REGULAR SESSION
BOARD OF TRUSTEES
FOR THE
CONNECTICUT STATE UNIVERSITY SYSTEM
AT
WESTERN CONNECTICUT STATE UNIVERSITY
DANBURY, CONNECTICUT

October 5, 2006
10:00 a.m.

TRUSTEES PRESENT:

Mr. Lawrence D. McHugh, Chairman  
Mr. Karl J. Krapek, Vice Chairman  
Ms. Theresa J. Eberhard-Asch, Secretary  
Christopher L. Ambrosio  
Mr. Richard J. Balducci  
Mr. John A. Doyle  
Mr. M. Fernando Franco  
Mr. Angelo J. Messina  
Mr. L. David Panciera  
Mr. Ronald J. Pugliese  
Dr. Peter M. Rosa  
Mr. John R. Sholtis, Jr  
Fr. John P. Sullivan  
Brian Sullivan, Trustee elect

TRUSTEES ABSENT:

Ms. Elizabeth Gagne  
Mr. John H. Motley  
Ms. Gail H. Williams

OTHER OFFICIALS PRESENT:

David G. Carter, Chancellor, Connecticut State University System (CSU)  
Jack W. Miller, President, Central Connecticut State University (CCSU)  
Elsa Nuñez, President, Eastern Connecticut State University (ECSU)  
Cheryl J. Norton, President, Southern Connecticut State University (SCSU)  
James W. Schmotter, President, Western Connecticut State University (WCSU)  
Michael Pernal, Executive Vice President, Eastern Connecticut State University (ECSU)

SYSTEM OFFICE BOARD STAFF:

Erin Fitzgerald, Associate for Board Affairs

CALL TO ORDER AND APPROVAL OF MINUTES

Chairman McHugh called the meeting to order at 10:05 a.m., declared a quorum present and requested a motion to accept the Regular Session Minutes of July 28, 2006. Mr. Sholtis so moved; Mr. Rosa seconded the motion and it was approved unanimously.
CHANCELLOR/Presidents’ Reports

Chancellor Carter pointed out the following items in the Board folders: a revised Chancellor’s Letter of Priority for 2006-2007; a revised 2007 schedule for Trustee Board and Committee meetings; an executive summary and full report of Secretary of Education Spellings’ Report, The Future of Higher Education; AASCU Policy Matters brief concerning the Spellings Commission report; State Report Card on Higher Education from the National Center for Public Policy and Higher Education. The Chancellor asked President Schmoetter to provide brief remarks on the final piece: a copy of the 3rd place winning entry for the Elie Wiesel Prize in Ethics Essay Contest, by former WCSU undergraduate student Tristan Fischl, currently a graduate student at Yale. The Elie Wiesel Prize in Ethics Essay Contest is an annual competition designed to challenge college students to analyze the urgent ethical issues confronting them in today’s complex world. First and second place in this years contest went to entrants from students at Duke and Yale, respectively.

The presidents distributed reports concerning workforce development and provided a brief overview of their reports.

President Miller, CCSU, provided graduation data for the School of Education & Professional Studies, noting that the School of Education is developing a BSN degree program to meet the need for more and better trained nurses to serve the state. President Miller also noted the recently approved BS in Mechanical Engineering (from the School of Technology) which will “fill a glaring gap in Connecticut’s engineering education pipelines.” Central’s Institute of Technology and Business Development (ITBD) saw excellent growth within the past year in customized job-training programs. The Center for Public Policy and Social Research (CPPSR), and the Institute for Municipal and Regional Policy collaborated with the Governor’s Office of Workforce Competitiveness on three symposia to identify the skills and education needed for CT workers to compete successfully in the new global economy. President Miller concurred with Chairman McHugh’s remarks concerning optimism for CSUS, through Central and regional centers at each university, to be the new host for the Small Business Development Center in the state, noting this would have tremendous far-reaching impact with the system and the state.

President Norton, SCSU, spoke to the need to truly make sure that the university addresses the needs of minority students, noting that by the year 2020, nearly half of the workforce will be made up of minority students. As noted in Southern’s report, while many factors influence the success of workforce development, there are also barriers, the most critical of which are: 1) adequate academic preparation; 2) opportunity to study in critical need areas;
and 3) student-centered access. President Norton spoke to the need for programming in areas that will meet the needs of Connecticut's workforce and how Southern has sought to meet that need, citing Master's degrees in 35 disciplines, including nursing, business, computer science, reading, special education and new programs in Emergency and Disaster Management, Materials Science, GIS/Remote Sensing Technology. In closing, President Norton remarked that SCSU educates Connecticut’s future today.

President Nuñez, ECSU, addressed the role of a liberal education in developing workforce competitiveness and noted that the new workforce of the country will have to be flexible and adapt to many jobs and careers along the way. She stated that ECSU is examining what they are giving their students to ensure that they can then in turn contribute to the workforce. At ECSU, emphasis is placed on critical thinking and writing. Eastern has built bridges between the university and the local and state business community, an example of which is the David T. Chase Free enterprise Institute, dedicated to supporting the advancement of the American free capitalistic enterprise system.

President Schmotter, WCSU, noted that Western continues to seek increased success in turning out students to address critical job shortage areas. To supply Connecticut with the quality workforce it requires to compete, WCSU will continue to monitor the evolving environment and the resulting employment outlook to design and deliver new programs and enterprises, adapt existing curricular and create new curricula where necessary, expand business partnerships and adopt innovative successful best practices.

Chairman McHugh thanked all four presidents for the important work they do in partnering to create jobs and to create a better tax rate for the State of Connecticut.

DEVELOPMENT COMMITTEE

Cash Gift from the ECSU Foundation in the Amount of $60,500  Trustee Pugliese reported that the Development Committee held its regular meeting on August 10, 2006 and approved a cash gift from the ECSU Foundation in the amount of $60,500. On a motion by Mr. Panciera seconded by Mr. Balducci the following resolution was approved unanimously:

WHEREAS,  The Eastern Connecticut State University Foundation, Inc. has donated an installment gift of $60,500 to Eastern Connecticut State University, and 

WHEREAS,  This gift is made possible by the donation of a grant from the Energy Conservation Management Board as administered by the State
Department of Public Utility Control originating from Connecticut Light and Power Company as an installment in support of the Institute for Sustainable Energy, and

WHEREAS, The gift will be used to support the services of the Institute in meeting its objectives, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System accepts the above gift from the ECSU Foundation, Inc., and be it further

RESOLVED, That President Elsa Nuñez convey the gratitude of the Connecticut State University System Board of Trustees to the ECSU Foundation, Inc., DPUC, the Energy Conservation Management Board, and to the Connecticut Light and Power Company for its support of the Institute’s endeavors.

Trustee Pugliese noted that as part of its regular agenda, the quarterly gift income reports from the universities were reviewed, with each university highlighting the various fundraising events that occurred, as well as upcoming events. The Committee also was briefed on Chancellor Carter’s meeting with the CSU System Foundation Board to discuss additional ways in which the Foundation can support the four universities in their fundraising endeavors. Trustee Pugliese further reported that the Committee had been briefed on the State Ethics Advisory Opinion, which greatly impacts development efforts at the universities.

ACADEMIC AFFAIRS COMMITTEE

Trustee Doyle began his comments by offering thanks to President Schmotter for the hospitality recently extended to the Academic Affairs Committee during their meeting on Wednesday, September 20, 2006. Trustee Doyle reported that the Academic Affairs Committee recommended the following items

Reports for the Endowed Chairs in the Connecticut State University System supported by the Endowed Chair investment fund. While there are now seven endowed chairs throughout the system, four chairs, the Stanislaus A. Blejwas Chair in Polish and Polish American Studies and the William A. O’Neill Chair in Public Policy and Practical Politics at Central, the Endowed Chair in Sustainable Energy Studies at Eastern and the Constantine S. and Marie C. Macricostas Chair in Modern Greek and Hellenic Studies at Western are supported by the fund. Under the provisions of Section 10a-20f of the Connecticut General Statutes, these reports are sent annually to the Board of Governors.
Mr. Doyle moved the resolution to accept the reports for the Endowed Chairs in the Connecticut State University System supported by the Endowed Chair investment fund; Mr. Pugliese seconded the motion and the following resolution was approved unanimously.

WHEREAS, Under the provisions of Section 10a-20a of the Connecticut General Statutes, the Board of Governors of Higher Education may establish and administer an Endowed Chair Investment Fund, and

WHEREAS, Central Connecticut State University has received support from the Endowed Chair Investment Fund for the Stanislaus A. Blejwas Chair in Polish and Polish American Studies and the William A. O’Neill Chair in Public Policy and Practical Politics, and

WHEREAS, Eastern Connecticut State University has received support from the Endowed Chair Investment Fund for the Endowed Chair in Sustainable Energy Studies, and

WHEREAS, Western Connecticut State University has received support from the Endowed Chair Investment Fund for the Macricostas Chair in Modern Greek and Hellenic Studies, and

WHEREAS, Under the provisions of Section 10a-20f of the Connecticut General Statutes, an annual report of activities of the supported chairs be sent to the Board of Governors of Higher Education, therefore be it

RESOLVED, That the Board of Trustees accepts the annual reports of the above-named Endowed Chairs, and be it further

RESOLVED, That the Chancellor of the Connecticut State University System forward these reports to the Board of Governors for Higher Education.

A resolution to authorize Western Connecticut State University to modify its Bachelor of Arts degree program in Communication—Media Arts Option and offer a Bachelor of Arts degree program in Media Arts with options in Media Studies and Media Production. Trustee Doyle reported that the program provides core courses for all Media Arts majors; each option will allow students to concentrate on requirements highly focused in either media production or media studies. Media Production graduates will be prepared to seek careers in television production, advertising production and video and film art. The Media Studies option is designed to allow students to examine the many contributing aspects of media theory and to explore the properties of media artifacts and to increase their awareness of the cultural contexts of mediated messages. Graduates will also be prepared for continuing graduate level education. Current faculty and equipment
resources are sufficient to offer the courses in the new degree program. The curriculum has a strong assessment component, which includes periodic portfolio evaluations and a capstone course with a senior thesis requirement. Program faculty encourage internships for all students.

Mr. Doyle moved the resolution to authorize Western Connecticut State University to modify its Bachelor of Arts degree program in Communication—Media Arts Option and offer a Bachelor of Arts degree program in Media Arts with options in Media Studies and Media Production; Fr. Sullivan seconded the motion and the following resolution was approved unanimously.

RESOLVED, That the Board of Trustees for the Connecticut State University System approves Western Connecticut State University’s proposal to modify its Bachelor of Arts degree program in Communication—Media Arts Option and offer a Bachelor of Arts degree program in Media Arts with options in Media Studies and Media Production, and be it further

RESOLVED, That the president of Western Connecticut State University provide appropriate documentation to the Board of Governors for Higher Education.

A resolution to continue the Center for Excellence in Learning and Teaching at Western Connecticut State University until December 31, 2011. Trustee Doyle remarked that President Schmotter has indicated the center has been quite active and has made many significant achievements within the university and the community, including a new initiative to integrate technology in the classroom.

Mr. Doyle moved the resolution to continue the Center for Excellence in Learning and Teaching at WCSU until December 31, 2011; Fr. Sullivan seconded the motion and the following resolution was approved unanimously.

WHEREAS, The Center for Excellence in Learning and Teaching was established at Western Connecticut State University by Board Resolution 01-13 and renamed in October 2002, and

WHEREAS, The President of Western Connecticut State University has evaluated the work of the Center and has recommended its continuation, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the Center for Excellence in Learning and Teaching at Western Connecticut State University and requires that the President
of Western submit a report to the Chancellor of the Connecticut State University System evaluating the performance of the Center and recommending continuance or discontinuance by September 1, 2011, and be it further

RESOLVED, That the Center for Excellence in Learning and Teaching at Western Connecticut State University has a sunset date of December 31, 2011, unless the Board of Trustees acts to the contrary.

Appointment of Guy MacLean Rogers, Professor of Classics and History at Wellesley College, as the first Constantine S. and Marie C. Macricostas Endowed Chair in Hellenic and Modern Greek Studies at Western Connecticut State University for the 2006-07 academic year. Trustee Doyle reported that the committee also received a recommendation from President Schmotter to appoint Guy MacLean Rogers, Professor of Classics and History at Wellesley College, as the first Constantine S. and Marie C. Macricostas Endowed Chair in Hellenic and Modern Greek Studies at Western Connecticut State University for the 2006-07 academic year. The materials submitted by Western in support of this recommendation meet presents an experienced individual with a distinguished academic background, recognizable reputation in the area of history and classical civilization, and a solid teaching, research and publication record. Trustee Doyle noted that Dr. Rogers will bring to the university a wealth of experience that will be invaluable in leading the effort to “establish programs and directions for the future of the Macricostas Chair.”

Mr. Doyle moved the resolution appointing Guy MacLean Rogers as the first Constantine S. and Marie C. Macricostas Endowed Chair at WCSU for the 2006-2007 academic year; Dr. Rosa seconded the motion and the following resolution was approved unanimously.

WHEREAS In July 2003, by Board Resolution 03-43, the Board of Trustees for the Connecticut State University System established the Constantine S. and Marie C. Macricostas Endowed Chair in Hellenic and Modern Greek Studies at Western Connecticut State University, and

WHEREAS Section 10a-20a of the Connecticut General Statutes provides that the Board of Trustees for the Connecticut State University System shall “select candidates to fill the endowed chair and shall develop a budget for expenditures associated with the chair”, and

WHEREAS The President of Western Connecticut State University, upon consultation with the Dean of the School of Arts and Sciences and the search committee for the
Endowed Chair, has recommended that the endowed chair be filled by Guy MacLean Rogers, Ph.D., and

WHEREAS Dr. Rogers is a renowned scholar in this area, highly credentialed, has widely published in this field and will therefore bring a wealth of experience to this campus community, and

WHEREAS Dr. Rogers will be responsible for leading the effort to provide academic and educational outreach activities in Hellenic Studies and Modern Greek Studies that will benefit WCSU, its students and the greater Danbury community, therefore be it

RESOLVED That the Board of Trustees for the Connecticut State University System designates Dr. Guy MacLean Rogers to fill the Constantine S. and Marie C. Macricostas Endowed Chair in Hellenic and Modern Greek Studies at Western Connecticut State University, and be it further

RESOLVED That Dr. Rogers be appointed to the rank of Professor for the 2006-07 academic year.

Resolution concerning International Studies, Programs, and Centers at CCSU.

Trustee Doyle stated that, in light of a new permanent director having been recently hired for the George Muirhead Center for International Education, the president of Central Connecticut State University had been asked to review, assess and evaluate all of its international studies programs and centers and submit a report and recommendations to the Chancellor of the Connecticut State University System regarding consolidated management and operational efficiencies among all CCSU’s international programs and centers by January 3, 2007. The operating authority for the Center for International Education, the Center for Caribbean/Latin American Studies and the Center for Africana Studies, due to expire on December 31, 2006, remains in force.

Mr. Doyle moved the resolution appointing concerning International Studies, Programs and Centers at Central Connecticut State University; Mr. Pugliese seconded the motion and the following resolution was approved unanimously.

WHEREAS, The President of Central Connecticut State University has been asked to review, assess and evaluate all of its international studies programs and centers, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System authorizes the continuation of the George Muirhead Center for International Education, the Center for Caribbean/Latin American Studies and the Center for
RESOLVED, The President of Central submit a report and recommendations to the Chancellor of the Connecticut State University System regarding the organization, management and functions of the Center for International Education, the Center for Caribbean/Latin American Studies, the Center for Africana Studies, and the East Asian Studies Center by January 3, 2007. Such report shall include the President’s recommendations for consolidated management and operational efficiencies among all CCSU’s International Programs and Centers.

A resolution to terminate the Caribbean/Latin American Business Center at Central Connecticut State University. Trustee Doyle informed the Trustees that President Miller has reported that there have been no activities run through the Center, initially established in 2001, over the past several years and that he is not recommending renewal.

Mr. Doyle moved the resolution; Mr. Pugliese seconded the motion and the following resolution was approved unanimously.

WHEREAS, The Caribbean/Latin American Business Center was established at Central Connecticut State University by Board Resolution 01-12, and

WHEREAS, The President of Central Connecticut State University has evaluated the work of the Center and has recommended that it not be continued, therefore, be it

RESOLVED, That the Board of Trustees for the Connecticut State University System hereby dissolves the Caribbean/Latin American Business Center, effective December 31, 2006.

Trustee Doyle offered kudos to President Miller for having found a fine individual to head up the Muirhead Center and noted that his Committee is looking forward to discussing consolidation of the centers. He emphasized that the Academic Affairs Committee strongly supports the international center at CCSU and the previous recommendation does not indicate and should not be construed to indicate a lack of support of enthusiasm for the centers.

Trustee Doyle also reported that the committee was advised of the upcoming CSUS Faculty Research Conference, “Advancing Scholarship Across the Disciplines,” to be held October 14 at Western Connecticut State University.

Africana Studies at Central Connecticut State University until January 31, 2007 and, be it further
Trustee Doyle mentioned that, in addition to the CSU Trustees’ Research Awards first offered this year, the inaugural CSU Trustees’ Teaching Awards will be offered in 2007.

In commenting upon the committee’s agreement to re-visit the resolution regarding proficiency recommendation and success, Trustee Doyle complimented President Norton’s efforts towards aligning CSUS entrance requirements.

In closing, Trustee Doyle remarked upon the upcoming presentation by Dr. Carol Twigg and Kati Haycock concerning redesigning introductory courses at the university level, noting that both presentations should prove to be very stimulating and insightful and would provide a good opportunity to engage one another in a healthy discourse regarding the use of technology to improve student success.

FINANCE AND ADMINISTRATION COMMITTEE

Trustee Krapek reported that the Finance and Administration Committee met on Friday, September 29th, and had two action items for Board consideration.

Use of University Facilities by Non-University Organizations and Individuals. Trustee Krapek reported that in 1981, Public Act 81-275 gave the CSUS Board of Trustees the authorization to “…make buildings and other facilities under its control available to nonprofit and other organizations or to individuals for temporary uses not inconsistent with the educational purpose of the institution.” Public Act 94-245 later changed the holder of this authority to the President of each institution, subject to policy established by the CSUS Board of Trustees.

In January of 1983, the Board of Trustees passed Resolution 83-9, which placed restrictions on the use of facilities for these purposes beyond those required in the State statute. Specifically the Resolution limited use to organizations only (not to individuals), and required that any event of this nature be co-sponsored by a university organization.

The proposed resolution removes any restrictions in the use of university facilities by non-university organizations and individuals beyond what exists in State statute. This will prevent any possible loss of opportunity for the universities, the users of university facilities and potential beneficiaries or attendees of the event to be held.

Mr. Krapek moved the resolution concerning use of university facilities by non-university organizations and individuals; Mr. Panciera seconded the motion and the following resolution was approved unanimously.
WHEREAS, CGS 10a-89(a) permits the chief executive officer of each university to, “…make buildings and other facilities under its control available to nonprofit and other organizations or to individuals for temporary uses not inconsistent with the educational purpose of the institution”, subject to policy established by the Connecticut State University (CSU) Board of Trustees, and

WHEREAS, In January of 1983 the CSU Board of Trustees passed Board Resolution #83-9, which restricted the use of facilities for these purposes to organizations only, and required that the event for which the facilities were being used be co-sponsored by a university organization with a logical relationship to the contemplated program, and

WHEREAS, Placing restrictions on facility use by non-university parties beyond those required under State statute may result in a loss of opportunity for the universities, the potential users of university facilities, and the potential beneficiaries or attendees of the event to be held, therefore be it

RESOLVED, That Board Resolution #83-9 is rescinded, and be it further

RESOLVED, That Presidents of the Connecticut State University System may permit non-university organizations and individuals to make temporary use of campus buildings and facilities for purposes not inconsistent with the educational purposes of the universities provided (1) that the organization or individual proposes a use of university facilities which is educational or public-service in character or which is of particular service to the university, and (2) that the organization or individual shall be responsible for all costs incurred in connection with the event except for those costs which the President or their designee determines to be legitimate college expenses.

Fees for the Conducting of Seminars, Institutes and Workshops

Trustee Krapek advised that uniform fees for seminars, institutes and workshops conducted at CSUS universities for for-profit firms or other non-university related organizations were established in Board Resolution 84-56 and have not been updated since. The proposed resolution requires a $50 charge per hour for instructional or administrative program development, a charge to cover direct costs (such as speakers, equipment or supplies) and a charge for overhead – with a minimum charge of $500. It further requires that these types of activities be conducted as part of the universities’ Educational Extension Fund, which was eliminated in 1991.

Today’s seminars, institutes and workshops are varied in nature and each requires differing amounts of university resources. Each university now has the capability to accurately price and track costs for each program through the Banner system. The
proposed action permits each university to charge for seminars, institutes, and workshops according to its own requirements, costs, and market rates.

Mr. Krapek moved the resolution concerning fees for the conducting of seminars, institutes and workshops. In response to a question from Fr. Sullivan concerning the possibility of incorporating a (5-year) stipulated review within the resolution, Trustee Krapek responded that the proposed resolution allowed the presidents to make adjustments based on requirements, costs and market rates. Mr. Panciera seconded the motion and the following resolution was approved unanimously.
WHEREAS, In January of 1983 the CSU Board of Trustees passed Board Resolution #83-9, which established uniform fees for seminars, institutes and workshops conducted on Connecticut State University campuses for for-profit firms or other non-University related organizations, and

WHEREAS, The Resolution further requires that these types of activities be conducted as part of the university’s Educational Extension programs, with all receipts going into and disbursements coming out of the Educational Extension Fund (which was done away with in 1991 with the onset of flexibility), and requires that complete records be kept by seminar, institute, or workshop, and

WHEREAS, With the advent of Banner, each university now has the ability to more accurately price each program, based on its own costs as well as market rates, therefore be it

RESOLVED, That Board Resolution #84-56 is rescinded, and be it further

RESOLVED, That each university shall set its own rates for seminars, institutes and workshops, based on its own costs and in consideration of market rates, and be it further

RESOLVED That each university shall continue to keep complete records of all costs chargeable to each seminar, institute or workshop conducted.

EXECUTIVE COMMITTEE

Chairman McHugh reported that since the full Board last met in July, the Executive Committee met twice, in July and September. In accordance with Board bylaws, any actions of the Executive Committee on behalf of the Board must be ratified by the full Board at its next regular meeting. Chairman McHugh stated that the Executive Committee had four action items to bring before the Board, three of which required ratification by the full Board on action taken by the Executive Committee at their August 25 meeting. Chairman McHugh called on Trustee Krapek to provide the details on those items requiring ratification.

Trustee Krapek reported that the following actions were approved by the Executive Committee on behalf of the Board at its August 25th meeting, and required ratification:

FY2007-09 Biennial Budget Request - General Fund and Operating Fund.

Trustee Krapek reported that the Biennial Budget request to the Governor and the General Assembly represents a summary projection of Systemwide spending needs for FY2007-09, using inflationary factors provided by OPM. The “Current Services” request provides for funds to maintain services at the current level. Additional services are funded through additional appropriations “above current services”. The FY2007-09
Biennial Budget request would maintain the current services level of CSUS operations and provide operating support for new facilities going on-line or animalization of other facilities costs where we have fallen behind. In addition, State funding support above current services of $12.5 million in FY2007-08 and an additional $1.6 million ($14.1 million cumulatively) in FY2008-09 is requested.

**Current Services**

The General Fund current services request is $227.9 million for FY2007-08, an increase of $4.3 million or 1.9% over FY2007. For FY2008-09, we are requesting $230.2 million, an increase of $2.2 million or 1.0% over FY2007-08.

For the non-General Fund portion, which we get from students and tuition and fees, we are projecting expenditures of $304.3 million for FY2007-08, an increase of $5.2 million or 1.7% over FY2006-07. For FY2008-09 we are projecting expenditures of $313.0 million, an increase of $8.7 million or 2.9% over FY2007-08.

**Above Current Services**

CSUS has added 783,737 in additional square footage in General Fund buildings since FY1997. Funding for operations and maintenance of these facilities has not kept pace with the capital side. Over this same time period, we have requested $11.2 million in required operations and maintenance funds, and have received $4.0 million, or approximately 35%. Therefore, as part of this request, CSUS is requesting an additional portion of the funds not received in the past, in order to fund at the 70% level the necessary maintenance staff and operating costs to properly maintain the buildings that the State has so generously provided.

Also, CSUS’s enrollment has continued to grow in the face of funding shortfalls and reductions in non-faculty staffing as a result of the 2003 Early Retirement Incentive Program. As a result, proper staffing of student support areas (such as registrar’s office, bursar’s office, financial aid office, etc.) has suffered, resulting in inadequate provision of necessary student services. This portion of our request also encompasses sufficient funding to adequately staff areas served by these positions, so that all of CSUS’s students, traditional and non-traditional, receive the services they deserve.

The total amount of this portion of CSUS’s request is $6.7 million in FY07-08, with this amount carrying over into FY08-09 and forward.
A request for funding for additional faculty was initially made two years ago, and reiterated last year. Since then, the urgency to obtain additional full-time faculty to teach in workforce shortage areas has grown.

Trustee Krapek pointed out that there is a critical need for additional full-time faculty at CSUS to meet the needs of a growing student population, as well as the needs of business in the new knowledge economy. In addition, the average age of CSUS’s full-time faculty is 50, with almost one-quarter ages 60 and older. Mr. Krapek emphasized that it is imperative we begin to address the potential gap likely to occur as this faculty population begins to retire. If action is not taken now, it may be that there will be insufficient faculty to teach even the most basic courses offered on CSUS university campuses.

Trustee Krapek added that the proposal is for a budget expansion option phasing in this additional support over five years. CSUS’s request is for $1.3 million in FY07-08 and an additional $1.6 million ($2.9 million cumulatively) in FY08-09, as part of a five-year phased-in State commitment of $9.9 (10) million in additional funding (equating to approximately 120 additional full-time faculty).

CSUS’s energy costs in FY06 increased by over 30% (or $4.5 million) over FY05. Yet CSUS, like the other constituent units of public higher education, did not receive any additional funding from the State in recognition of those increased costs. As a result, the entire burden must be borne by students, either in the form of increased fees or reduced services. Even if increases in energy costs moderate over the next two years, the base over which they will be applied remains permanently inflated, as nowhere is it anticipated that energy costs will ever decline.

CSUS is proposing a budget expansion option which will fund an addition $4.5 million to our base General Fund in FY07-08, carrying over into FY08-09 and forward, to reflect the permanent increase in base energy costs.

Trustee Krapek moved for ratification of the Board resolution adopted by the Executive Committee on August 25, 2006, concerning FY2007-09 Biennial Budget Request - General Fund and Operating Fund; Mr. Panciera seconded

Prior to the ratification vote, Chairman McHugh stated stressed the importance of the request and communicated his expectation for the CSUS trustees to be supportive, noting this is a “meets needs” budget and one that will assist in addressing the full-time faculty issue. Chairman
McHugh also applauded Karl Krapek and the members of the Finance & Administration Committee for their efforts.

Upon a call of the vote, the motion ratifying the following resolution was approved unanimously.

WHEREAS, The Board of Trustees for the Connecticut State University System (CSUS) under its statutory authority shall “review and approve institutional budget requests and prepare and submit to the Board of Governors of Higher Education,...” for review and recommendation, and

WHEREAS, A proposed FY 2007-09 Biennial Budget Current Services request which includes continuation funding for positions projected to be funded through the General Fund and the Operating Fund; funding to meet known collective bargaining requirements; and funding to meet operating costs for new General Fund facilities projected to go on-line has been developed for submission to the Department of Higher Education (DHE) and the State Office of Policy and Management (OPM), and

WHEREAS, Inflationary increases for expenditures reflected in the Current Services request are based upon inflationary factors provided by OPM as part of their Biennial Budget instructions, and

WHEREAS, The budget process furthermore provides for requesting funding for programmatic initiatives or other “above current service” needs, and

WHEREAS, A budget expansion option is proposed which will fund non-faculty staffing, which has not kept pace with student growth and square footage expansion due to funding shortfalls and the 2003 ERIP, and

WHEREAS, CSUS has added 783,737 in additional square footage in General Fund buildings since FY1997, and

WHEREAS, Funding for operations and maintenance of these facilities has not kept pace with the capital side, and

WHEREAS, Enrollment has continued to grow in the face of funding shortfalls as well reductions in non-faculty staffing as a result of the 2003 ERIP, and

WHEREAS, Proper staffing of student support areas (such as registrar’s office, bursar’s office, financial aid office, etc.) has suffered, resulting in inadequate provision of necessary student services, and

WHEREAS, A budget expansion option is proposed which will phase in State General Fund support to increase the number of faculty in key workforce shortage areas over the next five years, and
WHEREAS, There is a critical need for additional full-time faculty at CSUS to meet the needs of the growing student population, as well as the needs of business in the new knowledge economy, and

WHEREAS, More full-time faculty will enable CSUS to initiate a number of important new programs, and

WHEREAS A budget expansion option is proposed which will fund an addition to our base General Fund appropriation to reflect the permanent increase in base energy costs experienced over the past year, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System hereby approves and submits for review and recommendation to the Board of Governors a biennial budget Current Services request of $532.3 million and $543.2 million for FY2007-08 and FY2008-09 respectively, including collective bargaining increases for settled bargaining units. A breakdown of the current service request is shown below:

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*Excludes unsettled bargaining units

**Assumes inflation rates of .9% for energy and 2.1% for all other, as per OPM guidelines

<table>
<thead>
<tr>
<th>FY 2008-09</th>
<th>General Fund</th>
<th>Operating Fund</th>
<th>Total</th>
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<td>Personal Services*</td>
<td>$147,094,735</td>
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<td>Fringe Benefits</td>
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<td>Other Expenses**</td>
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<td>Equipment</td>
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<td>Financial Aid</td>
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<td>Debt service</td>
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<td>TOTAL</td>
<td>$230,204,528</td>
<td>$313,003,174</td>
<td>$543,207,702</td>
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RESOLVED, That the Board of Trustees for the Connecticut State University System hereby approves and submits for review and recommendation to the Board of Governors a Biennial Budget Above Current Services request of $12.5 million for FY2007-08 and an additional $1.6 million ($14.1 million cumulatively) for FY2008-09, and be it further

RESOLVED, That these requests may be adjusted by the Chancellor of the Connecticut State University System in response to directives of the Secretary of the Office of Policy and Management or for other technical purposes, and be it further

RESOLVED, That the requests shall be transmitted to the Board of Governors for its review and recommendation by the Chancellor of the Connecticut State University System, who shall work cooperatively with said Board and its staff to provide further information and analysis as requested.

FY2007-12 Five-Year Facilities Plan Update and FY2007-2009 Capital Budget Request for General Obligation Bond Funded Projects. Trustee Krapek reported that the projects and priorities presented were based on the universities’ approved Campus Master Plans. The FY2007-2012 Five-Year Facilities Plan update was developed to reflect annual funding requests of approximately $100 million for a total of $500 million over the five fiscal years covered by the plan, which is essentially equivalent to the $500.6 million general obligation bond funded program identified in the FY2005-2010 plan approved by the Board of Trustees in July 2004.

Each university reviewed its previous capital budget submittal and revised their budgets in conformance with new guidelines provided by the Department of Public Works (DPW) for developing construction budgets and estimating pertinent design fees and associated costs. The revised guidelines are a substantial change from those issued for the previous biennium in a number of areas.

Base construction costs increased by 25% to 30% over per square foot costs used in previous guidelines, due to the state of the construction industry over the past two years, which has experienced shortages in building materials, petroleum-based products, and services.

DPW recommends applying a 6% per year inflation rate in construction costs, rather than the 3% per year inflation rate previously recommended. DPW also increased
their design fee structure for architectural and engineering services by 1% - 2% of construction cost to keep pace with industry standards.

Legislation approved this year requires that all projects valued at $5 million or more be built consistent with or exceeding the Silver building rating under the Leadership in Energy and Environmental Design (or LEED) program, which encourages environmentally conscious design. This requires that an additional 5% of construction cost be budgeted for applicable projects.

All project budgets were reviewed by System Office staff to ensure that cost estimates followed the revised DPW guidelines, and a recommended five-year program was reviewed by the University Presidents at the August 9, 2006 Council of Presidents meeting. Seven projects included in the previous five-year plan either have been deferred or no longer require additional authorization or allocation, and are not included in the updated five-year plan. Four new projects have been added to the listing of 38 projects included in the plan. Trustee Krapek added that the Academic Affairs and Finance Committees reviewed projects to make sure academic needs were met as well as financial needs.

The FY2007-2009 biennial capital budget request totals $214.4 million and will fund, in full or in part, 20 projects or programs. This includes $95.1 million for FY2007-08 and $119.3 million for FY2008-09. Of that amount, $16.9 million will finance design, $169.8 million will finance construction, and $27.7 million is requested to implement the new and replacement equipment program and the land and property acquisition program.

Master planning activities for Western are underway, and master planning activities for Eastern will begin this fiscal year; both will culminate in recommendations for new facilities, site improvements and building upgrades over the next fifteen years, based on the university’s strategic plan. Any amendments to the Five-Year Facilities Plan and the biennial capital budget request as a result of these updated Campus Master Plans will be brought before the Board for approval.

Trustee Krapek moved for ratification of the Board resolution adopted by the Executive Committee on August 25, 2006, concerning FY2007-12 Five-Year Facilities Plan Update and FY2007-2009 Capital Budget Request for General Obligation Bond Funded Projects; Mr. Sholtis seconded and the following resolution was unanimously approved ratifying the August 25, 2006 action of the Board’s Executive Committee:
WHEREAS, The Board of Trustees under its statutory authority - CGS Sec. 10a-89 (b) - shall “...(2) propose facility planning and capital expenditure budget priorities for the institutions under its jurisdiction,” and

WHEREAS, The following guidelines were used to establish priorities for the proposed capital projects:

- Projects to eliminate fire, health and other safety hazards, including architectural barriers for the handicapped.
- Projects to implement energy conservation measures to provide institutional savings.
- Projects that must precede other capital projects in the Five-Year Plan when failure to proceed in a timely manner would jeopardize the initiation and completion of other proposed projects.
- Projects designed to conserve and restore existing facilities for continued use and to protect the State’s capital investments.
- Projects to renovate existing facilities to meet new or revised academic programs.
- Projects to provide new facilities when existing facilities cannot be feasibly adapted to meet programmed needs, and

WHEREAS, The recommendations were based upon existing facility master plans and were developed in consultation with the universities, now therefore be it

RESOLVED, That the priorities for future general obligation bond funded capital projects are as set forth in Attachment A to this resolution, and be it further

RESOLVED, That the Biennial Capital Budget Request for general obligation bonds and Priorities for Projects for FY 2007-08 and FY 2008-09 are as set forth in Attachment B to this resolution, and be it further

(See Attachment A and B for referenced schedules)

Textbook Affordability. Trustee Krapek advised that Section 3 of Public Act No. 06-103, effective July 1, 2006, requires that the CSUS Board of Trustees develop a policy that either provides for the disbursement of financial aid to students who have met all federal, state and institutional requirements for financial aid by the first day of the academic term, or permits students to use financial aid that has not yet been disbursed to purchase required textbooks for courses taught at the Universities, at the campus
bookstores during the first week of the academic term. Trustee Krapek The action which
the Executive Committee approved and the Board is being asked to ratify required that
each University within the System be in compliance with these requirements, effective
for the Fall 2006 academic term. Mr. Krapek remarked that all four Universities were in
compliance by the beginning of the Fall 2006 term.

Trustee Krapek moved for ratification of the Board resolution adopted by the Executive
Committee on August 25, 2006, concerning Textbook Affordability; Mr. Pugliese seconded and
the following resolution was unanimously approved ratifying the August 25, 2006 action of the
Board’s Executive Committee:

WHEREAS, Section 3 of Public Act (P.A.) No. 06-103 requires that, “(t)he Board of Trustees
of the Connecticut State University System shall develop a policy that (1)
provides for the disbursement of financial aid to students who have met all
federal, state and institutional requirements for financial aid by the first day of
the academic term, or (2) permits students to use financial aid that has not yet
been disbursed at stores on the campuses of the universities under the board’s
jurisdiction to purchase during the first week of the academic term required
textbooks for courses taught at the universities”, therefore be it

RESOLVED, That each University within the Connecticut State University System shall be in
compliance with the requirements of Section 3 of P.A. No. 06-103 by the start of
the Fall 2006 Academic Year.

Resolution Honoring Dr. Michael Pernal as Interim President of Eastern Connecticut
State University. Chairman McHugh stated that the Board is extremely appreciative of Dr.
Pernal’s assistance over the course of his long history at ECSU and, particularly, the first part of
this year when he served as interim president. Chairman McHugh noted that Dr. Pernal has been
a terrific source not only for him as Chairman, but also for every board member.

Chairman McHugh requested a motion to approve the resolution honoring Dr. Michael
Pernal. Mr. Doyle so moved; Mr. Pugliese seconded the motion and the following resolution was
approved unanimously.

WHEREAS, Dr. Michael Pernal was appointed by the Connecticut State University System
Board of Trustees to serve as Interim President of Eastern Connecticut State
University until a search was conducted and a new president appointed, and

WHEREAS, The interim presidency of Dr. Pernal capped a career spanning more than 30
years of distinguished service to Eastern Connecticut State University, beginning
in 1969, as an Instructor, to his appointment in 1998 as Executive Vice President, and.
WHEREAS, Dr. Pernal provided an atmosphere of collegiality and accessibility during a period of transition by demonstrating an outstanding ability to listen and to be receptive to ideas, issues and concerns of the university community, and

WHEREAS, Dr. Pernal serves as a dedicated advocate for the university and engenders respect and admiration throughout the Connecticut State University System community, therefore be it

RESOLVED, That the Board of Trustees for the Connecticut State University System extends to Dr. Pernal its deep appreciation for his unwavering loyalty, commitment and service.
CHAIRMAN’S REPORT

Chairman McHugh pointed out that the trustees’ folders contained a copy of a revised Letter of Priority for the Chancellor. The Board continues to support the Chancellor and applauds his ambition and commitment to the goals outlined within the 2006-2007 Chancellor’s Letter of Priority. Chairman McHugh also noted that the Executive Committee received an update from Karl Krapek concerning the Audit Subcommittee, which is a subcommittee of the Executive Committee. The Chairman commented upon Trustee Angelo Messina’s outstanding job with such a very important committee. Trustee Messina will now attend Executive Committee meetings to provide more direction communication from Audit to the Board.

The Chairman noted the revised schedule for 2007 meetings. Mr. Sholtis moved to approve the revised schedule, Fr. Sullivan seconded the motion and the motion passed unanimously.

Chairman McHugh noted that the upcoming inaugural of the Chancellor on October 20 was going to be a wonderful event with a phenomenal response to date and noted that as of last Friday, over 800 responses had been received. Chairman McHugh added that the Inauguration Committee has been working very hard and the Board appreciates their efforts.

The Chairman spoke briefly about the Small Business Development Center, which has been hosted by UConn for many years, and complimented both President Miller and Chancellor Carter for pursuing such an outstanding opportunity for CSUS to have direct access to the business community.

The Chairman noted that the Board/Faculty dinner meetings would be resuming soon and asked Trustees to indicate their availability to attend these meetings to Erin Fitzgerald.

In closing, Chairman McHugh commented upon the dedication of the Michael J. Adanti Student Center at SCSU, noting that it was a very moving event and very gratifying to attend. He congratulated President Norton and asked her to convey his thanks and appreciation to the planning Committee on behalf of the CSUS Board of Trustees.

WCSU ANNUAL REPORT

President Schmotter distributed a copy of Western Connecticut State University’s Annual report highlighting the many accomplishments of the university. President Schmotter provided brief remarks prior to the airing of the university video and presented a check to the CSUS Foundation in the amount of $500.
ADJOURNMENT

Mr. Doyle moved to adjourn; Mr. Sholtis seconded the motion and the meeting was adjourned at 11:05 a.m.

Respectfully submitted,

Theresa J. Eberhard-Asch, Secretary