1. Call to Order

2. Roll Call and Declaration of Quorum

3. Approval of Minutes  
   a) September 15, 2011 inside front cover binder

4. Audit & Risk Management Committee  
   PricewaterhouseCoopers - FY2011 Statements and Management Letter

5. Report of Chancellor and Presidents  
   a) Acting Chancellor Feroe
   b) University Presidents: enrollment and proficiency reports¹

6. Academic Affairs Committee No Report/No Exhibit

7. Development Committee No Report/No Exhibit

8. Student Life Committee No Report/No Exhibit

9. Finance and Administration Committee  
   a) ECSU Sabbatic Leave Recommendations (information) 1 - 5  
   b) Appt of Kevin Brouley as Distinguished Business Exec in Residence – ECSU 6 - 9  
   c) Use of Designated Fund Balances for new Public Safety Facility – CCSU 10 - 14

10. Executive Committee No Exhibit

11. Move to Executive Session  
    a) Accept Report of Ad Hoc Committee on Presidential Assessment - WCSU²
    Return to Open Session

12. Move to Executive Session  
    a) Receive recommendation from Trustees Search Committee (TSC) for President of Southern Connecticut State University
    Return to Open Session

13. Discussion and Possible Vote concerning recommendation of TSC for SCSU Presidency

14. Report of the Chairman No Exhibit

15. Adjourn

¹ University enrollment and proficiency reports in BOT binders
² Trustees: please bring assessment report previously mailed to you to this meeting for your reference
November 2, 2011

Dr. Robert A. Kennedy
President
Board of Regents for Higher Education
39 Woodland Street
Hartford, Connecticut 06105-2337

Dear Dr. Kennedy:

Attached are my recommendations for the 2012 – 2013 sabbatic leaves for instructional faculty. As the brief project descriptions show, the leaves are requested to pursue a variety of scholarly and creative endeavors that strengthen the professional competence of faculty or enrich their teaching. I am confident that these sabbatic leaves will bring merit to the University.

The recommendations are submitted for your information and that of the Board of Regents.

Sincerely,

Elsa M. Núñez
President

EMN/cld
attachment

cc: Dr. Louise H. Feroe, Acting Chancellor

Dr. Rhona C. Frec, Vice President for Academic Affairs

Dr. Carmen R. Cid, Dean, School of Arts and Sciences

Dr. Jamie Gómez, Dean, School of Education and Professional Studies

Dr. Ricardo Perez, Co-Chair, Sabbatic Leave Committee

Dr. Christian Yankov, Co-Chair Sabbatic Leave Committee

Dr. Michael Pernal, Executive Vice President

Sabbatic Leave Committee
Eastern Connecticut State University  
Sabbatical Recommendations for Instructional Faculty  
For Academic Year 2012-2013

1. Dr. Jennifer Brown  
Economics Department  
Academic Year 2012 – 2013  
Dr. Jennifer Brown will use her sabbatic leave to build upon previous research and will examine the effect that California’s Phase II Reformulated gasoline regulations may have had on California’s gasoline retail market and on the intermediate goods market for gasoline production. Panel data will be used to analyze trends in prices in these two markets. Further, shifts in market structure and the resulting impact on consumer welfare will be explored. It is expected that this project will garner national attention. At the culmination of this project Dr. Brown plans to submit a proposal to the World Congress of Environmental and Resource Economists for consideration as a presentation at the 2014 meetings. In addition to the expected publications resulting from this work, this type of venue will bring added visibility to the university community.

2. Dr. Marsha Davis  
Mathematics and Computer Science Department  
Spring 2013  
Dr. Marsha Davis will use her sabbatic leave to learn programming skills needed to create applets for use in *Introductory Statistics*. This builds on work done for DynaMap, in which Dr. Davis designed the WaferThickness applet and wrote the accompanying activity. Dr. Davis plans to use her newly acquired programming skills to create two types of modules (consisting of applet, related activity, and instructor’s materials): 1) concept development and 2) concept implication/assessment. Plans for dissemination include sharing materials through COMAP, conference presentations, and a journal article.

3. Dr. Craig Erwin  
Business Administration Department  
Academic Year 2012-2013  
Dr. Craig Erwin will use his sabbatic leave to complete a book he is writing on behavioral finance and investing titled *How Investor’s Beliefs and Emotions Hurt Them*, to write a journal article summarizing the literature review conducted as a basis for the book, and to write two conference papers based on the literature review. Dr. Erwin will also develop a website and blog for the book. This project will benefit Dr. Erwin’s teaching in LAP 130, *Personal Finance for the College Student*. It will also enhance Eastern national reputation. The most important outcome will be an increase in the number of individuals able to achieve financial security and retire comfortably at a reasonable age.
4. **Dr. Melanie Evans**  
**Psychology Department**  
**Fall 2012**  
African American youth face disparities in education. Research findings on protective factors for academic grades (e.g., racial/ethnic socialization) have suggested that examining mediating variables on the relationship between protective factors and the broader areas of academic outcomes is needed. Dr. Melanie Evans will use her sabbatic leave to examine mediating factors of ethnic identity and self-esteem on the relationship between socialization and academic outcomes (grades and achievement motivation). This will benefit the CSU System, the faculty, and students through a conference presentation, journal publication, local presentations, and by making connections with local schools for future research.

5. **Dr. Reginald L. Flood**  
**English Department**  
**Spring 2013**  
Dr. Reginald Flood will use his sabbatic leave to complete the second book of a planned trilogy of texts using slave narratives as an artistic platform to write a poetry collection in traditional British forms. This collection of historical poems begins with the narratives of aged slaves who are recounting their bondage to interviewers from the Work Progress Administration (1935-43). Their experience as slaves, told from the perspective of being freed men and women, is crafted into lyrical poetry making their stories accessible to a wider audience and pushes the boundaries of cultural studies as it is now constituted. This project seeks to bridge the divide between cultural studies and creative writing to make each more relevant in the context of contemporary culture and the modern university.

6. **Dr. David Frye**  
**History Department**  
**Fall 2012**  
Dr. David Frye will use his sabbatic leave to develop a comparative study on the impact of aggression by primitive outsiders upon advanced, urban civilizations. The evidence that primitive peoples toppled, threatened, frightened, or otherwise affected the development of advanced civilizations ranges geographically from China to Peru and chronologically from the fourth millennium BC to the modern era, yet historians have systematically avoided addressing the universality of the theme. A careful consideration of the issue is therefore long overdue. Dr. Frye has already begun researching, organizing, and writing a historical monograph on the topic. This book could have a significant impact on historical discourse and also enrich his preparation as a classroom teacher.
7. Dr. Jennifer P. Leszcynski  
Psychology Department  
Fall 2012  
Dr. Jennifer Leszcynski will use her sabbatic leave to continue her research examining gender and love stereotypes across the lifespan. Dr. Leszcynski will collect data, analyze data and begin writing conference presentation proposals and a manuscript to a peer-reviewed journal. She plans to conduct focus groups and/or individual interviews with middle-aged and older adults assessing their beliefs about love and romance. The project has significance to the CSU System by allowing Dr. Leszcynski to contribute significantly to the aging literature, making connections to the local senior community, and helping her to be a more effective teacher and researcher.

8. Dr. Maureen McDonnell  
English Department  
Spring 2013  
Dr. Maureen McDonnell will use her sabbatic leave to work on two projects: 1) A formal study of performance practices at the Oregon Shakespeare Festival (OSF) that focuses on their inclusion of a prominent Deaf actor, and 2) Design of a new course on women’s literature and culture (with a section on Deaf culture) based on archival research. These projects require residency at the OSF, archival research in New England, and coordination with curriculum committees. These projects will allow Dr. McDonnell to advance the learning of students at Eastern, within the CSU System, and in other learning communities.

9. Dr. Joan Meznar  
History Department  
Spring 2013  
Dr. Joan Meznar will use her sabbatic leave to further her research on the significance of the different representations of the Virgin Mary in shaping a sense of Brazilian cultural identity by examining the flourishing popular devotions to Our Lady of Nazareth and Our Lady Aparecida. This project will contribute to a better understanding of how tensions between regional particularisms and Brazilian national identity have played out historically in the context of two major religious celebrations that remain vital in the twenty-first century. Dr. Meznar will travel to Rio de Janeiro and Belém to conduct research. Findings will be incorporated into her classes at Eastern. Resulting publications will enhance Eastern’s reputation as an institution with a faculty committed both to teaching and to innovative research.

10. Dr. Lauren Rosenberg  
English Department  
Fall 2012  
Dr. Lauren Rosenberg’s goal is to complete her monograph during her sabbatic leave and submit it for publication. Dr. Rosenberg’s book consists of case studies of four adults
who are learning to read and write in older adulthood. Dr. Rosenberg will trace their literacy histories and motivations for pursuing literacy, ways they challenge dominant narratives in writing and interview comments, and how they use newly acquired literacies for activist purposes. Dr. Rosenberg will meet with the editor(s) to focus on revision. This project will benefit CSU by contributing to a cutting edge area of scholarship.

11. Dr. Christopher Visillopulos
Political Science Department
Spring 2013
_The Daughters of Euripides_ will try to show that Euripides' many defenses of women in his tragedies were more than a call for gender equality and justice between the sexes. They were more than an attempt to alert Athenians to the peril of ignoring the talents of half of their female citizens. Euripides' tragedies were nothing less than a warning that the mistreatment of women would erode Athens from within, by allowing imperialist aggression, calling down the wrath of its enemies. This study will employ the methods of political theory and benefit the university by producing a book whose ideas will permeate the classroom.
RESOLUTION

concerning

APPOINTMENT OF KEVIN BOULEY

as

DISTINGUISHED BUSINESS EXECUTIVE IN RESIDENCE
AT EASTERN CONNECTICUT STATE UNIVERSITY

December 8, 2011

WHEREAS, BR#82-120 authorizes the Board to award the title “In Residence” to persons of established reputation in their chosen field who seem likely to make significant contributions to the instructional programs of CSUS institutions, and

WHEREAS, Mr. Bouley currently serves as President and Chief Executive Officer of NERAC, Inc., a leading global technology institution in Connecticut and has served with the company since 1980, and

WHEREAS, Mr. Bouley, who holds a finance degree from the University of Connecticut, is a thought-leader for the Tolland technology corridor, nurturing innovation and investing money and resources in numerous small business startups, many of which are hosted within a unique business development environment at Nerac, and

WHEREAS, Mr. Bouley currently serves on the Connecticut Center for Entrepreneurial Innovation Advisory Board and the University of Connecticut School of Engineering Advisory Board, and

WHEREAS, Mr. Bouley is eminently qualified for this distinction and has agreed to serve in this capacity, and the University is in compliance with the “honorary” and limited term nature of these appointments as stipulated in BR#82-120, therefore be it

RESOLVED, That Mr. Kevin Bouley is named Distinguished Business Executive in Residence by Eastern Connecticut State University for the 2011-2012 academic year.

A Certified True Copy:

Louise H. Feroe
Acting Chancellor
ITEM

The Appointment of Kevin Bouley as Distinguished Business Executive in Residence at Eastern Connecticut State University for the 2011-12 Academic Year

EXECUTIVE SUMMARY

Pursuant to Board Resolution #82-120, the “In Residence” title may be awarded to individuals of established reputation in their chosen field who make significant contributions to the instructional programs of the Connecticut State University System by spending limited periods of time in residence at a university. The appointment to such title is honorary in character and is not usually accompanied by any compensation, emolument, or perquisite.

Mr. Kevin Bouley is President and CEO of Nerac, Inc., a global technology and IP advisory research firm. Mr. Bouley, who holds a finance degree from the University of Connecticut, was named Vice President of Nerac in 1987 and held that position until acquiring the company in 1999. Under Mr. Bouley’s direction, Nerac more than doubled in size, while Mr. Bouley led the transformation of the business model and nearly every facet of the operation. As a thought-leader for the Tolland technology corridor, Mr. Bouley is an active investor, nurturing innovation, investing money and resources in numerous small business startups, many of which are hosted within a unique business development environment at Nerac. Mr. Bouley is presently on the UConn School of Engineering Advisory Board, the Connecticut Center for Entrepreneurial Innovation Advisory Board, and formerly served on the boards of the Connecticut Technology Council (CTC) and the Connecticut Business and Industry Association (CBIA). He is a past president of both the National Association of Advanced Information Services (NF AIS) and the Association of Information Dissemination Centers (ASIDIC).

CHANCELLOR’S RECOMMENDATION

It is recommended that Mr. Kevin Bouley be appointed as Distinguished Business Executive in Residence at Eastern Connecticut State University for the 2011-2012 academic year.
Office of the President

November 30, 2011

Dr. Robert A. Kennedy
President
Board of Regents for Higher Education
39 Woodland Street
Hartford, Connecticut 06105-2337

Dear Dr. Kennedy:

Eastern Connecticut State University’s David T. Chase Free Enterprise Institute wishes to nominate Mr. Kevin Bouley, Chief Executive Officer and President of Nerac, Inc. for the honorary position of Distinguished Business Executive in Residence for the 2011-2012 Academic Year. With many years of experience in the areas of technology, research and enterprise development and extensive service to a wide range of educational and professional organizations, Mr. Bouley has valuable experience and insight to share with students and community members.

Mr. Bouley is President and CEO of Nerac, Inc., (http://www.nerac.com) a global technology and IP advisory research firm. A recognized leader in the information industry and Connecticut native, Mr. Bouley earned his undergraduate degree in Finance in 1980 from the University of Connecticut. After several promotions in sales and accounting, Mr. Bouley was named Vice President of Nerac in 1987 and held that position until acquiring the company in 1999. Under Mr. Bouley’s direction, Nerac grew steadily, more than doubling in size, while Mr. Bouley led the transformation of the business model and nearly every facet of the operation. Nerac has been named five times to the Deloitte & Touche prestigious Technology Fast 50 program for Connecticut, a ranking of the 50 fastest growing technology companies in the state.

As a thought-leader for the Tolland technology corridor, Mr. Bouley is an active investor, nurturing innovation, investing money and resources in numerous small business start-ups, many of which are hosted within a unique business development environment at Nerac. Mr. Bouley is presently on the UConn School of Engineering Advisory Board, the Connecticut Center for Entrepreneurial Innovation Advisory Board and formerly served on the boards of the Connecticut Technology Council (CTC) and the Connecticut Business and Industry Association (CBIA). He is a past president of both the National Association of Advanced Information Services (NFAIS) and the Association of Information Dissemination Centers (ASIDIC).
Eastern requests that under BR#82-l20 which authorizes the Board of Trustees to award the title "In Residence" to persons of established reputation in their chosen field who seem likely to make significant contributions to the instructional programs of CSUS institutions, Mr. Kevin Bouley be named Distinguished Business Executive in Residence at Eastern Connecticut State University for Academic Year 2011-2012.

Sincerely,

Elsa M. Núñez
President

EMN/cld

cc: Dr. Louise H. Feroe, Acting Chancellor
    Dr. Rhona C. Free, Vice President for Academic Affairs
RESOLUTION

concerning

THE USE OF DESIGNATED FUND BALANCES
AS SUPPLEMENTAL CONSTRUCTION FUNDING
FOR THE NEW PUBLIC SAFETY FACILITY
AT
CENTRAL CONNECTICUT STATE UNIVERSITY

December 8, 2011

WHEREAS, Since 1982, Central’s Public Safety Department has been housed in a
1960’s-era wood framed split level facility originally constructed as a
private residence and two modular office trailers, and

WHEREAS, The facility does not adequately meet the Public Safety Department’s
daily needs, does not allow for separated spaces for police and
student/civilian workers, does not have appropriate interview rooms, has
inadequate holding cells, does not meet minimum Americans with
Disabilities Act (ADA) accessibility requirements, and has not kept up
with Central’s growth, and

WHEREAS, A project to replace the existing Public Safety facility has been underway
since 2003, with design and consulting services funded by Central, and

WHEREAS, In FY 2008 $5,196,000 in general obligation bonds were authorized for
completion of the Public Safety project, with $4,264,836 designated for
construction; and on February 24, 2011, the State Bond Commission
allocated those funds, and

WHEREAS, BR#08-65 authorized Central to utilize up to $500,000 from their Plant
Funds to supplement these funds, and

WHEREAS, In spite of revisions to the project design, bids for completion of the
project remain over budget, and

WHEREAS, The completion of this project is critical to campus safety, and the new
facility as designed will meet the current and projected future needs of the
university, and

WHEREAS, Central is requesting approval to expend up to $1,500,000 in University
Fund Balances to supplement general obligation bond funds currently
allocated for construction, which will allow the new Public Safety facility
to be constructed as designed and be occupied in less than fifteen months
after the completion of all approvals, and
WHEREAS, Per CGS 10a-99(b), repairs, alterations or additions to facilities supported by operating funds and costing one million dollars or more requires the approval of the General Assembly, or when the General Assembly is not in session, of the Finance Advisory Committee, therefore be it

RESOLVED, That Central is authorized to utilize up to $1,500,000 from their designated Fund Balance as supplemental construction funding for a new Public Safety Complex, subject to ratification by the Board of Regents for Higher Education at their December 20, 2011 meeting and approval by the Finance Advisory Committee (FAC) at their January 5, 2012 meeting.

A Certified True Copy:

______________________________
Louise H. Feroe
Acting Chancellor
ITEM

The use of Designated Fund Balances as supplemental construction funding for the new Public Safety Facility at Central Connecticut State University

BACKGROUND

Since 1982, Central’s Public Safety Department has been housed in a 1960’s-era wood framed split level facility originally constructed as a private residence. Over a period of time two modular office trailers were purchased and installed adjacent to this facility to meet critical departmental space deficiencies. The three structures were never designed or installed to serve as a permanent Public Safety Complex. The facility’s approximate 5,000 gross square feet of space does not adequately meet Public Safety Department daily needs, does not allow for separated spaces for police and student/civilian workers, does not have appropriate interview rooms, has inadequate holding cells, does not meet minimum Americans with Disabilities Act (ADA) accessibility requirements, and has not kept up with Central’s growth.

ANALYSIS

BR#02-27 authorized Central to utilize up to $2,500,000 from their Plant Funds to fund the design and construction of a new Public Safety Complex. Subsequently a design consultant was hired to design the new Public Safety facility. Estimates of the design indicated that $2,500,000 was insufficient to meet minimum program requirements; therefore, the project was deferred and alternate funding was sought while design continued.

In FY 2008 $5,196,000 in general obligation bonds were authorized for completion of the Public Safety project, with $4,264,836 designated for construction; and on February 24, 2011, the State Bond Commission allocated those funds. The Bond Commission allocation of construction funding occurred prior to a bid for construction. BR#08-65 authorized Central to utilize up to $500,000 from their Plant Funds to supplement this funding.

In April, 2011, the Department of Construction Services (DCS) received bids for construction of this project. The lowest qualified bid exceeded the total amount budgeted for construction. Central, the CSU System Office, and the DCS revised the building design and rebid the project. In September 2011, bids for the revised project were received by the DCS; the project remains over budget in spite of the revisions to design.

The proposed Public Safety project is a 12,500 square foot facility located at the intersection of East Street and Wells Street Extension providing access to the campus via Wells Street Extension and its perimeter roadways. It will also provide easy access to Route 9 and ample on-site parking for its occupants and visitors conducting business in
this facility. The facility will house public safety administration, patrol operations, special services, support services, and fleet administration. A major component of this facility will be a state-of-the-art Communication Center and a Critical Incident Response room, which will allow for 24-hour monitoring of campus activities. The new Public Safety facility will meet the current and projected future needs of the university.

Based on current bids the estimated construction cost of this project is $5,628,436. Central is requesting approval to expend up to $1,500,000 in University Fund Balances to supplement general obligation bond funds currently allocated for construction. This will allow this critically needed facility to be constructed as designed and be occupied in less than fifteen months after the completion of all approvals. The current low bid submission for construction will remain valid until January 15, 2012.

The designation of unrestricted fund balances for specific projects at a university is authorized by Board policy. Expenditure of these funds requires Board approval. Per CGS 10a-99(b), repairs, alterations or additions to facilities supported by operating funds and costing one million dollars or more requires the approval of the General Assembly, or when the General Assembly is not in session, of the Finance Advisory Committee.

CHANCELLOR’S RECOMMENDATION

Approve the utilization of up to $1,500,000 in unrestricted funds as supplemental construction funding for the new Public Safety Complex at Central Connecticut State University, subject to ratification by the Board of Regents for Higher Education at their December 20, 2011 meeting and approval by the Finance Advisory Committee (FAC) at their January 5, 2012 meeting.