits request to Governor/OPM</td>
<td></td>
<td>Begin review of the Biennial Budget Request.</td>
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<tr>
<td>October</td>
<td>Respond to queries from OPM regarding the Biennial Budget Request</td>
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<tr>
<td>November</td>
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<td>Submit Fee Requests and Tuition Rate Increase Recommendations to BOR System Office Staff. Submit Mid-Year Spending Plans</td>
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<tr>
<td>December</td>
<td>Meet with Institutions to review mid-year spending plans.</td>
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</table>
April 30, 2012

Dr. Elsa Núñez,
Vice President for Connecticut State Universities
Board of Regents for Higher Education
39 Woodland Street
Hartford, CT 06105-2337

Dear Vice President Núñez:

The University Research Grant program follows Sections 9.10 and 12.10.1 of the Collective Bargaining Agreement between Connecticut State University, American Association of University Professors and Board of Trustees for Connecticut State University System. Such agreement, covering the period between August 25, 2007 and August 25, 2011, was extended by the Board of Trustees on June 23, 2011. The grant program supports research and creative activities for permanent, full time members of the faculty at the four universities under the BOR.

The Connecticut State University Research Grants Committee completed the proposal review for projects to be conducted in the 2012-2013 grant cycle. I am pleased to convey the Committee’s recommendations for the program. The Committee reviewed a total of 216 proposals from 236 members of the faculty and is recommending funding for the 174 listed in the enclosure, involving 195 members of the faculty. A glance at the academic areas, the research topics and the creative work represented by recommended projects suggests the breadth and depth of scholarly involvement by faculty in the four ConnSCU universities. Participants in the program enrich their own teaching, sustain the currency of the curriculum and provide students with living evidence of how knowledge and creative work emerge.

I had the privilege to serve as coordinator for the program, working with a select group of highly competent and dedicated committee members from the four universities. They are: Dr. Mario L. Emiliani, Dr. Syet Hyat and Dr. Charles Menoche of CCSU; Dr. Mizan R. Khan, Dr. Lindsey Lanagan-Leitel and Dr. Jeanelle Day of ECSU; Mr. Craig D. Hlavac, Dr. Elliot P. Horch and Dr. Elizabeth Keenan of SCSU; and Dr. Susan M. Maska, Dr. Patricia E. O'Neill and Dr. Truman R. Keys of WCSU. Serving as local coordinators and managing the logistics at each university were Dr. Roderick Waterman of CCSU, Ms. Nancy R. Labonne of ECSU, Ms. Patricia C. Zibluk and Ms. Jennifer A. Hudson of SCSU, and Ms. Martha Palanzo of WCSU. These members of our university community are deserving of our gratitude and appreciation for making this massive undertaking possible in a short timeframe.

Sincerely,

Germán Bermúdez, Ph.D.

Associate Executive Officer
c.c. BOR Finance and Administration Committee
BOR Academic and Student Affairs Committee
AAUP Research Grants Committee and University Grant Coordinators
CSU-AAUP Faculty Research Grants Program – Spring 2012 Competition

Summary Fact Sheet

April 30, 2012

• There were 216 proposals received (including 18 partnerships) involving 245 members of the faculty. Total request amount was $1,056,464.

• There are 174 proposals recommended for funding (including 18 partnerships) involving 195 members of the faculty. Total funded amount is $774,780.

• Total funding recommendation corresponds to 73.3% of requested funds as compared with 82.4% in the 2011 competition, 76.0% in the 2010 competition, 79.6% in the 2009 competition, 78.9% in the 2008 competition, and 69.5% in the 2007 competition.

• The average grant award per faculty in the current competition is $3,973 (195 faculty funded), as compared with $4,184 in 2011 (211 faculty funded), $4,031 in 2010 (197 faculty funded), $3,787 in 2009 (203 faculty funded), $3,706 in 2008 (199 faculty funded), $3,509 in 2007 (185 faculty funded), and $3,766 in 2006 (172 faculty funded).

• Eighty-one percent of the proposals are recommended for funding, as compared with 89% in 2011, 85% in 2010, 92% in 2009, 84% in 2008, 81% in 2007; and 73% in 2006.

• All partnerships are recommended for funding as compared with 80% in 2011, 92% in 2010, 94% in 2009, 69% in 2008, 68% in 2007; and 83% in 2006.

• Seventeen percent of the recommended awards are given to Assistant Professors, 30% to Associate Professors and 43% to Full Professors.

• The number of faculty recommended for funding represents an 8% decrease with respect to 2011, following a 7% increase with respect to 2010.
<table>
<thead>
<tr>
<th>Faculty Rank</th>
<th>LastName</th>
<th>FirstName</th>
<th>Department</th>
<th>Project Title</th>
<th>Amount Funded</th>
<th>Funding Type</th>
</tr>
</thead>
<tbody>
<tr>
<td>Assistant Professor</td>
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Total of Recommended Awards: $275,605
Current Year Allocation: $269,874
Balance applied from prior year: $5,731
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Total of Recommended Awards: $135,015  
Current Year Allocation: $125,090  
Balance Carried Over from Previous Year: $9,925
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<td>Professor</td>
<td>Vancour</td>
<td>Michele</td>
<td>Public Health</td>
<td>Establishing Best Practices in Lactation Support Initiatives in Higher Education</td>
<td>$3,750</td>
<td></td>
</tr>
<tr>
<td>Professor</td>
<td>Ogbaa</td>
<td>Kalu</td>
<td>English</td>
<td>Carrying my Father's Torch: A Memoir</td>
<td>$3,000</td>
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</tr>
<tr>
<td>Professor</td>
<td>Pettigrew</td>
<td>David</td>
<td>Philosophy</td>
<td>Witnessing Genocide in Bosnia: Pathways to Justive: A book manuscript</td>
<td>$3,750</td>
<td></td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Flynn</td>
<td>Deborah</td>
<td>Public Health</td>
<td>Evaluation of a &quot;Drop-in&quot; Support Center for Student Veterans</td>
<td>$3,750</td>
<td></td>
</tr>
<tr>
<td>Professor</td>
<td>Irving</td>
<td>Jonathan</td>
<td>Music</td>
<td>Through the Eyes of the Lens: Mussorgsky’s Pictures at an Exhibition for piano-solo - A new multi-media interpretation</td>
<td>$3,750</td>
<td></td>
</tr>
<tr>
<td>Professor</td>
<td>Gemme</td>
<td>Terese</td>
<td>Music</td>
<td>Creating and Documenting Cross Mobile Platform Structured Digital Story Applications</td>
<td>$2,100</td>
<td></td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Abd El-Raouf</td>
<td>Amal</td>
<td>Computer Science</td>
<td>Software Maintenance - Software Longevity</td>
<td>$3,750</td>
<td></td>
</tr>
<tr>
<td>Professor</td>
<td>Garvey</td>
<td>Sheila</td>
<td>Theater</td>
<td>A Blizzard on Marblehead Neck: an operatic production documentation</td>
<td>$3,371</td>
<td></td>
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<tr>
<td>Professor</td>
<td>Jacobs</td>
<td>John</td>
<td>Psychology</td>
<td>Self-Evaluation at Fifty: Measuring Well-being and its Predictors</td>
<td>$3,000</td>
<td></td>
</tr>
<tr>
<td>Faculty Rank</td>
<td>LastName</td>
<td>FirstName</td>
<td>Department</td>
<td>Project Title</td>
<td>Amount Funded</td>
<td></td>
</tr>
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<td>-----------</td>
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<td>------------------------------------------------------------------------------</td>
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<tr>
<td>Professor</td>
<td>Larocco</td>
<td>Steve</td>
<td>English</td>
<td>An Anatomy of Forgiveness</td>
<td>$3,750</td>
<td></td>
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<tr>
<td>Professor</td>
<td>Manzella</td>
<td>Joseph</td>
<td>Anthropology</td>
<td>Locating Transcendence: South Asian influenced spiritual communities in California</td>
<td>$3,750</td>
<td></td>
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<tr>
<td>Assistant Professor</td>
<td>Adams</td>
<td>Gregory</td>
<td>Sociology</td>
<td>Urban Identities in an Emerging Economy: The Case of Sofia Bulgaria</td>
<td>$3,750</td>
<td></td>
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<tr>
<td>Professor</td>
<td>DeJarnette</td>
<td>Glenda</td>
<td>Communication Disorders</td>
<td>African American Pragmatic Language Development and Disorders Phase I: Identification of Research and Research Gaps</td>
<td>$3,750</td>
<td></td>
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<tr>
<td>Professor</td>
<td>Workman</td>
<td>Robert</td>
<td>Computer Science</td>
<td>Creating and Documenting Cross Mobile Platform Structured Digital Story Applications</td>
<td>$3,225</td>
<td></td>
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<tr>
<td>Professor</td>
<td>Metaxas</td>
<td>Virginia</td>
<td>History</td>
<td>Women, War and Medicine in the Near East in the Early Twentieth Century</td>
<td>$1,875</td>
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</tr>
<tr>
<td>Associate Professor</td>
<td>Burke</td>
<td>Karen</td>
<td>Media Studies</td>
<td>Baby Boomers: Activism and Media Fifty Years On</td>
<td>$2,269</td>
<td></td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Madlock Gatison</td>
<td>Annette</td>
<td>Communication</td>
<td>The pink and The Black Project Phase II: Family and Friends Perceptions of African American Women Breast Cancer Survivors</td>
<td>$2,268</td>
<td></td>
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</tbody>
</table>

**Total of Recommended Awards:** $262,145  
**Current Year Allocation:** $253,016  
**Balance Carried Over from Previous Year:** $9,129
<table>
<thead>
<tr>
<th>Faculty Rank</th>
<th>LastName</th>
<th>FirstName</th>
<th>Department</th>
<th>Project Title</th>
<th>Amount Funded</th>
</tr>
</thead>
<tbody>
<tr>
<td>Professor</td>
<td>Astrup</td>
<td>Margaret</td>
<td>Music</td>
<td>Opera CD recording of Little Red Riding Hood by Seymour Barab</td>
<td>$5,000</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Bakhtiarova</td>
<td>Galina</td>
<td>World Languages</td>
<td>From the Caribbean to the Iberian Peninsula and beyond: exploring gender, ethnicity and transatlantic migrations through songs, film and narrative</td>
<td>$5,000</td>
</tr>
<tr>
<td>Professor</td>
<td>Boily</td>
<td>T. Patrice</td>
<td>Biology</td>
<td>Role of voluntary motor activity to the development of stress-induced hyperthermia</td>
<td>$5,000</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Boyle</td>
<td>James</td>
<td>Physics, Astronomy &amp; Meteorology</td>
<td>Development of an ocean surface heat flow sensor</td>
<td>$5,000</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>Connally</td>
<td>Neeta</td>
<td>Biology</td>
<td>Identifying barriers to tick-borne disease prevention</td>
<td>$5,000</td>
</tr>
<tr>
<td>Professor</td>
<td>Dawson</td>
<td>Dennis</td>
<td>Physics, Astronomy &amp; Meteorology</td>
<td>Observations of timing variations for exoplanets during stellar transits</td>
<td>$4,200</td>
</tr>
<tr>
<td>Professor</td>
<td>Dye</td>
<td>Frank</td>
<td>Biology</td>
<td>Looking at cell behavior modified by interactions with other cell types, in other words co-culture</td>
<td>$5,000</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>Eckstein</td>
<td>Jessica</td>
<td>Communication</td>
<td>Determining the services provided by agencies dealing with domestic violence victims</td>
<td>$4,090</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Flanagan</td>
<td>Robin</td>
<td>Psychology</td>
<td>Grounded cognition in the formal and informal classroom</td>
<td>$3,000</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Gyure</td>
<td>Ruth</td>
<td>Biology</td>
<td>Pyrosequencing of community DNA from soil and epilithic biofilms</td>
<td>$4,950</td>
</tr>
<tr>
<td>Professor</td>
<td>Hagan</td>
<td>Edward</td>
<td>Writing</td>
<td>Researching the Vietnam War: Phong Dinh Province</td>
<td>$5,000</td>
</tr>
<tr>
<td>Professor</td>
<td>Hirshfield</td>
<td>Louis Russell</td>
<td>Music</td>
<td>The Chamber Music of Piet Swerts--A Compact Disc Recording</td>
<td>$5,000</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Kain</td>
<td>George</td>
<td>Justice and Law Administration</td>
<td>Capital Punishment: understanding the attitudes and opinions of law enforcement officers</td>
<td>$5,000</td>
</tr>
<tr>
<td>Professor</td>
<td>May</td>
<td>Martha</td>
<td>History</td>
<td>&quot;Forsake Not Your Mother's Teaching: The of Maternal Faith in the Childhoods of Presidents Herbert Hoover and Dwight D. Eisenhower.&quot;</td>
<td>$3,726</td>
</tr>
<tr>
<td>Professor</td>
<td>Mullaney</td>
<td>Charles</td>
<td>Justice and Law Administration</td>
<td>Can Ireland be reunified?</td>
<td>$3,850</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Nolan</td>
<td>Michael</td>
<td>History</td>
<td>Verdun: The Uses of a Battle in France and Germany</td>
<td>$5,000</td>
</tr>
<tr>
<td>Professor</td>
<td>Owoye</td>
<td>Oluwole</td>
<td>Social Sciences/Economics</td>
<td>The Role of Leadership in Economic Growth and Development: a comparative analysis of Nigeria and South Korea</td>
<td>$5,000</td>
</tr>
</tbody>
</table>
**WCSU** CSU-AAUP Research Grants Program Recommendations - Spring 2012 Competition

<table>
<thead>
<tr>
<th>Faculty Rank</th>
<th>LastName</th>
<th>FirstName</th>
<th>Department</th>
<th>Project Title</th>
<th>Amount Funded</th>
</tr>
</thead>
<tbody>
<tr>
<td>Associate Professor</td>
<td>Pinou</td>
<td>Theodora</td>
<td>Biology</td>
<td>Developing a process for determining the growth rate in turtles under laboratory conditions</td>
<td>$5,000</td>
</tr>
<tr>
<td>Professor</td>
<td>Qi</td>
<td>Shouhua</td>
<td>English</td>
<td>The Bronte Sisters in Other Wor(l)lds</td>
<td>$5,000</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>Roberts</td>
<td>Anne</td>
<td>Chemistry</td>
<td>Characterization of a HAD phosphatase from Helicobacter pylori</td>
<td>$1,200</td>
</tr>
<tr>
<td>Assistant Professor</td>
<td>Ryan</td>
<td>Patrick</td>
<td>Writing</td>
<td>Isaiah’s Prophecies and Christopher Marlowe’s Tragic Vision</td>
<td>$2,500</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Skar</td>
<td>S. Alba</td>
<td>World Languages</td>
<td>Bolivian Culture in Translation</td>
<td>$5,000</td>
</tr>
<tr>
<td>Associate Professor</td>
<td>Standish</td>
<td>Alexander</td>
<td>Social Sciences</td>
<td>Education in a Global Age</td>
<td>$4,500</td>
</tr>
</tbody>
</table>

Total of Recommended Awards: $102,016
Current Year Allocation: $139,742
Balance reserved for next year’s competition: -$37,726
ITEM
AY 2012-13 Tuition and Fees for Charter Oak State College

RECOMMENDED MOTION FOR FULL BOARD
RESOLVED, the proposed AY 2012-2013 tuition and fees for Charter Oak State College are hereby approved.

BACKGROUND
Charter Oak State College has requested an increase in its course and college fees for FY 2013, as follows:

<table>
<thead>
<tr>
<th></th>
<th>AY 2012 Rate</th>
<th>Recommended AY 2013 Rate</th>
</tr>
</thead>
<tbody>
<tr>
<td>Course Fee (Resident) per credit</td>
<td>236</td>
<td>245</td>
</tr>
<tr>
<td>Course Fee (Nonresident) per credit</td>
<td>310</td>
<td>322</td>
</tr>
<tr>
<td>College Fee (Resident) per semester</td>
<td>165</td>
<td>171</td>
</tr>
<tr>
<td>College Fee (Nonresident) per semester</td>
<td>205</td>
<td>213</td>
</tr>
</tbody>
</table>

The requested increases are each less than 3.9%. Revenues generated by these fees account for 97% of COSC’s total fee revenue. The course fee is a per credit fee for all courses offered at the college. The college fee is paid every semester by students matriculated at the college, regardless if they are taking courses.

ANALYSIS
The Course Fee is a per credit hour charge to students for instructional programs.

As with the course fee, the College Fee is used to defray general operational costs of COSC (technology services, library costs, personnel costs, etc). While Charter Oak State College (COSC) has been driving down other expense costs, personnel costs continue to rise. This is due to adjunct faculty and the type of retirement plan that they choose. Since the default placement has been in the SERS program if the faculty do not declare a specific plan, personal services costs are rising more significantly than had been anticipated. COSC also continues to have to put aside funds for equipment since it has not been receiving capital equipment bond funds from the state of Connecticut.

The College Fee was established in FY 2012 to replace the former annual matriculation fee. The college fee is billed to all students who are taking course or are matriculated, but have not completed their program. The fee may be deferred for two semesters. After that, the student is withdrawn from the institution.
### CHARTER OAK STATE COLLEGE

**DRAFT FY 13 BUDGET WITH AND WITHOUT FEE INCREASES**

<table>
<thead>
<tr>
<th>REVENUES</th>
<th>With 3.9% Increase</th>
<th>Without 3.9% Increase</th>
<th>NOTES</th>
</tr>
</thead>
<tbody>
<tr>
<td>Course Fees</td>
<td>7,446,098</td>
<td>7,155,700</td>
<td>(290,398) without increase</td>
</tr>
<tr>
<td>College Fee</td>
<td>639,537</td>
<td>614,595</td>
<td>(24,959) without increase</td>
</tr>
<tr>
<td>Other Student Fees</td>
<td>268,963</td>
<td>268,963</td>
<td></td>
</tr>
<tr>
<td>State Appropriation</td>
<td>1,866,623</td>
<td>1,866,623</td>
<td>Reduced from 2,049,373; net impact 254,023</td>
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<tr>
<td>State Fringe Benefits</td>
<td>702,403</td>
<td>702,403</td>
<td></td>
</tr>
<tr>
<td>Other Revenue</td>
<td>338,566</td>
<td>338,566</td>
<td></td>
</tr>
<tr>
<td><strong>TOTAL REVENUES</strong></td>
<td><strong>11,262,190</strong></td>
<td><strong>10,946,850</strong></td>
<td></td>
</tr>
</tbody>
</table>

| EXPENDITURES                  |                    |                       |                                                    |
| Personal Services             | 9,192,264          | 9,192,264             |                                                    |
| Other Expenses                | 2,046,795          | 2,046,795             | (179,939) less than FY 12 budget                   |
| Bad Debt Expense              | 60,000             | 60,000                |                                                    |
| Equipment                     | 125,000            | 125,000               | Due to absence of Capital Equipment Funds          |
| **TOTAL EXPENDITURES**        | **11,424,059**     | **11,424,059**        |                                                    |
| USE OF FUNDS BEFORE DESIGNATED ITEMS | (161,869) | (477,209)             |                                                    |

Addition to Funds (161,869) (477,209)
MEMORANDUM

TO: Dr. Robert Kennedy  
    President, Connecticut Board of Regents for Higher Education

FROM: Jack Miller  
       President, CCSU

DATE: April 24, 2012

SUBJECT: Promotion and Tenure Recommendations

I am pleased to present my recommendations for instructional faculty promotion and tenure to be effective with the Academic Year 2012-13:

To Professor
Matthew Ciscel, English
Robert Dowling, English
Glynis Fitzgerald, Communication
Jessica Greenebaum, Sociology
Briann Greenfield, History
Jason Jones, English
Robin Kalder, Mathematical Sciences
Sally Lesik, Mathematical Sciences
Mary Ann Mahony, History
Viacheslav Naoumov, Engineering
Jesse Turner, Reading and Language Arts

To Associate Professor
Mary Collins, English
Heidi Hartwig, English
Cherie King, Counseling and Family Therapy
Kate McGrath, History
Marisa Mealy, Psychology
Jason Snyder, Management Information Systems
Jeffrey Teitler, Communication
Lynda Valerie, Reading and Language Arts
Michael Voight, Physical Education and Human Performance
Wujun Wang, Design
To Assistant Professor
Sally Drew, Teacher Education

To Coach III
Jeffrey Franquet, Athletics

To Trainer III
Paul Manwaring, Athletics

The following will be granted tenure:

Sally Drew, Teacher Education
Heidi Hartwig, English
Mark Jackson, Biology
Shelly Jones, Mathematical Sciences
Cherie King, Counseling and Family Therapy
Chester Labedz, Management and Organization
Kate McGrath, History
Marisa Mealy, Psychology
Vlatcheslav Naoumov, Engineering
Jason Snyder, Management Information Systems
Sarah Stookey, Management and Organization
Jeffrey Teitler, Communication
Wujun Wang, Design

/sm

c: S. Weinberger
DATE: April 2, 2012

TO: Ms. Rosalie Butler
    Board of Regents

FROM: Elsa M. Núñez
    President

SUBJECT: RECOMMENDATIONS FOR PROMOTION AND TENURE

I recommend the following individuals for promotion and/or tenure for action by the Board of Regents at its May meeting. The effective date for all actions is August 27, 2012.

For Tenure:

Dr. Jeffrey Calissi, Performing Arts Department
Dr. Gregory Kane, Health & Physical Education Department
Ms. Terry Lennox, Visual Arts Department
Dr. Xing Liu, Education Department
Ms. Carol Reichardt, Library Services

For Professor:

Dr. Anthony Aidoo, Mathematics & Computer Science Department
Dr. David Pellegrini, Performing Arts Department
Dr. Mary Kenny, Sociology, Anthropology & Social Work Department
Mr. Chase Rozelle, Performing Arts Department
Dr. Miriam Chirico, English Department
Dr. David Belles, Performing Arts Department
Dr. Theresa Severance, Sociology, Anthropology & Social Work Department
Dr. Darrell Koza, Physical Science Department

For Associate Professor:

Ms. Terry Lennox, Visual Arts Department
Dr. Xing Liu, Education Department
Dr. Anita Lee, Health & Physical Education Department
For Coach III:

Mr. Justin Axel, Intercollegiate Athletics

EMN/go

c: Dr. Louise Feroe, Interim Vice President, Connecticut State Colleges and Universities
April 13, 2012

Dr. Robert Kennedy, President
Connecticut Board of Regents for Higher Education
39 Woodland Street
Hartford, CT 06105

Dear Dr. Kennedy:

The following are my recommendations for Promotion and Tenure, which will be effective August 27, 2012:

**TENURE**

Astrid Eich-Krohm, Sociology
Louisa Foss, Counseling & School Psychology
Margaret Generali, Counseling & School Psychology
Jooyoun Hong, Mathematics
Julia Irwin Harris, Psychology
Jonathan O’Hara, Political Science
James Rauschenbach, Exercise Science
Derek Taylor, Communication
Chulguen Yang, Management/MIS

**PROMOTION**

*From Assistant to Associate Professor:*
Astrid Eich-Krohm, Sociology
Louisa Foss, Counseling & School Psychology
Patrick Heidkamp, Geography
Jooyoun Hong, Mathematics
Julia Irwin Harris, Psychology
Heidi Lockwood, Philosophy
Derek Taylor, Communication
Chulguen Yang, Management/MIS

**Coach 1:**
Nathan Cole, Athletics-Baseball
Nicholas Lara, Athletics-M/W Track & Cross Country
Michael Makubika, Athletics-Men’s Basketball
From Associate to Full Professor:
Adam Abugri, Economics and Finance
Barbara Aronson, Nursing
Deborah Carroll, Psychology
Nicole Fluhr, English
Cathyn Magno, Educational Leadership and Policy Studies
Raymond Mugno, Mathematics
Deborah Newton, Special Education/Reading
Elena Schmitt, World Languages and Literatures
Jeff Slomba, Art
David Squires, Educational Leadership and Policy Studies
Deborah Weiss, Communication Disorders

Please let me know if you have any questions.

Sincerely,

Mary A. Papazian
President

cc: S. Weinberger, ConnSCU Vice President for Human Resources
    M. Kennedy, SCSU Interim Provost and Vice President for Academic Affairs
    J. Bailey, SCSU Associate Vice President for Human Resources
To: Robert A. Kennedy  
President, Board of Regents for Higher Education  
CEO, Connecticut State Colleges and Universities (ConnSCU)

From: James W. Schmotter

Date: April 5, 2012

Re: Promotion & Tenure Recommendations

I support and concur with Provost Jane Gate’s recommendations that the following faculty members receive promotion and tenure:

Promotion to Associate Professor
JC Barone
Terrence Dwyer
Robert Eisenson
Katie Lever-Mazzuto
Heather Levy
Gabriel Lomas
Albert Owino
DL Stephenson
Emily Stevens
Yu-Fong Yen

Promotion to Professor
Marjorie Callaghan
Karen Koza
Thomas Monks
Liz Popiel

Promotion to Associate Librarian
Jennifer O’Brien
Brian Stevens

Promotion to Coach III
Heather Stone

Promotion to Coach IV
Kimberly Rybczyk
Tenure
Terrence Dwyer
Leslie Lindenauer
Gabriel Lomas
Alexander Standish
Emily Stevens
Yu-Fong Yen

c: J. Gates, Provost/VP for Academic Affairs
   G. Kain, P&T Committee Chair
   C. Spiridon, Assoc. VP for Human Resources
ITEM

Relinquishment of care, custody and control of certain parcels of land situated in New Britain, Connecticut, to the Connecticut Department of Transportation.

RECOMMENDED MOTION FOR FULL BOARD

RESOLVED, that the President is authorized to sign an Inter-Agency Transfer agreement, and any related documents as may be deemed necessary, relinquishing care, custody and control of five areas totaling approximately 100,307 square feet, from the CSUS to the Department of Transportation.

BACKGROUND

The State Department of Transportation (“DOT”) has developed plans for a dedicated Bus Rapid Transit (“BRT”) facility along a 9.4-mile corridor between downtown New Britain and downtown Hartford. The BRT has been developed to offer more competitive travel times than public road travel currently offers. The proposed corridor for the BRT follows an abandoned railroad right of way from New Britain (approximately 4.4 miles) and parallel to the active Amtrak rail line running into Hartford (approximately 5.0 miles). A segment of the proposed route through New Britain will run under Cedar Street, along a route adjacent to the west property boundary of the Central Connecticut State University (“CCSU”) East Campus and pass under Route 9 running to downtown New Britain. The East Campus segment intersects with Central’s new Maintenance Bay and Salt Shed land parcel located at Coccomo Circle, New Britain. The construction of the BRT will include related improvements to the transit and transportation infrastructure necessary to make the busway possible.

ANALYSIS

The DOT has notified the Connecticut State Colleges and Universities, Board of Regents, that the BRT location adjacent to Central’s Maintenance Bay and Salt Shed will require property line modifications. As a component of the property line modifications the DOT has requested the relinquishment of care, custody and control of five areas totaling approximately 100,307 square feet from the CSUS to the DOT. The loss of property at Central’s Maintenance Bay and Salt Shed will not interrupt current or projected future operations for Central at that site. The relinquished land will be established as a DOT right of way allowing BRT operation as designed across the Coccomo Circle location.
INTER-AGENCY TRANSFER

TO ALL PEOPLE TO WHOM THESE PRESENTS SHALL COME, GREETING:

WHEREAS, in pursuance of and in accordance with the provisions of Section 13a-73(g) of the General Statutes of Connecticut, as revised, a petition has been made to the Office of Policy and Management by the Commissioner of Transportation requesting a transfer of custody and control of that certain parcel of land herein described from the Board of TrusteesRegents of the Connecticut State University System Connecticut State College and University System to the Department of Transportation, and;

WHEREAS, the Office of Policy and Management has approved such transfer, as evidenced by approval herein;

NOW, THEREFORE, custody and control of the following premises are, as of this date, hereby transferred from the custody and control of the Board of TrusteesRegents of the Connecticut State University System Connecticut State College and University System to the Department of Transportation.

Those five certain parcels of land situated in the Towns of Newington and New Britain, County of Hartford and State of Connecticut, as more particularly shown on a map set to be filed in the Newington and New Britain Town Clerk's Offices, entitled: "TOWNS OF NEWINGTON AND NEW BRITAIN MAP SHOWING CUSTODY/CONTROL ACQUIRED FROM BOARD OF TrusteesRegents OF THE CONN. STATE UNIVERSITY SYSTEM TO THE STATE OF CONNECTICUT DEPARTMENT OF TRANSPORTATION NEW BRITAIN - HARTFORD BUSWAY SCALE 1"=40' JULY 2011 THOMAS A. HARLEY, P.E. CHIEF ENGINEER - BUREAU OF ENGINEERING AND CONSTRUCTION", Town No. 88 & 93, Project No. 171-305, Serial No. 25, Sheets 1, 2 and 3 of 3, Last Revised 01/18/12, and bounded and described as follows:

Area No. 1 – Containing 22,875 square feet, more or less, situated in the towns of New Britain and Newington, as shown on Sheet 1 of said map set, and bounded:

NORTHWESTERLY - by the Proposed Busway, 807 feet, more or less;

NORTHEASTERLY - by Present CT. Route 9 (Southbound), 23 feet, more or less;

SOUTHEASTERLY - by remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System Connecticut State College and University System, a total distance of 378 feet, more or less, by a line designated "TRANSFER LINE (PARCEL NO.1)", as shown on Sheet 1 of said map set;

NORTHEASTERLY again - by said remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System Connecticut State College and University System, 7 feet, more or less, by said "TRANSFER LINE", as shown on Sheet 1 of said map set;

SOUTHEASTERLY again - by said remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System Connecticut State College and University System, 22 feet, more or less, by said "TRANSFER LINE", as shown on Sheet 1 of said map set;
Board of TrusteesRegents of the Connecticut State University System
(Connecticut State College and University System)
(88 & 93) 171-305-25

NORTHEASTERLY - by said remaining land under custody and control of the Board of
again

SOUTHEASTERLY - by said remaining land under custody and control of the Board of
again

SOUTHERLY, EASTERLY and
NORTHERLY

SOUTHERLY - by lands now or formerly of Dimitri Shaffram et al, and Ishtar Realty,
LLC, each in part, 165 feet, more or less.

Together with transfer of custody and control for drainage and drainage structures
(DROW) and access to this system only (Access Transfer), within areas totaling 20,613
square feet, more or less, including a full and perpetual right and privilege to enter upon
the said premises by its officers, employees, servants and agents, for the purpose of
constructing, building, maintaining, cleaning, repairing, reconstructing and inspecting, at all
times a drain or pipe, with appurtenances thereto, upon, over, under and across said
(DROW), together with the further right, privilege and easement to discharge water onto
land of the Transferor from said drain or pipe, in the direction of the arrows, and into
existing watercourse, as shown on Sheet 1 of said map set.

Together with the right to enter portions of remaining land of the Transferor for the
purpose of installing sedimentation control system, grading, removing, relocating and
installing chain link fence, installing metal beam rail, and installing 15" HDPE pipe and 15"
culvert end, all as more particularly shown on Sheet 1 of said map set.

Area No. 2 – Containing 1,199 square feet, more or less, situated in the town of New
Britain, as shown on Sheet 1 of said map set, and bounded:

NORTHEASTERLY - by remaining land under custody and control of the Board of
and EASTERLY

WESTERLY and
SOUTHWESTERLY

Together with the right to enter portions of remaining land of the Transferor for the
purpose of constructing driveway, as more particularly shown on Sheet 1 of said map set.

Area No. 3 – Containing 58,539 square feet, more or less, situated in the town of New
Britain, as shown on Sheet 1 of said map set, and bounded:

SOUTHEASTERLY - by the Proposed Busway, 216.63 feet;

SOUTHERLY - by land now or formerly of Cornerstone Condominium, 224 feet,
more or less;
Westerly - by remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System, 117 feet, more or less, by a line designated "TRANSFER LINE (PARCEL NO. 3)" on Sheet 1 of said map set;

Soutwestery - by said remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System, 46 feet, more or less, by said "TRANSFER LINE (PARCEL NO. 3)" on Sheet 1 of said map set;

Souttherly again - by said remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System, 98 feet, more or less, by said "TRANSFER LINE (PARCEL NO. 3)" on Sheet 1 of said map set;

Westerly again - by Present East Street, 45 feet, more or less;

Northerly - by land now or formerly of Sandy Brook, LLC, 463.79 feet.

Together with the transfer of custody and control to slope for the safety of the drive to busway facility and remove, use or retain excavated material within an area of 1,803 square feet, more or less, as shown on Sheet 1 of said map set.

Together with the right to enter portions of remaining land of the Transferor for the purpose of removing bituminous driveway, grade, install turf establishment, construct driveway, construct paved parking area and install parking lot striping, construct concrete walk, construct retaining wall, install concrete park curbing, install chain link fence and remove chain link fence, all as more particularly shown on Sheet 1 of said map set.

Area No. 4 - Containing 77 square feet, more or less, situated in the town of New Britain, as shown on Sheet 1 of said map set, and bounded:

Westerly - by Present East Street, 39 feet, more or less;

Easterly - by remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System, 38 feet, more or less, by a line designated "TRANSFER LINE (PARCEL NO. 4)" on Sheet 1 of said map set;

Souttherly - by land now or formerly of Cornerstone Condominium, 4 feet, more or less.

Area No. 5 - Containing 17,617 square feet, more or less, situated in the town of Newington, as shown on Sheets 2 and 3 of said map set, and bounded:

Northwesterly - by the Proposed Busway, a total distance of 996 feet, more or less;

Southeasterly - by remaining land under custody and control of the Board of TrusteesRegents of the Connecticut State University System, a total distance of 1,021 feet, more or less, by a line designated "TRANSFER LINE (PARCEL NO. 5)" on Sheets 2 and 3 of said map set;

Westerly - by Present CT. Route 9, a distance of 30 feet, more or less.
Together with transfer of custody and control for drainage and drainage structures (DROW) within an area of 6,927 square feet, more or less, including a full and perpetual right and privilege to enter upon the said premises by its officers, employees, servants and agents, for the purpose of constructing, building, maintaining, cleaning, repairing, reconstructing and inspecting, at all times a drain or pipe, with appurtenances thereto, upon, over, under and across said (DROW), together with the further right, privilege and easement to discharge water onto land of the Transferor from said drain or pipe, in the direction of the arrows, and into existing watercourse, as shown on Sheet 3 of said map set.

Together with the transfer of custody and control to slope for the drainage of the busway, and remove, use or retain excavated material within an area of 3,583 square feet, more or less, as shown on Sheet 2 of said map set.

Together with the transfer of custody and control to slope for the support and safety of the busway, and remove, use or retain excavated material within an area of 3,933 square feet, more or less, as shown on Sheets 2 and 3 of said map set.

Together with the right to enter portions of remaining land of the Transferor for the purpose of installing sedimentation control system, resetting chain link fence, install wire fence with wood posts, and install chain link fence, all as more particularly shown on Sheets 2 and 3 of said map set.

IN WITNESS WHEREOF, the Board of Trustees of the Connecticut State University System, acting herein by Dr. Louise Feree Robert A. Kennedy, Acting Chancellor President, and the Department of Transportation, acting herein by Thomas A. Harley, P.E., Chief Engineer, Bureau of Engineering and Construction, duly authorized, have caused this Instrument to be executed.

Signed, Sealed and Delivered in the presence of

System Connecticut State College and University System

Witness

By (L.S.)

Dr. Louise Feree Robert A. Kennedy.

Duly Authorized

Witness

STATE OF CONNECTICUT) SS: Hartford

COUNTY OF HARTFORD )

The foregoing instrument was acknowledged before me this _______ day of ________, A.D. 2012, by Dr. Louise Feree Robert A. Kennedy, Acting Chancellor President.

My Commission Expires Notary Public
Signed, Sealed and Delivered in the presence of

Witness

State of Connecticut
Department of Transportation
James Redeker
Acting Commissioner

By ___________________________ (L.S.)
Thomas A. Harley, P.E. (Date)
Chief Engineer
Bureau of Engineering and Construction
Department of Transportation
Duly Authorized

STATE OF CONNECTICUT)

ss: Newington
COUNTY OF HARTFORD

The foregoing Instrument was acknowledged before me this _____ day of , A.D. 2012, by Thomas A. Harley, P.E., Chief Engineer, Bureau of Engineering and Construction, of the State of Connecticut Department of Transportation.

My Commission Expires ________________________________

Notary Public

This conveyance is made with the advice and consent of the undersigned in conformity with Section 13a-73(g) of the General Statutes of Connecticut, as revised.

Secretary
Office of Policy and Management

APPROVED AS TO FORM:
Office of the Attorney General of the State of Connecticut

_________________________ (Date)
ITEM
Relinquishment of custody and control of a parcel of land situated in the Town of Farmington, Connecticut, to the Connecticut Department of Transportation.

RECOMMENDED MOTION FOR FULL BOARD
RESOLVED, that the President is authorized to sign an Inter-Agency Transfer agreement, and any related documents as may be deemed necessary, relinquishing care, custody and control of 4,926 square feet of land (more or less) along Route 177 to the Department of Transportation.

BACKGROUND
Tunxis Community College in Farmington lies at the corner of two state highways, Routes 6 and 177. The College’s two parking lot entrances and exits are located along Route 177. In connection with the construction of a Phase II 56,000 square foot classroom building at the College, the State Department of Transportation (“DOT”) has required signalization of the south parking lot exit. In support of this decision, the DOT has issued an opinion that the parking lots are a “major traffic generator” and have noted that left turns exiting the parking lot onto Route 177 have generated four accidents in the past three years. In addition, northbound Route 177 vehicles lined up to turn onto Route 6 regularly stop to allow left-turning parking lot exits and in turn cause significant backups on the highway.

ANALYSIS
The State Department of Transportation (“DOT”) has notified the Connecticut State Colleges and Universities, Board of Regents that it has developed plans to alleviate the safety issues associated with exiting left turns by placing a new traffic signal at the southern parking lot entrance/exit and requiring the College to construct a new left-hand turning lane to alleviate the current safety problems. They also require the north entrance to be reconfigured to allow right-hand turns only. The placement of the turn signal devices requires property line modifications that will transfer 4,926 square feet, more or less, to the custody and control of the DOT for the purpose of installing and maintaining traffic signalization devices and appurtenances.

5/09/12 Finance & Administration Committee
5/17/12 Board of Regents for ratification
INTER-AGENCY TRANSFER

TO ALL PEOPLE TO WHOM THESE PRESENTS SHALL COME, GREETING:

WHEREAS, in pursuance of and in accordance with the provisions of Section 13a-73(g) of the General Statutes of Connecticut, as revised, a petition has been made to the Office of Policy and Management by the Commissioner of Transportation requesting a transfer of custody and control over that certain portion of parcel of land under the custody and control of The Board of Regents for Higher Education to the Connecticut Department of Transportation, and;

WHEREAS, the Office of Policy and Management has approved such transfer, as evidenced by approval herein;

NOW, THEREFORE, custody and control of the following premises are, as of this date, hereby transferred from the custody and control of The Board of Regents for Higher Education to the Connecticut Department of Transportation.

Transfer of custody and control over and across a certain portion of land situated in the Town of Farmington, County of Hartford and State of Connecticut, on the northeasterly side of Present Plainville Avenue (CT RTE 177), containing 4,926 square feet, more or less, for the purpose of installing and maintaining traffic signalization devices and appurtenances, as more particularly shown on a map to be filed in the Farmington Town Clerk's Office, entitled: "TOWN OF FARMINGTON MAP SHOWING TRANSFER OF CUSTODY AND CONTROL FROM THE BOARD OF REGENTS FOR HIGHER EDUCATION TO THE STATE OF CONNECTICUT DEPARTMENT OF TRANSPORTATION NEW SIGNAL AT PLAINVILLE AVENUE (ROUTE 177) AND TUNXIS COMMUNITY COLLEGE SITE DRIVE SCALE 1"=20' JUNE 2011 THOMAS A. HARLEY, P.E.- TRANSPORTATION CHIEF ENGINEER BUREAU OF ENGINEERING AND CONSTRUCTION", Town No. 51, Project No. 51-000, Serial No. 125, Sheet 1 of 1, Revised 03/30/12.

IN WITNESS WHEREOF, The Board of Regents for Higher Education, acting herein by _______________________, its ________________, and the Department of Transportation, acting herein by Thomas A. Harley, P.E., Chief Engineer, Bureau of Engineering and Construction, duly authorized, have caused this Instrument to be executed.

Signed, Sealed and Delivered The Board of Regents for Higher Education the presence of _______________________.

Witness By___________________________ (L.S.)

Duly Authorized _______________________.

Witness

STATE OF CONNECTICUT) ) SS:
COUNTY OF HARTFORD )

The foregoing instrument was acknowledged before me this ____ day of __________, A.D. 2012, by _______________________, its ________________, on behalf of The Board of Regents for Higher Education.

My Commission Expires Notary Public
The Board of Regents for Higher Education
51-000-125

Signed, Sealed and Delivered in the presence of

__________________________________________
Witness

By____________________________________(L.S.)
Thomas A. Harley, P.E (Date)
Chief Engineer
Bureau of Engineering and Construction
Department of Transportation
Duly Authorized

Witness

STATE OF CONNECTICUT )
) ss: Newington
COUNTY OF HARTFORD )

The foregoing Instrument was acknowledged before me this _____ day of
______________________, A.D. 2012, by Thomas A. Harley, P.E., Chief Engineer, Bureau of
Engineering and Construction, on behalf of the Connecticut Department of Transportation.

__________________________________________
My Commission Expires Notary Public

This conveyance is made with the advice and consent of the undersigned in conformity
with Section 13a-73(g) of the General Statutes of Connecticut, as revised.

__________________________________________
Secretary (Date)
Office of Policy and Management
ITEM
Modification of a permanent water main and sanitary sewer line easement located at University Boulevard, Westside Campus of Western Connecticut State University, to the City of Danbury.

RECOMMENDED MOTION FOR FULL BOARD
RESOLVED, a permanent easement modification to the City of Danbury for the sanitary sewer line easement at University Boulevard on the Westside Campus of Western Connecticut State University is hereby granted.

BACKGROUND
In May 2003, the City of Danbury (City) and the State of Connecticut (State) executed a land deed giving the City a parcel of land at the Westside Campus for the development of a new Regional Magnet School. The Connecticut State University’s Board of Trustees authorized this transfer in January, 2002 (BR#02-05). Subsequent to the land transfer, water and sewer lines were run under University Boulevard to serve the Magnet School. In May, 2009, the Board of Trustees voted to grant the City of Danbury a sewer and water line easement for the utility installation benefitting the Magnet School. The lines and easement run under the northern portion of University Boulevard (BR#09-41).

ANALYSIS
In FY2012 the CSUS 2020 Program funded construction of Western’s new Visual, Fine and Performing Arts Building (VFPA) located at the West Side Campus. The location of the new building is adjacent to University Boulevard. The placement of the building interfered with a short extension of the sewer line installation serving the Magnet School. As part of the VFPA project a short segment of sewer line will be relocated. Expenses related to the relocation of the sanitary sewer line will be funded from the VFPA project.

The City of Danbury is currently seeking a modification of the current permanent sewer line utility easement from the State. The dimensions of the new sewer line easement are 15’ in width by approximately 400’ in length. The easement will provide the City access to the subsurface sanitary sewer utilities. The current 20’ wide by approximately 130’ long easement will be released by the City and current utilities will be abandoned.

5/09/12 Finance & Administration Committee
5/17/12 Board of Regents for ratification